

39th Annual Report 2024-2025



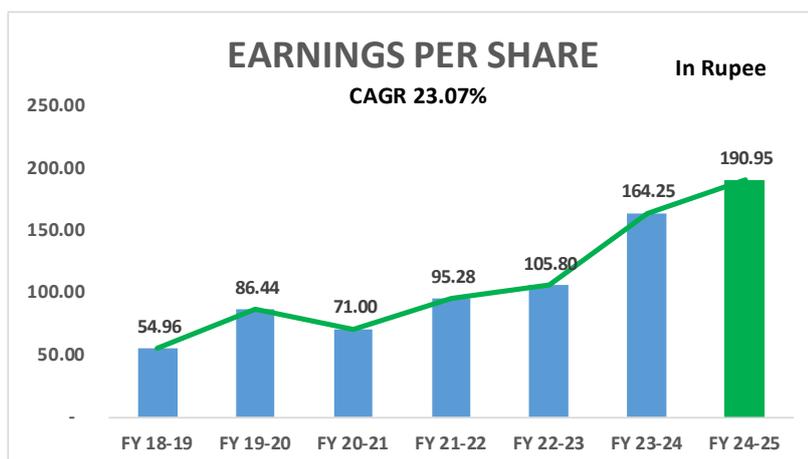
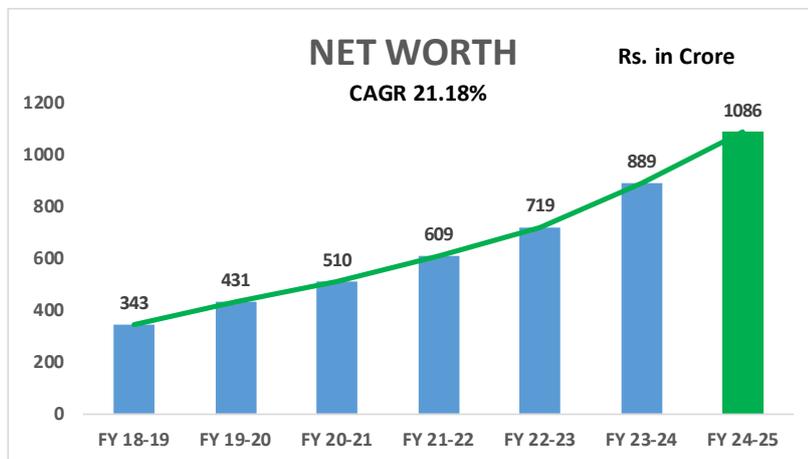
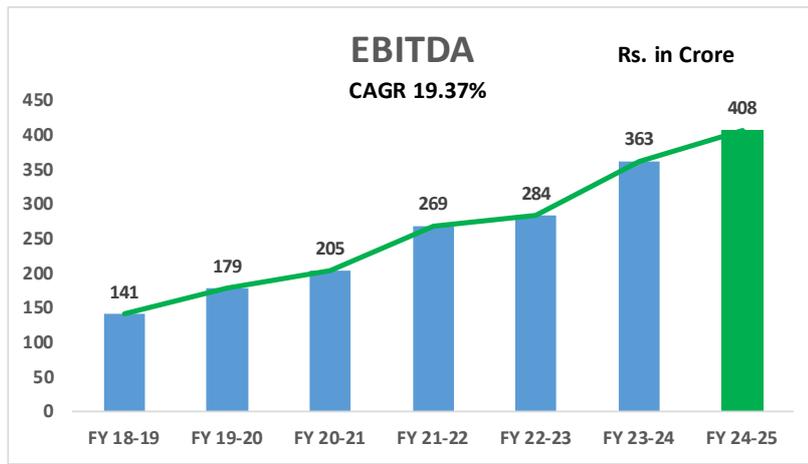
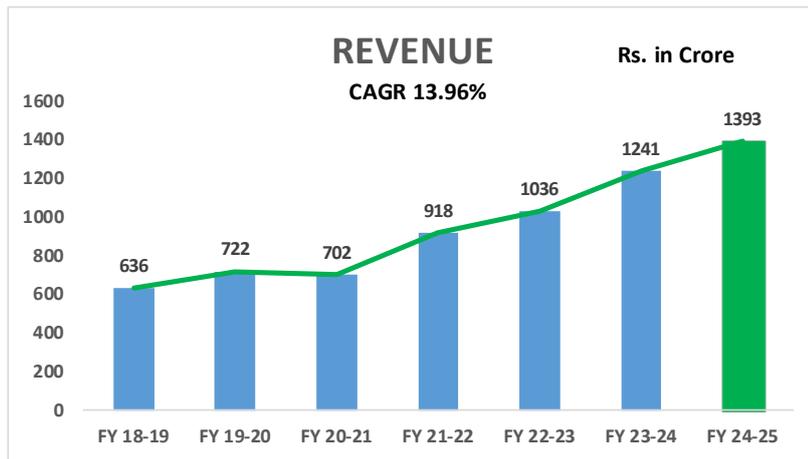
Kovai Medical Center and Hospital Limited

Accredited by NABH

99, Avanashi Road, Coimbatore - 641 014.

Ph: 0422 - 432 3800 / 680 3000 | www.kmchhospitals.com

MAKING THE IMPOSSIBLE, POSSIBLE





Dr.Nalla G Palaniswami
Managing Director



Dr.Thavamani Devi Palaniswami
Joint Managing Director



Dr.Arun N Palaniswami
Executive Director



Dr.Mohan S Gounder
Non-Independent Director



Dr.M.C.Thirumoorthi
Non-Independent Director



Dr.Purani P Palaniswami
Non-Independent Director



Mrs.V.Bhuvaneshwari
Independent Director



Mr.A.P.Ammasaikutti
Independent Director



Dr.K.Kolandaswamy
Independent Director



Mr. M. Rathinasamy
Independent Director



Mr. M. Alagiriswamy
Independent Director



Mr. M. Balasubramaniam
Independent Director



Mr. Vasanth Kumar Venkatasamy
Independent Director

CA. P.K.Gopikrishnan

Chief Financial Officer

CS. R.Ponmanikandan

Company Secretary

REGISTERED OFFICE & HOSPITAL COMPLEX

99, Avanashi Road, Coimbatore - 641 014

CIN : L85110TZ1985PLC001659
Tel : +91 - 422 - 4323800, 3083800
Fax : +91 - 422 - 2627782
Email : secretarialdept@kmchhospitals.com
accounts@kmchhospitals.com
Website : www.kmchhospitals.com

STATUTORY AUDITOR

M/s VKS Aiyer & Co

Chartered Accountants, Coimbatore - 641 011

SECRETARIAL AUDITOR

M/s KSR & Co. Company Secretaries LLP

Coimbatore - 641 018

COST AUDITOR

M/s RKMS & Associates

Coimbatore - 641 004

REGISTRAR & SHARE TRANSFER AGENT

M/s GNSA Infotech Private Limited

STA Department, Nelson Chambers, F-Block,
4th Floor, No.115, Nelson Manickam Road,
Aminjikarai, Chennai - 600 029.

Phone : + 91-44-42962025

Email : sta@gnsaindia.com

BANKERS

Indian Bank

Indian Overseas Bank



S.No.	CONTENTS	PAGE NO
1	Message from Managing Director.....	1
2	Notice of Annual General Meeting.....	3
3	Directors' Report.....	17
4	Management Discussion and Analysis.....	31
5	Business Responsibility and Sustainability Report.....	39
6	Corporate Governance Report.....	63
7	Auditor's Report.....	84
8	Balance Sheet	94
9	Statement of Profit and Loss.....	95
10	Statement of Changes in Equity.....	96
11	Cash Flow Statement.....	97
12	Notes to Financial Statements.....	99



Dear Respected Shareholders,

It is my honour and privilege to address you on behalf of the Board of Directors and the entire leadership team. We take this moment to reflect on yet another milestone year in our hospital’s journey. From its modest origins as a 250-bed facility 35 years ago, KMCH has grown into one of the nation’s premier healthcare institutions and distinguished by its proud addition of a medical college.

The year 2024-25 was a very good year for us. We have achieved a 12% growth compared to 2023-24. The profit margin was 15%. Our Board has recommended 100% dividend. Congratulations. Our Hospital is a 2000 bed hospital. We will add another 100 beds in the main campus. In addition we are planning a 300-400 bed hospital in Chennai. The OP block will be ready for operation by this year end.

We take pride in our commitment to clinical excellence and delivering exceptional patient care. Over the past year, our hospital has taken significant strides in strengthening clinical excellence, expanding capacity, and embracing innovation. With increasing expectations from patients and other stakeholders, we have invested in advanced medical technologies, digital health platforms, and continuous staff training to ensure we remain at the forefront of quality healthcare delivery.

We have also enhanced our focus on patient-centric care introducing more personalized treatment protocols, improving infrastructure for greater comfort, and expanding our outreach to rural and underserved areas. Our efforts towards NABH and maintaining of high quality standards in clinical care is to reaffirm our commitment to safety, ethics, and service excellence.

From a strategic perspective, we recognize that sustainable healthcare is no longer a choice, but a necessity. Accordingly, we are adopting green hospital practices, digital documentation, and efficient waste management systems. Our infrastructure planning now fully integrates energy efficiency and environmental responsibility.

This year has been one of exceptional accomplishments that have brought immense pride to KMCH. We were honoured with eight prestigious awards for excellence in healthcare, as the best hospital in emergency care, cardiology, oncology, gynaecology, neurology, urology, and ENT and our unwavering commitment to other specialities. The Association of Healthcare Providers conferred upon us the ‘Healthcare Excellence in Clinical Operations and Nursing Award for 2024.’ Furthermore, KMCH was once again ranked the number one multi-speciality hospital in Coimbatore by The Week magazine—further affirming our leadership in the region’s healthcare landscape.



Our kidney transplant program, long regarded as one of the finest in the country, was honoured with a special award of appreciation by the Transplant Authority of Tamil Nadu. This year also saw our Liver Transplant team receiving well-deserved recognition for their exceptional contributions. KMCH was proud to be conferred with the ‘Best Employer Brand Award 2025’ and was ranked Coimbatore’s number one hospital in oncology, paediatrics, gynaecology, gastroenterology, and haematology by the Times of India Critical Survey. Adding to these accolades, we were privileged to receive the prestigious Coimbatore Ambassador Award from the Chairman of TVS—an acknowledgment that reaffirms KMCH as the face of healthcare in Coimbatore.



KMCH has continued to make significant strides in medical technology. Our Cardiology Department installed a next-generation Cathlab from GE Medical Systems—the first of its kind in Asia. At our Sular Multi-Speciality Hospital, we have enhanced diagnostic and critical care capabilities with the addition of a new MRI, Cathlab, and ICU facilities.

Looking ahead, the upcoming Neurosciences cum OPD block will be equipped with some of the most advanced technologies available today, including India’s first AI-powered MRI system from United Imaging, a state-of-the-art Bi-plane Neurovascular Cathlab from Siemens, and a unique hybrid Cathlab that seamlessly integrates a full-fledged CT scanner with a Cathlab unit.

These breakthroughs will enable us to offer highly specialized procedures not currently available anywhere else in the country. Staying true to our core values of ethical, transparent, and affordable healthcare, we are also investing in advanced equipments, which includes endoscopic systems and surgical navigators to ensure our standards remain on par with the best in the world.”

From a strategic perspective, we recognize that sustainable healthcare is no longer a choice, but a necessity. Accordingly, we are adopting green hospital practices, digital documentation, and efficient waste management systems. Our infrastructure planning now fully integrates energy efficiency and environmental responsibility.

As we look ahead, our vision remains clear: to build a healthcare ecosystem that is modern, inclusive, and compassionate. We will continue to invest in clinical research, telemedicine, and AI-driven healthcare solutions, aligning with global trends while staying rooted in community needs.

As global healthcare demand continues to rise—driven by aging populations, rapid advancements in medical technology, and increasing patient expectations—healthcare providers are under mounting pressure to develop cutting-edge hospitals, clinics, and medical campuses within tighter budgets and accelerated timelines.

Constructing healthcare infrastructure presents unique challenges, including stringent regulatory compliance, seamless integration of advanced technologies, and the need for uninterrupted, round-the-clock operations. We are planning to start a new hospital in Chennai. This hospital will be fully equipped to handle all medical needs.

“I extend my heartfelt gratitude to our dedicated doctors, nurses, support staff, and administrative teams. Their unwavering commitment, compassion, and tireless efforts in delivering exceptional patient care continue to be the foundation of our institution’s success. I would also like to sincerely thank our shareholders, partners, and well-wishers for their continued trust, encouragement, and steadfast support on this journey of growth and excellence.”

To conclude, I believe that our strength lies not just in the buildings we construct or the equipment we acquire, but in the values we uphold and the lives we touch. Let us move forward together—with courage, with conviction, and with care—as we redefine healthcare for the future.

Thank you for the trust and confidence reposed in us - we are working hard to remain worthy of it.

Stay Safe and Healthy.

Dr.Nalla G Palaniswami
Managing Director

NOTICE

NOTICE is hereby given that the Thirty Ninth Annual General Meeting of the Members of Kovai Medical Center and Hospital Limited will be held on Friday, 22nd August, 2025 at 10.30 a.m, at Brindhavan Auditorium, 1/443 A-1, Chinniyampalayam, Coimbatore-641062 to transact the following business:

ORDINARY BUSINESS
Item No. 1 – Adoption of audited financial statements

To receive, consider and adopt the audited financial statements of the Company for the financial year ended 31st March, 2025 and the Reports of the Directors and the Auditor thereon.

Item No. 2 – Declaration of dividend

To declare dividend on equity shares for the financial year ended 31st March, 2025.

Item No. 3 – Appointment of Dr.Purani P Palaniswami as a director, liable to retire by rotation

To appoint a director in place of Dr.Purani P Palaniswami (DIN: 02707233), who retires by rotation and being eligible, offers herself for re-appointment.

To consider and if thought fit, to pass the following resolution as an Ordinary Resolution:

“RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions if any of the Companies Act, 2013, approval of members of the Company, be and is hereby accorded to re-appoint Dr.Purani P Palaniswami (DIN: 02707233)as a director, who is liable to retire by rotation.”

SPECIAL BUSINESS
Item No. 4 – Re-appointment of Dr. Thavamani Devi Palaniswami as Joint Managing Director of the Company and approval of Remuneration payable to her

To consider and if thought fit, to pass the following resolution as a Special Resolution:

“RESOLVED THAT in accordance with the provisions of Section 196,197,198 read with Schedule V and all other applicable provisions of the Companies Act, 2013 and Regulation 17(1A) & 17(1D) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 the consent of the company be and is hereby accorded to the re-appointment of Dr. Thavamani Devi Palaniswami (DIN: 00012135) as Joint Managing Director of the Company for a period of five years with effect from 29th July, 2025, as approved by the Board of Directors of the Company and recommended by Nomination & Remuneration Committee of Directors notwithstanding that the aggregate annual remuneration payable to Dr. Thavamani Devi Palaniswami, in any year, during her tenure together with the aggregate annual remuneration payable to Dr. Nalla G Palaniswami (DIN: 00013536), Managing Director and Dr. Arun N Palaniswami (DIN: 02706099), Executive Director exceeds 5% of the net profits of the Company as calculated under Section 198 of the said Act or any other limits as may be specified under the Companies Act, 2013 or the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 from time to time for the time being in force.”

“RESOLVED FURTHER THAT where in any financial year during the tenure of the Joint Managing Director, the company has inadequate profits / no profits, the Board of Directors is hereby authorized to, reduce or alter or vary the terms of remuneration and perquisites including monetary value thereof and from time to time and in such manner as the Board of Directors may deem fit so as not to exceed the remuneration limits as specified in Schedule V of the Companies Act, 2013.”

I. SALARY

₹ 11,00,000/- (Rupees Eleven lakhs only) per month.

[Annual increase in the salary as the Board may decide from time to time, however subject to a ceiling of ₹ 50,000/-(Rupees Fifty thousand only)per month. First increase to be effective from 29th July, 2026 subject to the confirmation of the Board of Directors based on the recommendation of the Nomination and Remuneration Committee of Directors].

II. COMMISSION

2% (two percent) commission on the net profits of the Company subject to a maximum ceiling specified in Section I of Part II of Schedule V of the Companies Act, 2013.

III. PERQUISITES

Perquisites as follows will be paid and / or provided in addition to salary. Perquisites shall be valued in terms of actual expenditure incurred by the Company as per Income Tax Rules. However in cases where the actual amount of expenditure cannot be ascertained with reasonable accuracy the perquisites shall be valued as per Income Tax Rules.

a. Medical Expenses

Coverage of medical expenses wherever incurred including free treatment in the hospital managed by the Company and insurance for self and Family members.

b. Leave Travel Concession/Allowance

For self and Family, once in a year in accordance with the rules of the Company.

c. Club Fees

Club Fees payable as per the rules of the Company.

d. Car

Use of Company's car with driver.

e. Telephone

Communication facilities at residence.

Any other perquisites as may be allowed by the Board subject to the provisions of the Companies Act, 2013.

III. Other Benefits

Gratuity at the rate of half month's salary for each completed years of service.

The above benefit shall not be included in the computation of ceiling on remuneration or perquisites.

IV. Overall Remuneration

That the total remuneration (i.e., salary, perquisites and allowances) in any one financial year shall not exceed the limits prescribed from time to time under section 196,197,198 and other applicable provisions of the Companies Act, 2013 read with Schedule V of the said act, relating to total managerial remuneration payable by a Public Company. Further, within the overall remuneration, the individual components may be changed as desired by Dr. Thavamani Devi Palaniswami and accepted by the Nomination and Remuneration Committee.

Item No. 5 – Reappointment of Cost Auditor for the Company and fixing their Remuneration

To consider and if thought fit, to pass the following resolution as an Ordinary resolution:

“RESOLVED THAT, pursuant to the provisions of Section 148 and all other applicable provisions if any of the Companies Act, 2013 and Companies (Audit and Audits) Rules, 2014 (including any amendments or statutory modifications) or re-enactment thereof, for the time being in force, Mr. V. Sakthivel (Membership No.23292) Partner, M/s RKMS & Associates Cost Accountants, Coimbatore is appointed by the Board of Directors of the company on recommendation of Audit Committee to Conduct the Audit of cost records of the Company for the financial year 2025-26 on a remuneration of ₹ 6,00,000/- (Rupees Six Lakhs only) Plus GST and out-of-pocket expenses if any for the purpose of audit be and is hereby ratified and confirmed.”

Item no.6 - Appointment of Secretarial Auditor for the Company and fixing their Remuneration

To consider and if thought fit, to pass the following resolution as an ordinary resolution:

“RESOLVED THAT, pursuant to the provisions of Section 204 and all other applicable provisions if any of the Companies Act, 2013 and Regulation 24A of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, and pursuant to the recommendation of Audit Committee and the Board of Directors of the Company,

M/s. KSR and Co. Company Secretaries LLP, Coimbatore be and are hereby appointed as the Secretarial Auditor of the company for a period of 5 years from financial Year 2025-26 to 2029-30 to conduct the Secretarial Audit of the Company on a remuneration decided by the Board of Directors from time to time.”

Item no. 7 - Approval for Borrowing in excess of the paid-up capital & free reserves of the Company

To consider and if thought fit, to pass the following resolution as a Special resolution:

“RESOLVED THAT based on the recommendation of the Board and pursuant to the provisions of Section 180(1)(c) and such other applicable provisions, if any of the Companies Act, 2013 read with Companies (Meetings of Board and its Powers) Rules, 2014 (including any amendments or statutory modifications thereof) and pursuant to the provisions of Articles of Association of the Company, consent of the members of the Company be and is hereby accorded to borrow any sum or sums of money including in the form of inter corporate deposit, debentures, loans- short term or long term, line of credits/ overdrafts, etc. from time to time at its discretion, for the purpose of the business of the company, from any one or more banks, financial institutions and other Persons, Firms, Body Corporates, notwithstanding that the monies to be borrowed together with the monies already borrowed by the Company (apart from temporary loans obtained from Company’s Bankers in the ordinary course of business) may, at any time, exceed the aggregate of the paid-up share capital of the Company and its free reserves (that is to say reserves not set apart from any specific purpose), subject to such aggregate borrowings not exceeding the amount which is ₹ 2500 crore only. (Indian Rupees Two Thousand Five Hundred Crore only)”

“RESOLVED FURTHER THAT for the purpose of giving effect to the resolution the Board or any committee or persons authorised by the Board be and are hereby authorised to borrow such sum on behalf of Company from time to time within the limits approved by the members and to take steps as may be necessary or expedient or proper in respect of such borrowings including the timing, the tranches and other terms and conditions of such borrowings provided that the aggregate amount of the borrowings of the Company including the existing borrowings at any given time shall not exceed ₹ 2500 crore.”

Item No: 8 - Approval for creation of charge / mortgage etc. on Company’s movable / immovable properties

To consider and if thought fit, to pass, the following resolution as a Special resolution:

“RESOLVED THAT pursuant to Section 180(1)(a) and other applicable provisions, if any, of the Companies Act, 2013, as amended from time to time, and the rules made there under and pursuant to the Memorandum of Association and Articles of Association of the Company and in supersession of all the earlier resolutions, the consent of the members be and is hereby accorded to the Board of Directors/Committees of the Board to mortgage, pledge, charge, hypothecate and/ or create security interest of every nature and kind whatsoever as may be necessary on such of the movable or immovable assets and properties of the Company wherever situated, both present and future, including where such assets and properties constitute the whole or substantially the whole of the undertaking of the Company, in such manner as the Board / Committee of the Board may direct, to or in favour of financial institutions, investment institutions and their subsidiaries, banks, mutual funds, trusteeship companies, trusts, and other bodies corporate to secure the due payment of the principal together with interest, premium on pre-payment or on redemption, costs, charges, expenses and all other monies payable by the Company or any third party in respect of borrowings availed of from such Lending Agencies of an outstanding aggregate value not exceeding ₹ 2500 Crore only (Rupees Two thousand five Hundred crore) only”

**By order of the Board
For Kovai Medical Center and Hospital Limited**

**Sd/-
CS R. PONMANIKANDAN
COMPANY SECRETARY**

Place : Coimbatore
Date : 28.05.2025

NOTES

1. **A member entitled to attend and vote at this Annual General Meeting may appoint a proxy to attend and vote on his/her behalf. A proxy need not be a member of the company. The instrument appointing the proxy and the power of attorney or other authority, if any, under which it is signed or a notarially certified copy of the power or other authority shall be deposited at the Registered Office of the company at 99, Avanashi Road, Coimbatore - 641 014 not less than 48 hours before the commencement of the meeting.**
2. **A person can act as proxy on behalf of members not exceeding fifty and holding in the aggregate not more than ten percent of the total share capital of the company carrying voting rights. A member holding more than ten percent of the total share capital of the company carrying voting rights may appoint a single person as proxy and such person shall not act as proxy for any other person or shareholder.**
3. In case of joint holders attending the meeting, only such joint holder whose name appears at the top in the hierarchy of names shall be entitled to vote.
4. Members / proxies should bring the attendance slips duly filled in and signed for attending the meeting. Corporate Members intending to send their authorized representative(s) to attend the Meeting are requested to send a certified copy of the Board resolution authorizing their representative to attend and vote on their behalf at the Annual General Meeting.
5. In compliance with the MCA Circulars and SEBI Circulars dated May 12, 2020, January 15, 2021, May 13, 2022, December 31, 2022 and January 05, 2023 Notice of the AGM along with the Annual Report 2024-25 is being sent only through electronic mode to those Members whose e-mail addresses are registered with the Company, RTA or CDSL / NSDL (“Depositories”). Members may note that the Notice and Annual Report 2024-25 will also be available on the Company’s website www.kmchhospitals.com and BSE Limited website at www.bseindia.com.
6. The statement of material facts pursuant to Section 102(1) of the Companies Act, 2013 in respect of Item No.3,4,5, 6,7 & 8 of the Notice is annexed hereto.
7. Details under Regulation 36 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standards issued by ICSI in respect of the Director seeking appointment / re-appointment / payment of remuneration at the Annual General Meeting is furnished and forms a part of the notice.
8. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended), the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-voting system as well as e-voting at the AGM will be provided by NSDL.
9. The register of members and share transfer books of the company will remain closed from 15.08.2025, Friday to 22.08.2025 , Friday (both days inclusive).
10. Attention of the members is drawn to the provisions of Section 124(6) of the Act which require a Company to transfer in the name of IEPF Authority all shares in respect of which dividend has not been paid or claimed for 7 (seven) consecutive years or more. In accordance with the aforesaid provision of the Act read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, as amended, the Company has already transferred shares in respect of which dividend declared for the financial year 2016-17 or earlier financial years has not been paid or claimed by the members for 7 (seven) consecutive years or more.
11. The Company has transferred the unpaid or unclaimed dividends declared up to the Financial Year 2016-17, to the Investor Education and Protection Fund (IEPF) established by the Central Government. The details of the same are available on the website of the Company and the same can be accessed through the link: <https://www.kmchhospitals.com/wp-content/uploads/2025/02/Unclaimed-Dividend-Details-2023-24new.pdf>. The said uploaded details are available on the website of the Ministry of Corporate Affairs and can be accessed through the link: <http://www.mca.gov.in>.

12. Those Shareholders who have so far not claimed or collected their dividend upto the Financial Year 2016-17 may claim their dividend as per Rule 7 of Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016.
13. Further, as per the SEBI'S Master circular dated 17th May, 2023 and amendment circular dated 17th November, 2023 and 7th May, 2023, Members holding shares in physical form, whose folio(s) lack PAN, contact details, Bank Account details or updated specimen signature will only be eligible for payment of Dividend, through electronic mode effective from 1st April, 2024. Therefore, Members holding shares in physical form are requested to update the mentioned details by providing the appropriate requests through ISR Forms with the RTA to ensure receipt of Dividend.
14. Members holding shares in dematerialised form (electronic form) are requested to intimate any change in their address, bank mandate, Residential Status, PAN, category as per Income Tax Act etc. directly to their respective Depository Participants.
15. Pursuant to the Finance Act, 2020, dividend income will be taxable in the hands of shareholders w.e.f. April 1, 2020, and the Company is required to deduct tax at source from dividend paid to shareholders at the prescribed rates. For the prescribed rates for various categories, the shareholders are requested to refer to the Finance Act, 2020 and amendments thereof. The shareholders are requested to update their PAN with Share Transfer Agents M/s. GNSA Infotech Private Limited (in case of shares held in physical mode) and depositories (in case of shares held in demat mode).

A Resident individual shareholder with PAN and who is not liable to pay income tax can submit a yearly declaration in Form No. 15G/15H, to avail the benefit of non-deduction of tax at source by submission of form 15G or 15H on or before the end of the business hours of 15th August, 2025. Shareholders are requested to note that in case their PAN is not registered or 206AA/206AB of the Income Tax Act, 1961 applies, the tax will be deducted at a higher rate of 20%.

Non-resident shareholders can avail beneficial rates under tax treaty between India and their country of residence, subject to providing necessary documents i.e. No Permanent Establishment and Beneficial Ownership Declaration, Tax Residency Certificate, any other document which may be required to avail the tax treaty benefits by contacting with Share Transfer Agent, M/s. GNSA Infotech Private Limited. The aforesaid declarations and documents need to be submitted by the shareholders on or before the end of business hours of 15.08.2025.
16. Register of Directors and Key Managerial Personnel and their shareholding are maintained under Section 170 of the Act and the Register of contracts or Arrangements in which Directors are interested, maintained under Section 189 of the Act will be available for inspection by the members during the AGM.
17. Members are requested to note that the Company's shares are under compulsory demat trading for all investors. Members are, therefore, requested to dematerialise their shareholding to avoid any inconvenience.
18. Members holding shares in electronic form are hereby informed that bank particulars registered against their respective depository accounts will be used by the Company for payment of dividend. The Company or its Registrar cannot act on any request received directly from the Members holding shares in electronic form for any change of bank particulars or bank mandates. Such changes are to be advised only to the Depository Participant of the Members. Members holding shares in physical form and desirous of either registering bank particulars or changing bank particulars already registered against their respective folios for payment of dividend are requested to write to the Company / RTA.
19. Pursuant to the requirements of Corporate Governance under SEBI (LODR) Regulations, 2015, the brief resume of the Director proposed to be re-appointed, nature of his expertise in specific functional areas, name of the company in which he holds directorship and membership/chairmanship of Board/Committees, shareholding and relationships between Directors inter-se, are provided in the Notice forming part of the Annual Report.
20. The Results shall be declared within two working days after the close of AGM of the Company. The Results declared along with the Scrutinizer's Report shall be displayed on the Company's website www.kmchhospitals.com and on the website of NSDL within the aforesaid period and communicated to BSE Limited where the shares of the Company are listed.

21. Dividend as recommended by the Board of Directors, if declared at the Annual General Meeting will be paid within 30 days from the date of declaration to those members whose names appear on the Register of Members as on the record date i.e 15.08.2025.

22. Voting through electronic means

In compliance with provisions of Section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014, the Company is pleased to provide members the facility to exercise their right to vote by electronic means and the business may be transacted through e-Voting Services provided by National Securities Depository Limited (NSDL):

- a) The remote e-voting period commences on Tuesday, 19.08.2025 (09.00 a.m) and ends on Thursday, 21.08.2025 (05.00 p.m). During this period shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date (record date) being Friday, 15.08.2025 may cast their vote electronically. The e-voting module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by the shareholder, the shareholder shall not be allowed to change it subsequently. The E-voting Event Number (EVEN) is 134206
- b) Mr.K.Duraisami, Practising Company Secretary (Membership No. FCS 6792; CP 18308), Coimbatore have been appointed as the Scrutinizer to scrutinize the e-voting process (including remote e-voting of members at the AGM) in a fair and transparent manner.
- c) The Members who have cast their vote by remote e-voting prior to the AGM may also attend/participate in the AGM but shall not be entitled to cast their vote again.
- d) The voting rights of shareholders shall be in proportion to their shares of the paid up equity share capital of the Company as on the cut-off date (record date) being Friday, 15.08.2025.

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING:-

The remote e-voting period begins on Tuesday, 19th August, 2025 at 9:00 A.M. and ends on Thursday, 21st August, 2025 at 5:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. 15.08.2025(Friday), may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Friday, 15th August, 2025.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	<ol style="list-style-type: none"> For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period Existing IDEAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDEAS’ section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period. If you are not registered for IDEAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDEAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. <div data-bbox="475 1429 799 1592" style="text-align: center;"> <p>NSDL Mobile App is available on</p>  </div>

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with CDSL	<ol style="list-style-type: none"> Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then use your existing my easi username & password. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period.

Important Note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode

How to Log-in to NSDL e-Voting website?

- Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
- Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
- A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsd.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 134206 then user ID is 134206001***

5. Password details for shareholders other than Individual shareholders are given below:

- a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
- b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the ‘initial password’ which was communicated to you. Once you retrieve your ‘initial password’, you need to enter the ‘initial password’ and the system will force you to change your password.
- c) How to retrieve your ‘initial password’?
 - (i) If your email ID is registered in your demat account or with the company, your ‘initial password’ is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your ‘User ID’ and your ‘initial password’.
 - (ii) If your email ID is not registered, please follow steps mentioned below in process for those shareholders whose email ids are not registered.

6. If you are unable to retrieve or have not received the “Initial password” or have forgotten your password:

- a) Click on “Forgot User Details/Password?”(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsd.com.
- b) Physical User Reset Password?” (If you are holding shares in physical mode) option available on www.evoting.nsd.com.
- c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
- d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

7. After entering your password, tick on Agree to “Terms and Conditions” by selecting on the check box.

8. Now, you will have to click on “Login” button.

9. After you click on the “Login” button, Home page of e-Voting will open.

Step 2: Cast your vote electronically on NSDL e-Voting system.

How to cast your vote electronically on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle is in active status.

2. Select “EVEN” of company for which you wish to cast your vote during the remote e-Voting period.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to csduraifcs@gmail.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on “Upload Board Resolution / Authority Letter” displayed under “e-Voting” tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the “Forgot User Details/Password?” or “Physical User Reset Password?” option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on : 022 - 4886 7000 or send a request to (Name of NSDL Official) at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to secretarialdept@kmchhospitals.com
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to secretarialdept@kmchhospitals.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at step 1 (A) i.e. Login method for e-Voting for Individual shareholders holding securities in demat mode.
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

**By order of the Board
For Kovai Medical Center and Hospital Limited**

Sd/-

**CS R. PONMANIKANDAN
COMPANY SECRETARY**

Place : Coimbatore
Date : 28.05.2025

ANNEXURE TO THE NOTICE
EXPLANATORY STATEMENT REQUIRED UNDER SECTION 102(1) OF THE COMPANIES ACT, 2013 ANNEXED HERETO AND FORMS PART OF THE NOTICE DATED 28.05.2025
Item No.3 Re-appointment of Dr. Purani P Palaniswami as a director, liable to retire by rotation

The Board of Directors propose to re-appoint Dr. Purani P Palaniswami as a Director, who retires by rotation and being eligible, offers herself for re-appointment.

Dr. Purani P Palaniswami has over 22 years of experience in clinical Practice and an experienced Rheumatologist with extensive experience along with combined training at adult and paediatric hospitals.

Upon the recommendations of the Nomination and Remuneration Committee, the Board of Directors at their meeting held on 28.05.2025 have recommended the re-appointment of Dr. Purani P Palaniswami as a Director of the Company who retires by rotation and being eligible, offers herself for re-appointment, subject to the approval of the shareholders, by way of an Ordinary Resolution.

In the opinion of the Board of Directors of the Company, Dr. Purani P Palaniswami fulfills the conditions specified in the Companies Act, 2013 and Rules made thereunder, she may be re-appointed as a Director of the company.

None of the Directors, Key Managerial Personnel and / or their relatives, except Dr. Nalla G Palaniswami, Dr. Thavamani Devi Palaniswami, Dr. Mohan S Gounder, Dr. Arun N Palaniswami and Dr. Purani P Palaniswami is concerned or interested in the Resolution.

The Board of Directors recommends passing of the resolution set out in Item No.3 of the Notice by the members by means of an Ordinary resolution.

Item no. 4 Re-appointment of Dr. Thavamani Devi Palaniswami as Joint Managing Director of the Company and approval of Remuneration payable to her

The members of the Company at the Annual General Meeting held on 19th September, 2020 had appointed Dr. Thavamani Devi Palaniswami as the Joint Managing Director from 29th July, 2020 to 28th July, 2025. The Board in its meeting held on 28.05.2025 had resolved to re-appoint Dr. Thavamani Devi Palaniswami for further period of five years with effect from 29th July, 2025. The Nomination and Remuneration Committee in its meeting held on 28.05.2025 had recommended the remuneration of Dr. Thavamani Devi Palaniswami for a period of five years subject to approval of members.

During the tenure of Dr. Thavamani Devi Palaniswami, Kovai Medical Center and Hospital Limited has established itself as one of the leading healthcare provider in India. Dr. Thavamani Devi Palaniswami has made substantial and significant contribution to the development of the Company, from its conception to the establishment of a world class hospital. Her vast experience in health care industry spanning over more than four decades would take the Company to newer heights in delivering quality healthcare at par with international standards.

The proposed re-appointment of Dr. Thavamani Devi Palaniswami as Joint Managing Director and the payment of remuneration are in conformity with Schedule V of the Companies Act, 2013.

Pursuant to Section 190 of the Companies Act, 2013, this may be treated as an abstract of the terms and conditions of the contract and Memorandum of interest concerning the appointment and remuneration of Dr. Thavamani Devi Palaniswami as Joint Managing Director.

Further Dr. Thavamani Devi Palaniswami is aged above 70 years. Hence, in terms of Part I of schedule V of the Companies Act, 2013, the resolution for appointment of Dr. Thavamani Devi Palaniswami as Joint Managing Director of the company is proposed as a Special Resolution.

In terms of Article 103(b) of the Articles of Association of the Company Dr. Thavamani Devi Palaniswami is not liable to retire by rotation.

None of the Directors except Dr. Nalla G Palaniswami, Dr. Thavamani Devi Palaniswami, Dr. Mohan S Gounder, Dr. Purani P Palaniswami and Dr. Arun N Palaniswami are deemed to be interested or concerned in the proposed resolution.

The Board recommends this special resolution set out in No.4 for the approval of the members.

Item No: 5 Re-appointment of Cost Auditor for the Company and fixing their Remuneration

In view of the revised Cost Audit Rules as part of the Companies Act, 2013 notified by the Ministry of Corporate Affairs in the month of July, 2014, the Board of Directors on the recommendation of the Audit Committee had approved the appointment of Mr.V.Sakthivel (Membership No.23292) Partner, M/s RKMS & Associates, Cost Accountants, Coimbatore as Cost Auditor to conduct audit of cost records of the company for the financial year ending 31st March, 2026 and fixed his remuneration as ₹ 6,00,000/- (Rupees Six Lakhs only) plus GST and reimbursement of out-of-pocket expenses.

In accordance with the provisions of Section 148 of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditor for the financial year ending 31st March, 2026 has to be ratified by the shareholders.

None of the Directors, Key Managerial Personnel of the company / their relatives is in any way, concerned or interested financially or otherwise in the resolution set out in Item No.5 of the notice.

The Board recommends the ordinary resolution set out in Item No. 5 of the notice for approval by the members.

Item No: 6 Appointment of Secretarial Auditor for the Company and fixing their Remuneration

Pursuant to Regulation 204 of the Companies Act, 2013 and Regulation 24A of Securities and Exchange Board of India(Listing Obligations and Disclosure Requirements) (Third Amendment) Regulations, 2015, a listed entity should appoint a Secretarial Auditor for the period of 5 years with the approval of Shareholders at the Annual General Meeting. In line with the provision, the Board of Directors on the recommendation of the Audit Committee had approved the appointment of M/s.KSR and Co., Company Secretaries LLP, Coimbatore as Secretarial Auditor to conduct the Secretarial Audit of the Company for the Financial Year from 2025-26 to 2029-30 on a remuneration decided by the Board of Directors.

None of the Directors, Key Managerial Personnel of the company / their relatives is in any way, concerned or interested financially or otherwise in the resolution set out in Item No.6 of the notice.

The Board recommends the ordinary resolution set out in Item No. 6 of the notice for approval by the members.

Item No: 7 Approval for Borrowing in excess of the paid-up capital & free reserves of the Company (and)
Item No: 8 Approval for creation of charge / mortgage etc. on Company's movable / immovable properties

The Members of the Company on 03rd September, 2014 had approved the borrowings by the Company for an amount not exceeding ₹ 1000 Crore (Rupees One Thousand crore only) and creation of charge to secure the borrowings vide Special Resolution(s) under Section 180 of the Companies Act, 2013. Your Hospital continues to show robust performance year-on-year and it has to keep investing substantial amount to increase the bed capacity in existing centers and have to invest continuously in new technologies, modernization of facilities and expansion of services. It was believed that these investments will help us to attract and retain Doctors and make our Hospitals a preferred destination for patients. Moreover as part of our ambitious growth plans, we are also contemplating to take up new projects at different locations other than Coimbatore. Therefore, it is considered desirable to enhance the borrowing limits to ₹ 2500 crore (Rupees Two thousand five hundred crore only) apart from temporary loans obtained / to be obtained by the company from its Bankers in the ordinary course of business. In order to comply with the provisions of Companies Act, 2013, approval of the Members of the Company is being sought by way of Special Resolution under Section 180(1)(c) of the Companies Act, 2013, to borrow monies in excess of Paid-up Capital of the Company and its free reserves and to create security by way of creating mortgage, hypothecation and / or charge on movable / immovable properties of the Company. The Board recommends the Special Resolution(s) as set out in item Nos. 7 & 8 of the Notice for the approval of the Members.

None of the Directors, Key Managerial Personnel of the Company or their relatives is in any way concerned or interested, financially or otherwise in this Resolution.

The Board recommends the ordinary resolution set out in Item No. 7 & 8 of the notice for approval by the members.

**By order of the Board
For Kovai Medical Center and Hospital Limited**

Sd/-

**CS R. PONMANIKANDAN
COMPANY SECRETARY**

Place : Coimbatore

Date : 28.05.2025

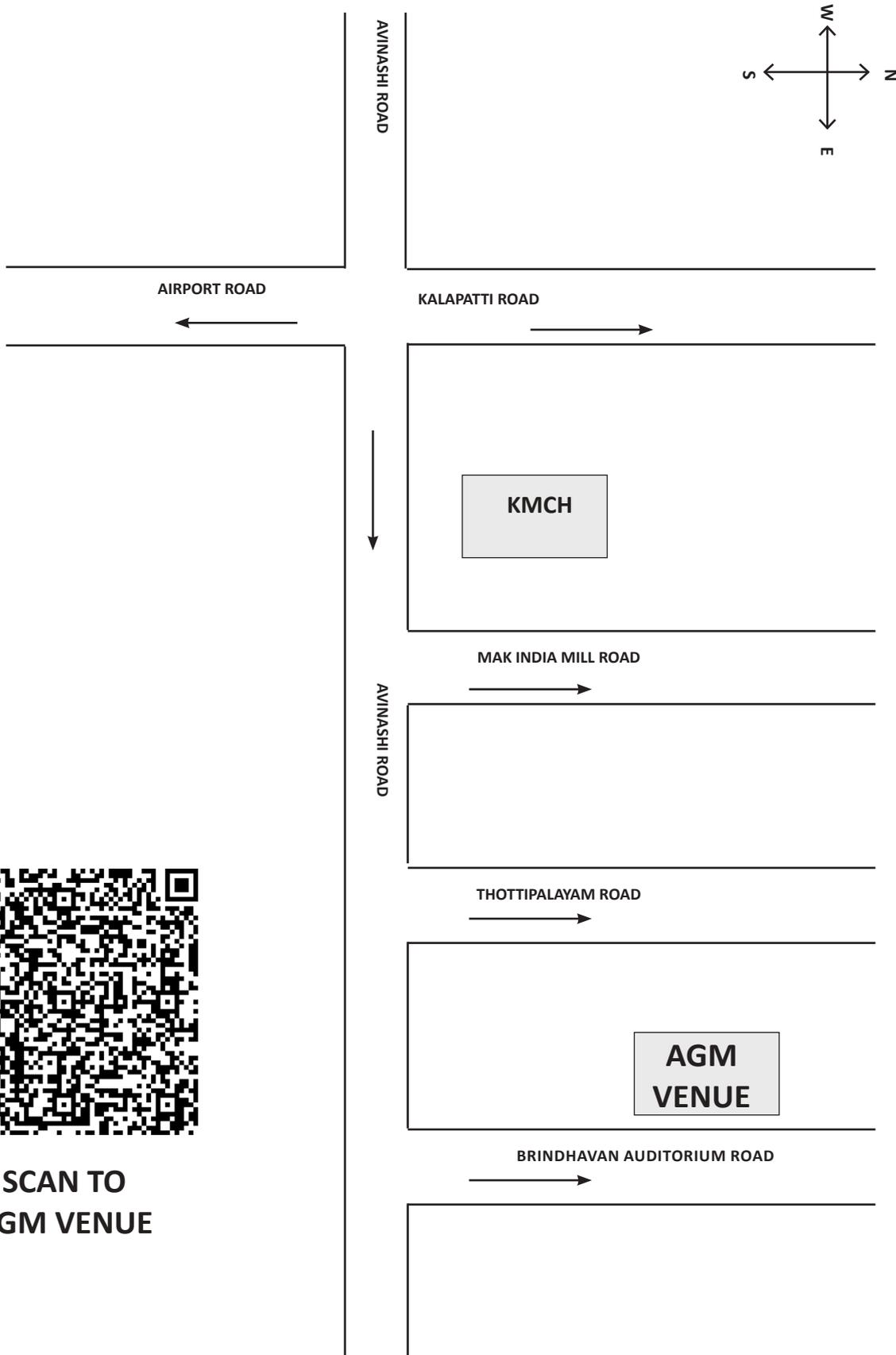
ANNEXURE

Brief biodata of Director seeking re-appointment in the forthcoming Annual General Meeting as per Regulation 36(3) of SEBI (LODR) Regulations, 2015 are as follows:

(Refer Item No.3 and 4 of the Notice)

Name of the Director	Dr. Thavamani Devi Palaniswami	Dr. Purani P Palaniswami
Director Identification Number (DIN)	00012135	02707233
Date of Birth	17.11.1947	18.12.1975
Date of Appointment on the Board	29.07.2000	03.09.2014
Qualifications	MBBS AB (USA)	MBBS, MD - Rheumatology
Expertise	Healthcare Practices & Process, Nursing, Hospital Administration and Dietary	Rheumatologist with extensive experience along with combined training at adult and paediatric hospitals.
Brief Resume	Over 48 years of experiences. Initially as a Pediatrician, she is a very seasoned leader in Hospital Administration and Education Services. She handles the entire Allied Health Sciences Courses and also manages the Nursing and Dietary functions of the Hospital.	20 years of clinical practice
Relationship between Directors Inter-se	Husband: Dr. Nalla G Palaniswami Son: Dr. Mohan S Gounder & Dr. Arun N Palaniswami Daughter: Dr. Purani P Palaniswami	Father: Dr. Nalla G Palaniswami Mother: Dr. Thavamani Devi Palaniswami Brothers: Dr. Mohan S Gounder & Dr. Arun N Palaniswami
Directorship held in other Public Companies (excluding foreign, private and Section 8 Companies)	Nil	Nil
Names of listed entities in which the person also holds the Directorship and the membership of Committees of the Board	Nil	Nil
Shareholding in the company (as on 31.03.2025)	12,59,725	10,000

ROUTE MAP TO THE AGM VENUE



SCAN TO
AGM VENUE

Dear Members,

Your Directors take pleasure in presenting the Thirty Ninth Annual Report along with the audited financial statements for the year ended 31st March, 2025.

FINANCIAL HIGHLIGHTS

(₹ in lakhs)

Particulars	2024-25	2023-24
Operating Income	1,37,111.30	1,21,955.27
Other Income	2,210.42	2,094.92
Total Income	1,39,321.72	1,24,050.19
Earnings before Interest, Tax, Depreciation & Amortization (EBITDA)	40,781.69	36,263.68
Profit Before Taxation (PBT)	27,755.36	23,755.67
Provision for Taxation	6,860.74	5,782.60
Profit After Taxation (PAT)	20,894.62	17,973.07
Add: Other Comprehensive Income	(38.01)	70.57
Total Comprehensive Income for the year	20,856.61	18,043.64

RESULTS OF OPERATIONS

The income from operations for the financial year 2024-25 was ₹ 1,37,111.30 Lakhs registering an increase of 12.43% over the previous year income of ₹ 1,21,955.27 Lakhs. Earnings before interest, tax, depreciation and amortization (EBITDA) were ₹ 40,781.69 Lakhs over the previous year EBITDA of ₹ 36,263.68 Lakhs. Profit after tax (PAT) for the year was ₹ 20,894.62 Lakhs over the PAT of ₹ 17,973.07 Lakhs in year 2023-24.

SUBSIDIARIES, JOINT VENTURES AND ASSOCIATES

The Company does not have any Subsidiary Company, Joint Venture or Associate Companies as defined in the Companies Act, 2013.

DIVIDEND

Based on Company's performance, the Board of Directors are pleased to recommend a dividend of ₹ 10/- per share (100 %) for the Financial Year 2024-25 for approval of the members. The dividend on equity shares, if approved by the members would involve a cash outflow of ₹ 1,094.23 lakhs.

Pursuant to Finance Act, 2020, dividend income is taxable in the hands of the Shareholder with effect from 01st April, 2020 and the Company is required to deduct tax at source from dividend paid to Shareholders at the prescribed rates.

Further in terms of Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations), the Dividend Distribution Policy of the Company is available on the website of the Company at the link: <https://www.kmchhospitals.com/Policy/DD Policy.pdf>.

TRANSFER TO RESERVES

The Company does not propose to transfer any amount out of the profit to reserves.

CHANGE IN NATURE OF BUSINESS, IF ANY

During the year, there was no change in the nature of business of the Company.

MATERIAL CHANGES AND COMMITMENTS AFFECTING THE FINANCIAL POSITION OF THE COMPANY

There were no material changes and commitments affecting financial position of the Company which have occurred between the end of the financial year of the Company to which the Financial Statements relate and till the date of the report.

BOARD MEETINGS

The Board of Directors met five times during this financial year. The disclosure on Board meetings and attendance of Directors are provided in the Corporate Governance Report.

AUDIT COMMITTEE

The composition of Audit Committee, number of meetings held and their attendance thereto have been provided under an identical head in the Corporate Governance Report.

CSR COMMITTEE

The composition of CSR Committee, number of meetings held and their attendance thereto have been provided under an identical head in the Corporate Governance Report.

CORPORATE SOCIAL RESPONSIBILITIES

During the year under review in pursuance of the recommendations of the CSR Committee, the Company had commitment of ₹ 357.69 Lakhs being 2% of the last three years' average net profit of the Company towards implementing the CSR activities. Annual Report on CSR as required under Section 135 read with Schedule VII and other applicable provisions of the Companies Act, 2013 is appended as "Annexure - III" to this report.

INFORMATION ON STATUS OF COMPANY'S AFFAIRS

Information on operational and financial performance etc. is provided in the Management Discussion and Analysis Report, which is annexed to the Directors' Report and has been prepared inter-alia in compliance with the terms of SEBI (LODR) Regulations, 2015.

SHARE CAPITAL

The paid up equity share capital of the Company as on March 31, 2025 aggregates to ₹ 1094.23 lakhs comprising of 1,09,42,262 equity shares of ₹ 10/- each fully paid up. There is no change in the paid-up share capital of the Company during the Financial Year 2024-25.

CREDIT RATING

CRISIL have affirmed your Company's Long term bank facilities as 'CRISIL AA -(AA Minus) ; Stable and short term bank facilities as 'CRISIL A1 +' (A One Plus).

HOSPITAL ACCREDITATION

Your Hospital has been certified by National Accreditation Board for Hospitals and Healthcare providers (NABH) for the delivery of high standards for safety and quality care to the patients.

BOARD EVALUATION

Pursuant to the provisions of Companies Act, 2013 and SEBI (LODR) Regulations, 2015, a structured questionnaire was administered after taking into consideration of various aspects to the Board functioning, composition of the Board and its Committees, culture, execution and performance of specific duties, obligations and governance to ascertain the efficacy and functioning of Board and its members.

The performance evaluation of Independent Directors was completed. The Board of Directors have expressed their satisfaction with the outcome of the evaluation process. There has been no change in the circumstances affecting their status as Independent Directors of the Company.

The performance evaluation of the Chairman of the Board and Non-Independent Directors was carried out by the Independent Directors. The Independent Directors have expressed their satisfaction with the outcome of the evaluation process.

FAMILIARISATION PROGRAMME FOR INDEPENDENT DIRECTORS

Pursuant to the requirement of SEBI (LODR) Regulations, 2015, the Company has a familiarization programme for the Independent Directors with regard to their role, rights, responsibilities in the company, nature of the industry in which the Company operates, business model of the company etc. The Board members are provided with all the necessary documents / reports and internal policies to enable them to familiarize with the company's procedures and practices and the same is uploaded on the Company's website at https://www.kmchhospitals.com/Policy/FP_ID.pdf.

DIRECTORS

As per Article 103(b) of the Articles of Association and Section 152(6) of the Companies Act, 2013, except Dr. Nalla G Palaniswami and Dr. Thavamani Devi Palaniswami, all other Executive and Non-Executive Non-Independent Directors are subject to retirement by rotation. Accordingly, Dr. Purani P Palaniswami, Director retires by rotation and being eligible has offered herself for re-appointment.

INDEPENDENT DIRECTORS

All the Independent Directors have submitted their disclosures to the Board, indicating that they comply with all the requirements that are stipulated in Section 149(6) of the Companies Act, 2013 and Regulation 16(1)(b) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 so as to qualify themselves to act as Independent Directors in the company. Further they have also declared that they are not aware of any circumstance or situation which exist or may be reasonably anticipated that could impair or impact their ability to discharge their duties with an objective and independent judgement and without any external influence.

All the Independent Directors of the Company have complied with the requirements of the provisions in relation to Independent Directors Databank as stated in the Companies (Creation and Maintenance of Databank of Independent Directors) Rules, 2019 and the Companies (Appointment and Qualification of Directors) Rules, 2014 as amended from time to time.

The second term of 5 years of Independent Directorship for Mr. A. M. Palanisamy, Mr. M. Manickam, Mr. Kasi K Goundan and Mr. K. Saminathan has ended on 03.09.2024. The Board appointed Mr. Vasanth Kumar Venkatasamy as Independent Director of the Board with effect from 01.09.2024 with the approval of shareholders through AGM held on 14.08.2024. It also appointed Mr. M. Balasubramaniam and Mr. M. Alagiriswamy as Independent Directors with effect from 03.09.2024 with the approval of shareholders through postal ballot dated 19.10.2024.

DECLARATION FROM INDEPENDENT DIRECTORS ON ANNUAL BASIS

The Company has received necessary declaration from each Independent Director of the Company under Section 149(7) of the Companies Act, 2013 that the Independent Directors of the Company met with the criteria of their Independence laid down in Section 149(6).

DIRECTORS RESPONSIBILITY STATEMENT

In pursuance of Section 134(5) of the Companies Act, 2013, the Directors hereby confirm that:

- a) In the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- b) The Directors had selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit and loss of the company for that period;
- c) The Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) The Directors had prepared the annual accounts on a going concern basis;
- e) The Directors, had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and operating effectively;
- f) The Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively;

ANNUAL RETURN

Pursuant to Section 92 of the Companies Act, 2013 read with Rule 12 of the Companies (Management and Administration) Rules, 2014, the Annual Return is available on the website of the Company at the following link: <https://kmchhospitals.com/annualreturn/>

COMPLIANCE OF CODE OF CONDUCT

Pursuant to SEBI (Prohibition of Insider Trading) (Amendment) Regulation, 2018 dated 31st December, 2018, the Company amended the "Code of Conduct for Insider Trading" and "Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information". Consequently, the Board of Directors brought in all the corresponding amendments to the above two mentioned Codes and necessary disclosures have been made in our website under: <http://www.kmchhospitals.com/Policy/COC.pdf>

INSURANCE

The Company's properties, equipment's and stocks are adequately insured against all major risks. The Company has also taken Directors' and Officers' Liability Policy to provide coverage against the liabilities arising on them.

DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF

The disclosure under this clause is not applicable as the Company has not undertaken any one-time settlement with the banks or financial institutions during the year under review.

KEY MANAGERIAL PERSONNEL

The Key Managerial Personnel of the company as stipulated under the Companies Act, 2013 are Dr. Nalla G Palaniswami, Managing Director, Dr. Thavamani Devi Palaniswami, Joint Managing Director, Dr. Arun N Palaniswami, Executive Director, CA P K Gopikrishnan, Chief Financial Officer and CS R Ponmanikandan, Company Secretary.

APPOINTMENT AND REMUNERATION CRITERIA OF KEY MANAGERIAL PERSONNEL

The appointment of Key Managerial Personnel and remuneration paid to Managing Directors or Executive Director is within the purview of the provisions of Section 196 and 197 of the Companies Act, 2013. The Company pays remuneration by way of salary, perquisites etc., to its Managing Directors and Executive Director in line with the approvals accorded by the General Meetings and in pursuance of the recommendation of the Nomination and Remuneration Committee as per the guiding principles laid down in the Nomination and Remuneration Policy. The Nomination and Remuneration Policy of the Company is available on the of the Company's website at the following link

https://kmchhospitals.com/wpcontent/uploads/2016/pdf/Nomination_Remuneration_&_Evaluation_Policy.pdf

PARTICULARS OF EMPLOYEES

The information required pursuant to Section 197 read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 in respect of the employees of the company forming the part of the Board's Report.

PARTICULARS REGARDING CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND EXPENDITURE

The particulars regarding conservation of energy, technology absorption and foreign exchange earnings and expenditure stipulated under Section 134(3)(m) of the Companies Act, 2013 read with the Companies (Accounts) Rules, 2014, are as under:

Energy Conservation

Energy conservation means the efforts made to reduce the consumption of energy by using less of an energy service. Your Company constantly and continuously applies all efforts for optimum utilization of the resources.

Energy consumption is monitored through Energy Management System. Through this system, areas which consume high volume of electricity are monitored and alternate steps are taken to optimize energy utilization.

Other energy conservation techniques that are employed include using equipment with 5 star ratings, use of movement sensors in bathrooms of the patient rooms (i.e., the lights are operated based upon human movement), operating a centralized A/c plant and phasing out tube lights with LED lights.

Your Company adopts the concept of 'Sustainable Development' i.e. meeting the needs of the present without compromising the ability of future generations to meet their own needs. By following this concept, your Company has been operating a 10.25 MW Solar Power Generation Plant which caters to 91% of electricity requirement per annum and through which the Company has been saving 45% on its electricity bills.

Caring for the Environment

Your Company adopts the concept of zero discharge technology, under which an effluent treatment plant had been set up and the sewage water is treated for toxic effluents. The treated water is used for horticulture within the premises. A comprehensive waste management system has been implemented and through this, bio-degradable food wastes are decomposed and biogas is produced for captive consumption in the hospital canteen which in turn results in reduced LPG cost.

All the vehicles that are operated for the Company adhere to pollution control regulations. Periodic maintenance activities are undertaken to comply with prescribed regulations and vehicle efficiency.

Technology Absorption

As part of its ongoing commitment to adopt cutting-edge medical technologies, your company made a significant investment of ₹ 496.00 Lakhs in advanced medical equipment during the year 2024–25. The newly acquired systems enhance diagnostic and therapeutic capabilities across multiple specialities:

Bravos – Brachytherapy Equipment: The Varian Bravos™ HDR Afterloader System offers precise High Dose Rate (HDR) brachytherapy by directly targeting tumors, minimizing damage to healthy tissue. It enables quicker recovery with fewer complications and supports outpatient care.

Hologic Supersonic Premium End Colour Doppler Ultrasound Scanner: This high-end ultrasound system, with UltraFast imaging and ShearWave PLUS elastography, supports advanced diagnostic accuracy in breast, liver, and musculoskeletal imaging. It enables real-time assessment of tissue stiffness and 3D imaging for better clinical decisions.

Intra-Aortic Balloon Pump Hybrid Automatic System: The Cardiosave Hybrid IABP offers temporary circulatory support by synchronizing with the cardiac cycle, improving cardiac output and reducing afterload. It lowers the risk of bleeding and vascular complications while shortening hospital stays.

GETINGE MAQUET HFO Servo-n Upgradable Ventilator: Designed for neonates and pediatric patients, this ventilator delivers personalized respiratory support with NAVA and Edi monitoring. It helps to reduce sedation needs and protects developing organs through multiple ventilation modes including PRVC, NIV, High Flow Therapy, and Nasal CPAP.

These technological additions reflect the Company's continuous drive to improve patient care, clinical outcomes, and operational efficiency through innovation.

Investment in equipment during the year 2024-25 amounts to ₹ 3,358.36 Lakhs.

Foreign Exchange Earnings & Outgo

(i) Earnings in Foreign Currency

Foreign Currency amount realized from NRE bank accounts in respect of fee for education during the year ended March 31, 2025: ₹ 672.62 Lakhs (Previous Year: ₹ 661.31 Lakhs)

(ii) Expenditure in Foreign Currency

During the Financial Year 2024-25, foreign currency expenditure was ₹ 274.13 Lakhs(Previous Year:Nil)

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS UNDER SECTION 186 OF THE COMPANIES ACT, 2013

As on March 31, 2025, the Company has neither provided nor there were any outstanding loans or guarantees covered under the provisions of Section 186 of the Companies Act, 2013. The details of Investments covered under the provisions of Section 186 of the Act are given in Note No.7 to the financial statements.

ADEQUACY OF INTERNAL FINANCIAL CONTROLS

KMCH has an Internal Control System, commensurate with the size, scale and complexity of its operations. Our Company has a proper and adequate system of internal controls. These controls ensure transactions are authorized, recorded and reported correctly and assets are safeguarded and protected against loss from unauthorized use or disposition.

In addition, there are operational controls, covering the entire spectrum of Internal financial controls.

The Audit committee defines the scope and authority of the Internal Auditor. The Audit Committee comprises of professionally qualified Directors, who interact with the statutory auditors, internal auditors and management in dealing with matters within its terms of reference. A detailed program of internal audits and management review, supplements the process of internal financial control framework.

To maintain its objectivity and independence, the Internal Auditor reports to the Chairman of the Audit Committee of the Board. The internal auditor monitors and evaluates the efficacy and adequacy of internal control system in the Company, its compliance with operating systems, accounting procedures and policies at all locations of the Company. Based on the report of internal auditor, process owners undertake corrective action in their respective areas and thereby strengthen the controls. Significant audit observations and corrective actions proposed to fix the observations are presented to the Audit Committee of the Board.

VIGIL MECHANISM / WHISTLE BLOWER POLICY

The Company has set up vigil mechanism for Directors and Employees to report their genuine concerns, the details of which are given in the Corporate Governance Report. During the Financial Year, no complaints or concerns were received by the Chairman of the Audit Committee under the Vigil Mechanism.

Vigil Mechanism and Whistle Blower Policy is available in the Company's website:

https://kmchhospitals.com/wp-content/uploads/2016/pdf/Whistle_Blower_Policy.pdf

DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORK PLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has in place a Prevention of Sexual Harassment Policy in line with the requirements of the Sexual Harassment of Women at the work place (Prevention, Prohibition and Redressal) Act, 2013. An Internal Complaint Committee has been set up to redress complaints received regarding sexual harassment. During the year 2024-25, no complaints were received by the Company related to sexual harassment.

RELATED PARTY TRANSACTIONS AND POLICY ON RELATED PARTY TRANSACTIONS

All transactions with Related Parties are at arm's length and in the ordinary course of business duly approved by the Audit Committee of the Board. Hence there are no transactions which are either not in arm's length or which are material in nature. The disclosure in Form AOC – 2 is annexed herewith as "Annexure-II" forming part of the report.

The details of Related Party Transactions during FY 2024-25, including transaction with person or entity belonging to the promoter/ promoter group which hold(s) 10% or more shareholding in the Company are provided in the accompanying financial statements. (Refer Note No.45)

The Board has formulated Policy on Related Party Transactions and the same is uploaded on the Company's website at http://www.kmchhospitals.com/Policy/RPT_Policy.pdf

RISK MANAGEMENT

The steps taken by the Company to mitigate the risk are disclosed under an identical head in the Management Discussion and Analysis forming part of Directors' Report.

SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS

There are no significant and material orders passed by the Regulators / Courts / Tribunals which would impact the going concern status and the Company's operations in future.

DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 DURING THE YEAR

No applications have been made against the Company during the year under the review and no proceedings are pending against the Company under the Insolvency and Bankruptcy Code, 2016. The Company has not done any one time settlement with any Bank or Financial Institutions.

HUMAN RESOURCE DEVELOPMENT

Our company continues to prioritize the development of our human resource. By maintaining a strong focus on retention through employee engagement initiatives, We have helped our employee realize their full potential. Our learning and development programs offer various platforms, including classroom and online self-learning modules, to meet employees' development needs and enhance their skills, knowledge, and capabilities.

The total strength of the employees of the Company as on 31st March, 2025 was 5992 nos.

DEPOSITS

As per Section 73 of the Companies Act, 2013 read with the Companies (Acceptance of Deposits), Rules, 2014, the Company has not accepted any deposits from the public or its members during the year. Hence no deposit is outstanding as on 31.03.2025.

SECRETARIAL AUDIT

Pursuant to provisions of Section 204 of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company has appointed M/s KSR & Co. Company Secretaries LLP, Coimbatore, a firm of Company Secretaries in Practice to undertake the Secretarial Audit of the company for the Financial Year 2024-25. Secretarial Audit Report is annexed herewith as "Annexure - IV" forming part of the report.

COMPLIANCE OF SECRETARIAL STANDARDS

The Company has complied with the Secretarial Standards notified under Section 118 of the Companies Act, 2013.

COST AUDIT

In terms of Section 148 and other applicable provisions of the Companies Act, 2013, read with Companies (Cost Records and Audit) Rules, 2014, Mr.V.Sakthivel, Cost Accountant, M/s RKMS & Associates, Coimbatore was appointed as the Cost Auditor of the company by the Board on recommendation of Audit Committee for the Financial Year 2024-25. The report of the cost auditors will be filed with ROC on due date.

STATUTORY AUDITORS

The members had at the 37th Annual General Meeting held on 25th August, 2023 approved the appointment of M/s VKS Aiyer & Co., Chartered Accountants (FRN: 000066S), Coimbatore for a period of five years from 2023-24 to 2027-28.

The Statutory Auditor has issued an unmodified opinion on the Financial Statements of the Company as of and for the year ended 31st March, 2025. Their report on the Companies (Auditor's Report) Order, 2020 ("CARO"), issued by the Central Government of India in terms of section 143(11) of the Act, details the negative observations regarding the following:

Management Response
1.Non-Registration of Lease Agreements

All Lease Agreements with more than 11 months' tenor, require registration with Department of Revenue, Ministry of Commercial Taxes and Registration, Government of Tamil Nadu. The Company is in the process of registering the Lease Agreements.

2. Non- Registration of Immovable Property

(i) The registration of land and building amounting to ₹ 5,931 Lakhs is pending on account of disputes which is highlighted in Note No 2 to the Financial Statements and the matter is subjudice. The registration of the immovable property will be completed once the matter is resolved.

(ii) The registration of land and building amounting to ₹ 12,068.63 Lakhs is pending as highlighted in Note No 2 to the Financial Statements.

LISTING WITH STOCK EXCHANGE

The equity shares of the Company are listed on BSE Limited and listing fees were paid upto date.

CORPORATE GOVERNANCE

Your Company continues to comply with the provisions of Corporate Governance as stipulated in Chapter IV and other relevant provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. A separate report on Corporate Governance along with Practicing Company Secretary's certificate on compliance of the Corporate Governance norms as stipulated in Regulation 34(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Management Discussion & Analysis forming part of this report are provided elsewhere in this Annual Report.

BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORT

A Business Responsibility And Sustainability Report describing the initiatives taken by the Company from an environmental, social and governance perspective, as required in terms of the provisions of Regulation 34(2)(f) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 annexed separately forms part of this Annual Report.

ACKNOWLEDGEMENTS

The Board also wishes to acknowledge the dedication and commitment of its consultants and employees at all levels and express gratitude for their ongoing contribution to the Company's growth and progress.

For and on behalf of the Board

Sd/-

DR. NALLA G PALANISWAMI
MANAGING DIRECTOR
DIN: 00013536

Sd/-

CA. M. ALAGIRISWAMY
DIRECTOR
DIN: 02112350

Place: Coimbatore
 Date : 28.05.2025

ANNEXURE - I
PARTICULARS OF EMPLOYEES

Disclosures pertaining to remuneration and other details as required under Section 197(12) of the Act read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

- a) The ratio of remuneration of each Director to the median employee's remuneration for the financial year and such other details as prescribed is as given below:

Name of the Director	Title	% Increase Over Previous Year	Ratio of Remuneration to MRE*
Dr. Nalla G Palaniswami	Managing Director	12.20	255.79
Dr. Thavamani Devi Palaniswami	Joint Managing Director	11.66	246.45
Dr. Arun N Palaniswami	Executive Director	14.18	140.98

*Median Remuneration to Employees

- b) Remuneration paid to Non-Executive Directors:

- For this purpose, sitting fees paid to Directors have not been considered as remuneration.
- During the year, Non-Executive Directors were paid only Sitting Fees as remuneration.

- c) Remuneration paid to other Key Managerial Personnel (KMP):

S. No.	Name of the KMP	Title	% Increase Over Previous Year
1	CA P K Gopikrishnan	Chief Financial Officer	15.58
2	CS R Ponmanikandan	Company Secretary	18.59

- d) The percentage increase / (decrease) in the median remuneration of employees in the financial year: 3.43%
- e) Number of permanent employees on the rolls of the Company as on 31st March, 2025: 5,992
- f) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration:
- The average percentile increase in salaries to employees other than managerial personnel is 0.97.
 - The percentile increase granted to managerial personnel is Nil.
- g) We affirm that the remuneration paid to Directors, Key Managerial Personnel and Employees is as per the remuneration policy framed by Nomination and Remuneration Committee and approved by the Board of Directors of the Company.
- h) Statement of Employees receiving remuneration not less than Rupees Eight Lakhs Fifty Thousand per month / One Crore and Two Lakhs per annum

(₹ In lakhs)

Name	Dr. Nalla G Palaniswami	Dr. Thavamani Devi Palaniswami	Dr. Arun N Palaniswami	Dr. R. Ravikumar	CA. P. K. Gopikrishnan
Designation	Managing Director	Joint Managing Director	Executive Director	Dean - KMCH IHSR	Chief Financial Officer
Gross Remuneration	722.88	703.98	402.70	130.00	115.40
Qualification & Experience	MBBS, MD AB (USA) Over 54 Years of experience	MBBS, AB (USA) Over 46 Years of experience	MBBS, MD (Internal Medicine) Over 17 Years of experience	MBBS, MD (Radio-Diagnosis) Over 16 Years of experience.	M.Com., ACA, Over 32 years of experience
Age in Years	84	77	45	63	69
Date of Commencement of Employment	01 st October, 1989	29 th July, 2000	25 th September, 2015	13 th July, 2022	11 th November, 2022

Name	Dr. Nalla G Palaniswami	Dr. Thavamani Devi Palaniswami	Dr. Arun N Palaniswami	Dr. R. Ravikumar	CA. P. K. Gopikrishnan
Last Employment	Hypertension, Obesity and Risk Factor Clinic, Wayne State University, Detroit, USA	Consultant in Paediatric and Adolescence, City Clinic, Detroit, USA	Consultant in Internal Medicine in Hawaii, USA	Major General, Armed Forces Medical College, Pune	Chief Financial Officer, Kovai Medical Center and Hospital Limited

Notes of Equity Shares held/Relationship :

- Dr. Nalla G Palaniswami, Dr. Thavamani Devi Palaniswami & Dr. Arun N Palaniswami are related to each other. Dr. Thavamani Devi Palaniswami is Dr. Nalla G Palaniswami's wife. Dr. Arun N Palaniswami is the son of Dr. Nalla G Palaniswami and Dr Thavamani Devi Palaniswami.
- Dr. Thavamani Devi Palaniswami owns more than 2% of the equity shares of the Company as on 31st March, 2025.
- Gross remuneration comprises salary, commission, allowances and monetary value of perquisites.

For and on behalf of the Board

Place: Coimbatore
Date : 28.05.2025

Sd/-
DR. NALLA G PALANISWAMI
MANAGING DIRECTOR
DIN: 00013536

Sd/-
CA. M. ALAGIRISWAMY
DIRECTOR
DIN: 02112350

ANNEXURE II

Form No. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013, including certain arm's length transactions under third proviso thereto

1. Details of contracts or arrangements or transactions not at arm's length basis

There was no contract or arrangement or transaction entered into during the year ended March 31, 2025, which were not at arm's length basis.

2. Details of material contracts or arrangement or transactions at arm's length basis

There was no material contract or arrangement or transaction entered into during the year ended March 31, 2025.

For and on behalf of the Board

Place: Coimbatore
Date : 28.05.2025

Sd/-
DR. NALLA G PALANISWAMI
MANAGING DIRECTOR
DIN: 00013536

Sd/-
CA. M. ALAGIRISWAMY
DIRECTOR
DIN: 02112350

ANNEXURE - III
ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR) ACTIVITIES FOR THE FINANCIAL YEAR 2024-25
1) Brief outline on CSR Policy of the Company

The CSR Policy of the Company is reflective of its long beliefs and commitment towards community and social development. During the year, the company initiated sanitation programmes and providing infrastructure facilities to the educational institution under the head promotion of education in line with CSR policy of the company and within the purview of Schedule VII of the Companies Act, 2013.

2) Composition of CSR Committee:

S.No	Name of the Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Dr. Nalla G Palaniswami	Chairman	4	4
2	Dr. Thavamani Devi Palaniswami	Member	4	4
3	Mrs. V. Bhuvaneshwari	Member	4	4
4	Mr. A. P. Ammasaikutti	Member	4	4
5	Mr. M. Rathinasamy #	Member	2	2
6	Mr. K. Saminathan*	Member	2	2

*Retired during the year 2024-25

#Appointed with effect from 03.09.2024

3) Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company.

https://kmchhospitals.com/wp-content/uploads/2016/pdf/CSR_Policy.pdf

4) Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report).

Not Applicable

- 5) (a) Average net profit of the company as per section 135 (5) : ₹ 17,884.43 Lakhs
 (b) Two percent of average net profit of the company as per section 135(5) : ₹ 357.69 Lakhs
 (c) Surplus arising out of the CSR projects or programmes or activities of the previous financial years. : Nil
 (d) Amount required to be set off for the financial year, if any : Nil
 (e) Total CSR obligation for the financial year [(b)+(c)-(d)] : ₹ 357.69 Lakhs
- 6) (a) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project) : ₹ 74.82 Lakhs
 (b) Amount spent in Administrative Overheads : Nil
 (c) Amount spent on Impact Assessment, if applicable : Not Applicable
 (d) Total amount spent for the Financial Year [(a)+(b)+(c)] : ₹ 74.82 Lakhs

(e) CSR amount spent or unspent for the Financial Year:

Total Amount Spent for the Financial Year (in ₹)	Amount Unspent				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount in ₹	Date of transfer	Name of the Fund	Amount in ₹	Date of transfer
74,81,628	2,83,45,179	04.04.2025	-	-	-

(f) Excess amount for set off, if any

S. No.	Particular	Amount in ₹
(i)	Two percent of average net profit of the company as per section 135(5)	3,57,68,861
(ii)	Total amount spent for the Financial Year	74,81,628
(iii)	Excess amount spent for the financial year ((ii)-(i))	Nil
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	Nil
(v)	Amount available for set off in succeeding financial years ((iii)-(iv))	Nil

7) Details of Unspent CSR amount for the preceeding three financial years:

S. No	Pre-ceeding Financial Year(s)	Amount transferred to Unspent CSR Account under section 135(6) (in ₹)	Balance amount in unspent CSR amount under section 135(6) (in ₹)	Amount spent in the Financial Year (in ₹)	Amount transferred to a fund as specified under Schedule VII as per section 135(5), if any		Amount remaining to be spent in succeeding financial years (in ₹)	Deficiency, if any
					Amount (in ₹)	Date of transfer		
1	-	Nil	Nil		Nil		Nil	-

8) Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: No

If Yes, enter the number of Capital assets created / acquired:

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Sl. No	Short particulars of the property or asset(s) [including complete address and location of the property]	Pincode of the property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity/ Authority/ beneficiary of the registered owner		
1	2	3	4	5	6		
					CSR Registration Number, if applicable	Name	Registered address
NOT APPLICABLE							

(All the fields should be captured as appearing in the revenue record, flat no, house no, Municipal Office/Municipal Corporation/ Gram panchayat are to be specified and also the area of the immovable property as well as boundaries)

9) Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5).

Not applicable

For and on behalf of the Board

Sd/-

DR. NALLA G PALANISWAMI
MANAGING DIRECTOR
DIN: 00013536

Sd/-

CA. M. ALAGIRISWAMY
DIRECTOR
DIN: 02112350

Place: Coimbatore
Date : 28.05.2025

ANNEXURE – IV
SECRETARIAL AUDIT REPORT

To
The Members
Kovai Medical Center and Hospital Limited
99, Avanashi Road, Coimbatore - 641 014

Our **Secretarial Audit Report** of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We had conducted our audit by examining various records and documents including minutes, registers, certificates and other records received through electronic mode as enabled by the company. We state that we have not done a physical verification of the original documents and records. The management has confirmed that the records provided to us for audit through electronic mode are final, true and correct.
3. Further, our audit report is limited to the verification and reporting of the statutory compliances on laws / regulations / guidelines listed in our report and the same pertain to the Financial year ended on 31st March, 2025.
4. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
5. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
6. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis. Further, compliance of Act, Regulations, Directions listed under Para (vi) of the report is limited to the Company obtaining necessary permissions, approvals and licenses for conduct of the relevant business or trade stated therein.
7. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For KSR & Co Company Secretaries LLP

Sd/-

Dr.C.V.Madhusudhanan
Partner

(FCS: 5367; CP: 4408)

UDIN: F005367G000466740

PR No. 2635/2022

Place: Coimbatore
Date : 28.05.2025

FORM NO. MR-3
SECRETARIAL AUDIT REPORT

**(Pursuant to Section 204(1) of the Companies Act, 2013 read with Rule 9 of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014
For the Financial Year ended 31st March, 2025**

To
The Members,
Kovai Medical Center and Hospital Limited,
99, Avanashi Road, Coimbatore - 641 014.

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Kovai Medical Center and Hospital Limited (CIN L85110TZ1985PLC001659)** (hereinafter called "the Company"). Secretarial Audit was conducted for the financial year ended on 31st March, 2025 in a manner that provided us a reasonable basis for evaluating the corporate conduct / statutory compliances and expressing our opinion thereon.

On the basis of the above and on our verification of documents, books, papers, minutes, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorised representatives during the conduct of the Audit, we hereby report that in our opinion, the Company has, during the period covered under the Audit as aforesaid, complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minutes book, forms and returns filed and other records maintained by the Company for the financial year ended 31st March, 2025 according to the provisions of:

- (i) The Companies Act, 2013 and the Rules made there under.
- (ii) The Securities Contracts (Regulation) Act, 1956 and the Rules made there under.
- (iii) The Depositories Act, 1996 and the Regulations framed there under.
- (iv) The Foreign Exchange Management Act, 1999 and the Rules and Regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings.
- (v) The following Regulations and Guidelines prescribed under Securities and Exchange Board of India Act, 1992:-
 - a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011.
 - b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.
 - c. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018.
 - d. The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 and the Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021.
 - e. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 and the Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021
 - f. The Securities and Exchange Board of India (Registrar to an Issue and Share Transfer Agents) Regulations, 1993.
 - g. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009.
 - h. The Securities and Exchange Board of India (Buy Back of Securities) Regulations, 1998.
 - i. Securities and Exchange Board of India (Depositories and Participants) Regulations, 1996.

On the basis of the information and explanation provided, the Company had no transaction during the period under Audit requiring the compliance of applicable provisions of Act / Regulations / Directions as mentioned above in respect of:

- (i) Foreign Direct Investment, External Commercial Borrowings and Overseas Direct Investment.
- (ii) Issue of securities including debt instruments or securities.
- (iii) Buy-back of securities.
- (iv) Delisting of securities

(v) Issue of Employee Stock Options

(vi) The following laws, regulations, directions, orders applicable specifically to the Company:

- a. The Medical Termination of Pregnancy Act, 1971
- b. The Medical Termination of Pregnancy Rules, 1975
- c. The Medical Termination of Pregnancy Regulations, 1975
- d. The Pre-Conception and Pre-Natal Diagnostic Techniques (Prohibition of Sex Selection Act, 1994)
- e. The Pre-Natal Diagnostic Techniques (Regulation and Prevention of Misuse) Rules, 1996
- f. Blood Bank Rules under Drugs and Cosmetics (Second Amendment) Rules, 1999
- g. The Transplantation of Human Organs and Tissues Act, 1994
- h. The Environment Protection Act, 1986 & Bio-Medical Waste (Management & Handling) Rules, 1998
- i. The Pharmacy Act, 1948
- j. Indian Medical Council Act, 1956

(vii) We have also examined the compliance with applicable clauses of the following:

- (i) Listing Agreement entered into with Stock Exchange.
- (ii) SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- (iii) Secretarial Standards under Section 118 of the Companies Act, 2013.

(viii) On the basis of the information and explanation provided, the Company had no transaction during the period under Audit requiring the compliance of applicable provisions of Act/Regulations/Directions as mentioned above in respect of :

- a. Foreign Direct Investment, External Commercial Borrowings and Overseas Direct Investment.
- b. Issue of securities including debt instruments or securities.
- c. Buy-back of securities.
- d. Delisting of securities.
- e. Issue of Employee Stock Options.

We further report that

The Board of Directors of the Company is duly constituted with the proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes made to the composition of the Board of Directors was duly carried out during the period covered under the Audit.

Adequate notice and detailed notes on Agenda were given to all Directors at least seven days in advance to schedule the Board Meetings. There exists a system for seeking and obtaining further information and clarifications on the agenda items before the Meeting and for meaningful participation at the Meeting.

Majority decision is carried through and recorded as part of the minutes. No dissenting views were found in the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the period covered under the Audit, the Company there was no reportable specific action(s) having a major bearing on the company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, referred to above.

For KSR & Co Company Secretaries LLP

Sd/-

Dr.C.V.Madhusudhanan

Partner

(FCS: 5367; CP: 4408)

UDIN: F005367G000466740

PR No. 2635/2022

Place: Coimbatore

Date : 28.05.2025

MANAGEMENT DISCUSSION & ANALYSIS
INDIAN HEALTHCARE – OVERVIEW

India's healthcare sector is one of the largest and most dynamic industries in the country, both in terms of revenue and employment. It comprises a diverse mix of providers, ranging from public and private hospitals to diagnostics, pharmaceuticals, medical devices, insurance, and digital health services. With a strong policy push, technological advancements, and rising demand, India's healthcare system is transitioning from a volume-based model to a value-based, patient-centric ecosystem.

India's healthcare landscape is undergoing rapid transformation, driven by innovation, policy reforms, digitalization, and increasing demand. The industry is expected to continue evolving into a more integrated, technology-driven, and patient-centric ecosystem. At the same time, there is a strategic focus on preventive care and chronic disease management, aiming to reduce the long-term burden on healthcare infrastructure.

With rising healthcare demands and evolving patient expectations, there is a growing emphasis on improving access and affordability especially in Tier 2 and Tier 3 cities, where infrastructure gaps have traditionally limited service availability.

India holds a distinct competitive advantage in the global healthcare landscape, primarily due to its large pool of well-trained, English-speaking medical professionals and a well-established ecosystem of hospitals, diagnostics, and pharmaceuticals. One of the most significant factors contributing to India's global appeal is its cost competitiveness. The cost of medical procedures and surgeries in India is approximately one-tenth of that in the United States or Western Europe, making it an attractive destination for international patients seeking high-quality treatment at affordable prices.

This cost advantage, combined with strong clinical expertise and world-class facilities, has positioned India as a leading hub for medical tourism, drawing patients from Africa, the Middle East, Southeast Asia, and even developed countries. In addition, India has become a favourable location for clinical research and pharmaceutical R&D, driven by the relatively lower cost of conducting clinical trials and access to a large, diverse patient pool.

As these trends converge, India's healthcare ecosystem is evolving into a more agile, data-driven, and patient-focused environment. The integration of digital technologies, growing investment in infrastructure, and supportive government policies are helping lay the foundation for sustainable growth and improved health outcomes, not just domestically but also as a key player in the global health arena.

The Government of India has set an ambitious vision to position the country as a global healthcare hub. To support this goal, it plans to increase public health expenditure to 2.5% of the country's GDP by FY 2025, up from the current level of around 2.1%.

<https://www.ibef.org/industry/healthcare-india>

Trends in the Indian Healthcare Sector.
1. Integration of AI and Robotics

Artificial Intelligence (AI) is revolutionizing the Indian healthcare ecosystem by enhancing diagnostics, improving treatment precision, optimizing hospital operations, and enabling equitable access to quality care. In recent years, AI adoption has accelerated due to policy support, growing digital infrastructure, and increasing demand for efficient and affordable healthcare services.

AI-powered tools help in early and accurate disease detection, personalized treatment planning, and predictive analytics to improve patient outcomes. Robotics is increasingly being adopted in surgical procedures, enabling enhanced precision, minimally invasive techniques, and faster recovery times. Additionally, automation in hospital administration streamlines resource allocation, patient flow management, and operational efficiency.

2. Rise of Healthcare Startups

India's healthcare startup ecosystem is flourishing, driven by innovations in AI diagnostics, wearable health devices, remote patient monitoring, and virtual care platforms. These startups are pivotal in bridging gaps in healthcare accessibility and affordability, especially in rural and semi-urban areas. The sector benefits from growing venture capital investments and government initiatives like the Startup India program, which support innovation and rapid scaling.

3. Sustainability and Green Healthcare Initiatives

Sustainability is gaining prominence in healthcare, with providers adopting environmentally responsible practices. These include green building designs, energy-efficient operations, and robust biomedical waste management systems. Hospitals are increasingly integrating sustainable procurement policies and circular economy principles in their supply chains, reducing environmental impact and promoting long-term sectoral resilience.

4. Digital Health and Telemedicine Expansion

Digital health adoption is accelerating across India, enabled by expanding internet access and widespread smartphone usage. The government’s National Digital Health Mission (NDHM) is a cornerstone initiative aiming to build an interoperable digital health ecosystem with electronic health records (EHRs), unique health IDs, and secure data sharing protocols. Telemedicine platforms have become mainstream, offering remote consultations that ease the burden on overcrowded hospitals. Furthermore, AI-driven diagnostic tools and predictive analytics support early disease detection, personalized care, and optimized clinical workflows, enhancing both patient outcomes and healthcare efficiency.

5. Healthcare Infrastructure Expansion in Tier 2 and Tier 3 Cities

Significant investments are underway to expand healthcare infrastructure beyond metropolitan centers to Tier 2 and Tier 3 cities. This includes establishing multi-specialty hospitals, diagnostic centers, and primary healthcare facilities aimed at improving access and quality of care in underserved regions. Such expansion helps to reduce patient loads in urban hospitals and addresses the rural-urban disparity in healthcare availability, ultimately leading to better health outcomes nationwide.

SWOT Analysis

STRENGTH

1. Advanced Medical Technology and Infrastructure

At KMCH, we have Modern diagnostic tools, surgical equipment, and treatment technologies enhance accuracy and patient outcomes. Well-maintained facilities with state-of-the-art infrastructure ensure efficient workflows and improve patient comfort.

2. “Recognition from prestigious body such as NABH (National Accreditation Board for Hospitals) reinforces KMCH’s compliance with stringent quality standards, strengthening its trust and credibility among patients, insurers, and regulatory agencies.”

3. Wide Range of Medical Services and Specialties

KMCH Offers multidisciplinary services under one roof including emergency care, inpatient and outpatient services, diagnostics, and pharmacy provides convenience for patients and fosters cross-referrals within the hospital.

WEAKNESS

1. High Operational Costs

Maintaining advanced medical equipment, skilled personnel, and modern facilities involves significant ongoing expenses, which can strain budgets, especially amid intense market competition.

2. Workforce Shortages and High Staff Turnover

Attracting and retaining qualified healthcare professionals is challenging due to competition, high work pressure and quality of care.

3. Regulatory Challenges

Lack of uniform quality standards across healthcare providers; fragmented regulation of private hospitals and clinics.

OPPORTUNITIES
1. Large and Diverse Market

Second-largest population globally ensures a huge and growing demand for healthcare services. Rapid urbanization and increasing middle class lead to higher healthcare consumption.

2. Partnerships with Insurance Companies and Government Health Schemes

Collaborations with insurers and public health programs such as Ayushman Bharat can increase patient inflow by reducing out-of-pocket expenses and expanding coverage.

3. Adoption of Telemedicine and Digital Health Technologies

Leveraging teleconsultations, remote patient monitoring, and mobile health applications can enhance access to care, particularly in remote areas, while improving operational efficiency.

4. Growing Demand for Specialized and Preventive Healthcare Services

Rising incidence of chronic diseases fuels demand for specialized care (e.g., cardiology, oncology) and preventive health programs focused on early detection and lifestyle management.

THREAT
1. Technology Disruptions and Cybersecurity Risks

Increased reliance on digital systems makes hospitals vulnerable to data breaches, ransomware attacks, and IT failures, potentially compromising patient safety and data confidentiality.

2. Patient Data Privacy Concerns

With digitization comes the critical challenge of safeguarding sensitive health information from unauthorized access, alongside evolving regulatory compliance requirements.

3. Economic Fluctuations Impacting Patient Spending

Economic downturns may reduce patients' willingness or ability to pay for elective procedures, thereby affecting hospital revenues and financial stability.

ABOUT KMCH

Kovai Medical Center and Hospital Limited (KMCH) was incorporated under The Companies Act, 1956 and started its commercial operation in June, 1990 with a capacity of 200 Bed Hospital in the outskirts of Coimbatore.

Nurtured with Indian hospitality and a western mind set, KMCH has grown into a 2,250 bed multi-locational, multi-disciplinary Super specialty hospital, the best and most trusted in Southern India.

Over its more than three-decade journey, the hospital has serviced urban and rural patients from Western Tamil Nadu and parts of Kerala. The Main Center and the Medical College General Hospital is located very proximate to the city airport.

The cornerstones of KMCH legacy are its unstinting focus on clinical excellence, affordable costs, adoption of technology and academics

TECHNOLOGY, INNOVATION AND FACILITIES

KMCH, a leading multispecialty hospital and the pioneer and leader in introducing cutting-edge medical technologies for the benefit of patients, has now joined a select league of hospitals in India to offer indigenously developed CAR-T Cell Therapy for cancer patients.

The innovative therapy that requires significant clinical and technical expertise-available only in a few countries and select hospitals in India-is now available at KMCH Comprehensive Cancer Care Center. The hospital has successfully performed three therapies, the highest in Tamil Nadu.

Kovai Medical Center and Hospital's CAR-T cell program involves collecting and isolating T cells from affected patient's blood, which are then genetically engineered to express CARs on their surface. These receptors are specifically designed to bind to antigens on the surface of cancer cells. Once infused into the patient, these modified T cells multiply, seek out and eradicate cancer cells. CAR-T cell therapy in KMCH is tailored and customized treatment for each individual patient.

KMCH, a leading multi-specialty hospital in South India having comprehensive epilepsy center. The comprehensive epilepsy center has advanced facilities including a 4-bed Video EEG unit, MRI, PET CT, SPECT, and FMRI. It is worth noting that over 60 successful epilepsy surgeries have been performed at this hospital since the COVID period. This center provides specialized treatment with individual attention to epilepsy in children and women.

Social Responsibility and Affordable Health Care:

1. Paediatric Ward: As a responsible corporate citizen, KMCH's passion for a healthy India has enabled it to extend its healthcare services far beyond pure business. KMCH opened a free Paediatric Oncology Ward in KMCH Medical College General Hospital, to cater to the needs of children with cancer, who cannot afford appropriate therapy.
2. Palliative Care Ward: KMCH has opened an affordable palliative care ward, fulfilling a vitally important but previously unmet need in the community.
3. Low Cost Care: KMCH Medical College General Hospital offers outpatient services across multiple specialties, providing affordable healthcare through high-volume, low-cost care.

OPERATIONAL EXCELLENCE

Healthcare

KMCH Performs a Rare Split Liver Transplant Surgery

KMCH Liver center, Coimbatore renowned for its high quality and successful work in management of liver failure and transplantation has gone beyond.

A 17-year-old boy met with road accident and who was declared brain dead. The family generously came forward to donate his organs. To maximise the utility of organs, the liver transplant team of doctors decided to split the liver into two halves and transplant to two different individuals waiting for liver transplant. Usually in such conditions one recipients would be a child. It is very rare to have two liver recipients in adult age group due to complexities involved in the procedure and size mismatch. After evaluating the donor suitability for such an exercise, the expert team split the liver and use it for 2 adults where one recipient is waiting for combined liver and kidney transplantation due to hyperoxaluria and kidney failure another patient with liver cancer and liver cirrhosis.

The procedure was carried out simultaneously and successfully completed by 2 expert teams. Both recipients' liver function was good and fit for discharge after one week. Two months since the transplant both resumed their normal routine activities without any complications.

First Successful Epilepsy Brain Surgery on a Pregnant Woman in India

KMCH, a leading multi-specialty hospital in South India, has achieved a remarkable feat by successfully performing epilepsy brain surgery on a four-month pregnant woman suffering from severe epilepsy – the first such documented case in India. Globally, this is only the second documented surgery of its kind performed on a pregnant woman.

The 31-year-old woman had been suffering from epilepsy since her youth. She also experienced seizures during her first pregnancy. While pregnant for the second time, the severity of her epilepsy increased alarmingly in the fourth month of gestation. She was experiencing 10 to 15 seizures daily, and the medications she was taking were ineffective. This situation posed a severe threat to the mother's life and the development of the fetus.

Subsequently, neurologists at KMCH conducted advanced MRI and Video EEG tests. These tests accurately identified a congenital malformation called 'Focal Cortical Dysplasia' (FCD) in the right side of her brain as the cause of the continuous seizures. It is noteworthy that these tests are completely safe for both the mother and the fetus during pregnancy.

Generally, brain surgeries are avoided during pregnancy and are usually performed after delivery. However, in this patient’s case, the seizures were extremely severe, and medications were ineffective, leading to an immediate danger to the mother’s life and the well-being of the fetus. Therefore, the high-level medical team at KMCH made the courageous decision to perform the surgery during pregnancy itself. A team comprising of epileptologist, epilepsy neurosurgeon, anesthetists, and obstetricians planned this challenging treatment with the full consent of the patient and her family.

Through a delicate surgery lasting several hours, the congenital malformation in the brain causing the seizures was successfully removed. Following the surgery, the patient’s seizures have completely stopped. Currently, two months post-surgery, the woman is six months pregnant and in good health. The unborn child is also developing healthily. The woman remains under the continuous monitoring of the medical team, and the need for anti-epileptic medication will be re-evaluated after delivery.

Medical education

KMCH Institute of Health Sciences and Research (KMCH IHSR), established in 2019 under the aegis of Kovai Medical Centre and Hospital Limited (KMCH), has rapidly emerged as a leading medical college in Tamil Nadu. KMCH is the first corporate hospital in India to start a medical college.

KMCH IHSR proposed to host its landmark 1st Graduation Day ceremony for the MBBS 2019-2025 batch on Saturday, May 31, 2025, at the Dr. N.G.P. Arts & Science College – Auditorium. The event will be marked as a significant milestone for the institution and the graduating cohort of bright medical professionals.

Empowered with a dedicated team of healthcare professionals including doctors, nurses and paramedics, the infrastructure includes 750 general beds including 50 ICU beds, 30 emergency beds and 16 operation theatres with state-of-the-art medical equipment like CT scan, MRI, Cathlab, Ultra Sound and Digital X-Ray etc. The Medical College General Hospital offers 24x7 healthcare services to public.

AWARDS, ACHIEVEMENTS

KMCH Hospital continues to receive numerous accolades, reinforcing its commitment to exemplary patient care and its role as an industry leader. Among its many awards and achievements are:

“Brand Coimbatore Ambassador Award -2025” by The India Chamber of Commerce and Industry, Coimbatore.

“Coimbatore Best Employer Brand Award-2025” by Employer Branding Awards.

Awarded **“Excellence in Hospital Operations (Clinical) Award-2024”** by Association of Healthcare Providers India (AHPI).

Awarded **“Employee Centric Hospital Award-2024”** by Association of Healthcare Providers India (AHPI).

“Best Performance in Kidney Transplant” among Private Hospitals in Tamil Nadu, 2023-2024.

“Best Performance in Liver Transplant” among Private Hospitals in Tamil Nadu, 2023-2024.

DISCUSSION ON FINANCIAL AND OPERATIONAL PERFORMANCE

Below detailed table presents summaries of Financial Results of Operations for the Year ended 31st March, 2025 and 2024. The Company operates on two segments - Healthcare Services and Education Services.

(₹ in Lakhs)

Particulars	2024-25	2023-24
Operating Income	1,37,111.30	1,21,955.27
Other Income	2,210.42	2,094.92
Total Income	1,39,321.72	1,24,050.19
Medicines & Hospital Consumables	36,842.11	32,389.87
Consultant charges to Doctors	19,136.55	17,574.88
Employee Benefit Expense	25,118.15	21,946.54
Finance Costs	3,267.67	3,294.39

Particulars	2024-25	2023-24
Depreciation & Amortisation Expense	9,758.66	9,213.62
Other Expenses	17,443.22	15,875.22
Total Expenses	1,11,566.36	1,00,294.52
Profit Before Taxation (PBT)	27,755.36	23,755.67
Provision for Taxation	6,860.74	5,782.60
Profit After Taxation	20,894.62	17,973.07
Add: Other Comprehensive Income	(38.01)	70.57
Total Comprehensive Income for the year	20,856.61	18,043.64

REVENUE

Total Operating Revenue grew 12.43% from ₹ 1,21,955.27 Lakhs in FY 24 to ₹ 1,37,111.30 Lakhs in FY 25

Healthcare Services: Inpatient Revenues grew by 14.77% from ₹ 80,161.53 Lakhs in FY24 to ₹ 92,002.25 Lakhs in FY25 and Outpatient Revenue grew by 10.58% from ₹ 32,299.63 Lakhs in FY 24 to ₹ 35,716.53 Lakhs in FY 25. Increase in Revenues primarily attributable to increase in Surgeries, Inpatient and Outpatient Volumes.

Education Services: This is the sixth year of reporting on Education Services consequent to the commencement of KMCH Institute of Health Sciences & Research (KMCH Medical College). Revenues under this segment decreased from ₹ 9,365.91 Lakhs in FY 24 to ₹ 9,254.95 Lakhs in FY 25, which also includes income from Allied Health Sciences and Diplomate of National Board courses

Below Table shows the key drivers of revenue for the periods presented year ended 31st March, 2025.

Particulars	2024-25	2023-24	Increase/ (Decrease)	% Increase/ (Decrease)
Inpatients (Nos.)	1,05,269	97,978	7,334	7.44%
Inpatients Revenue (₹ in Lakhs)	92,002.25	80,161.53	11,840.72	14.77%
Outpatients (Nos.)	12,40,046	11,97,876	42,173	3.52%
Outpatients Revenue (₹ in Lakhs)	35,716.53	32,299.63	3,416.90	10.58%
KMCH IHSR (No. of Students)	897	747	150	20.08%
AHS Courses (No. of Students)	770	738	32	4.34%
Income from Educational Institutions (₹ in Lakhs)	9,254.95	9,365.91	(110.96)	-1.18%
Other Operating Income (₹ in Lakhs)	137.57	128.20	9.37	7.31%
Total	1,37,111.30	1,21,955.27	15,156.03	12.43

- KMCH IHSR – KMCH Institute of Health Sciences and Research
- AHS – Allied Health Sciences Courses

Particulars	2024-25	2023-24
Bed Capacity at the end of the Period (In Nos.)	2,032	1,975
Operating Beds at the end of the Period (In Nos.)	1,847	1,787
Inpatient (In Nos.)	1,05,269	97,978
Outpatient - New & Review (In Nos.)	12,40,046	11,97,876
Bed Occupancy Rate	60.44%	60.76%
Average Length of Stay (In Days)	3.87	4.06
Average Revenue per occupied bed (in ₹)	22,581	20,173

EXPENSES
MEDICINES AND HOSPITAL CONSUMABLES

During the year ended FY 25, Cost of Medicines and Hospital Consumables increased from ₹ 32,389.87 Lakhs in FY 24 to ₹ 36,842.11 Lakhs. Increase of 13.75% is in line with the growth in operating revenues.

CONSULTANT CHARGES

During the year ended FY 25, Consultant charges increased from ₹ 17,574.88 Lakhs in FY 24 to ₹ 19,136.55 Lakhs. Increase of 8.89% is in line with the growth in operating revenues.

EMPLOYEE BENEFITS EXPENSE

Employee Benefit Expenses increased from ₹ 21,946.54 Lakhs in FY 24 to ₹ 25,118.15 lakhs. Increase is in line with salary increase and increase in head count.

FINANCE COSTS

Finance Costs reduced from ₹ 3,294.39 Lakhs in FY 24 to ₹ 3,267.67 lakhs, a reduction of ₹ 26.72 Lakhs. This decrease in Finance Costs is due to regular principal payment in FY 25.

DEPRECIATION AND AMORTIZATION EXPENSE

Depreciation and Amortization Expenses has increased from ₹ 9,213.62 Lakhs in FY 24 to ₹ 9,758.66 Lakhs, an increase of ₹ 545.04 Lakhs. Increase is mainly due to addition of capital assets amounting to ₹ 261.92 crore during the year.

OTHER EXPENSES

Table below summarizes the operating and other Administrative Expenses for the year ended 31st March, 2025

Particulars	Year ended 31.03.2025		Year ended 31.03.2024		Increase/ (Decrease)	% Increase/ (Decrease)
	₹ in Lakhs	% of Revenue	₹ in Lakhs	% of Revenue		
Stores, Dietary, Power & Fuel	4913.78	3.58	4,885.99	4.01	27.79	0.57%
Hospital Upkeep Expenses	3,330.23	2.43	2,768.64	2.27	561.59	20.28%
Marketing & Advertising	943.20	0.69	825.96	0.68	117.24	14.19%
Repairs & Maintenance	2,690.00	1.96	2,574.19	2.11	115.81	4.50%
Rent	40.08	0.02	5.41	0.00	34.67	640.85%
Other Administrative Expenses	5,525.93	4.03	4,815.03	3.94	710.90	14.76%
Total	17,443.22	12.71	15,875.22	13.02	1,568.00	9.88%

KEY FINANCIAL RATIOS

Key Financial Ratios are detailed in Note No.55 of Notes to Financial Statements.

LIQUIDITY

Primary Sources of Funds are Cash Flows generated from Operations as well as Long Term Borrowings, if required. It is expected that internally generated Cash Flows and our proposed drawdown from sanctioned debt will be adequate to service existing debt, fund internal growth and deploy funds for all Capital Expenditure.

RISK MANAGEMENT

In a rapidly changing business environment with dynamic customer requirements, business risks are constantly evolving. As a result, there is significant variation in the emerging risks landscape across businesses. On account of multi-fold increase in scale and the expanded area of operations, your company gets exposed to a wide range of both internal and external risks and uncertainties.

These internal and external factors may affect achievement of the company's objectives – whether they are strategic, operational or financial. Risk management's objective is to assure that uncertainty does not deflect the Company's progress from its envisioned business goals.

The Company Risk Management approach is towards striking a balance between managing risks and capitalising opportunities. Its response to identified risks includes acceptance, avoidance, transfer and mitigation. Greater focus is given towards ring-fencing the organisation from major risks that are likely to have a lasting impact on the Company profitability and sustainability.

CAUTIONARY STATEMENT

Statements in this Management Discussion and Analysis describing the health care sector's objectives, projections, estimates, expectations and predictions contain "forward looking statements" within the meaning of applicable laws and regulations. These statements and forecasts involve risk and uncertainty because they relate to events and depend upon circumstances that may or may not occur in the future. Actual results might differ materially from those either expressed or implied.

BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORT FOR THE YEAR 2024-25.
SECTION A: GENERAL DISCLOSURES

I. Details of the listed entity	
1. Corporate Identity Number (CIN) of the Listed Entity	L85110TZ1985PLC001659
2. Name of the Listed Entity	KOVAI MEDICAL CENTER AND HOSPITAL LIMITED
3. Year of incorporation	1985
4. Registered office address	No.99, Avanashi Road, Coimbatore-641014
5. Corporate address	No.99, Avanashi Road, Coimbatore-641014
6. E-mail	secretarialdept@kmchhospitals.com
7. Telephone	0422-432-3639
8. Website	www.kmchhospitals.com
9. Financial year for which reporting is being done	2024-25
10. Name of the Stock Exchange(s) where shares are listed	BSE
11. Paid-up Capital	₹ 10,94,22,620
12. Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR report:	CS.R.Ponmanikandan E- mail: secretarialdept@kmchhospitals.com 0422-432-3703
13. Reporting boundary - Are the disclosures under this report made on a standalone basis (i.e. only for the entity) or on a consolidated basis (i.e. for the entity and all the entities which form a part of its consolidated financial statements, taken together).	Standalone

II. Products/services
14. Details of business activities (accounting for 90% of the turnover):

S. No.	Description of Main Activity	Description of Business Activity	% of Turnover of the entity
1.	Healthcare sector	Provide Healthcare Facilities	93.25
2.	Education sector	Provide Medical Education Facilities	6.75

15. Products/Services sold by the entity (accounting for 90% of the entity's Turnover):

S. No.	Product/Service	NIC Code	% of total Turnover contributed
1.	Healthcare	8610	75.59
2.	Diagnostic services	8530	17.66
3.	Medical education	8530	6.75

III. Operations
16. Number of locations where plants and/or operations/offices of the entity are situated:

KMCH's business activity includes operating hospitals and Medical Education. It has peripheral centers in Coimbatore (city center), Sulur, Coimbatore, Erode and Kovilpalayam.

17. Markets served by the entity:
(a) Number of locations

Locations	Number
National (No. of States)	1
International (No. of Countries)	Nil

(b) What is the contribution of exports as a percentage of the total turnover of the entity?

Not Applicable

(c) A brief on types of customers.

- Out-Patients
- In-Patients
- Common Public

IV. Employees
18. Details as at the end of Financial Year:
a. Employees and workers (including differently abled):

S. No.	Particulars	Total (A)	Male		Female	
			No. (B)	% (B / A)	No. (C)	% (C / A)
EMPLOYEES						
1.	Permanent (D)	4859	1025	21.09%	3834	78.91%
2.	Other than Permanent (E)	-	-	-	-	-
3.	Total employees (D + E)	4859	1025	21.09%	3834	78.91%
WORKERS						
4.	Permanent (F)	1133	565	49.87%	568	50.87%
5.	Other than Permanent (G)	-	-	-	-	-
6.	Total workers (F + G)	1133	565	49.87%	568	50.87%

b. Differently abled Employees and workers:

S. No	Particulars	Total (A)	Male		Female	
			No. (B)	% (B / A)	No. (C)	% (C / A)
DIFFERENTLY ABLED EMPLOYEES						
1.	Permanent (D)	1	1	100%	-	-
2.	Other than Permanent (E)	-	-	-	-	-
3.	Total differently abled employees (D + E)	1	1	100%	-	-
DIFFERENTLY ABLED WORKERS						
4.	Permanent (F)	-	-	-	-	-
5.	Other than permanent (G)	-	-	-	-	-
6.	Total differently abled workers (F + G)	-	-	-	-	-

19. Participation/Inclusion/Representation of women

	Total (A)	No. and percentage of Females	
		No. (B)	% (B / A)
Board of Directors	13	3	23.08
Key Management Personnel	5	1	20

20. Turnover rate for permanent employees and workers. (Disclose trends for the past 3 years)

	FY 2024-25 (Turnover rate in current FY)			FY 2023-24 (Turnover rate in previous FY)			FY 2022-23 (Turnover rate in the year prior to the previous FY)		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Permanent Employees	0.43%	1.78%	2.21%	2.77%	2.86%	2.81%	3.02%	2.30%	2.45%
Permanent Workers	0.45%	0.42%	0.87%	3.96%	4.95%	4.45%	6.65%	2.68%	4.42%

V. Holding, Subsidiary and Associate Companies (including joint ventures)

21. (a) Names of holding / subsidiary / associate companies / joint ventures

Nil

VI. CSR Details

22. (i) Whether CSR is applicable as per Section 135 of Companies Act, 2013. If yes, indicate the Turnover and Network details: Yes

(ii) Turnover (₹ In lakhs) : 1,37,111.30

(iii) Net worth (₹ In lakhs) : 1,08,616.23

VII. Transparency and Disclosures Compliances

23. Complaints/Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct:

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in Place (Yes/No)	FY 2024-25 Current Financial Year			FY 2023-24 Previous Financial Year		
	(If Yes, then provide web-link for grievance redress policy)	Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks	Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks
Communities	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Investors (other than shareholders)	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Shareholders	-	1	0	No Complaints Pending	2	-	No Complaints Pending

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in Place (Yes/No)	FY 2024-25 Current Financial Year			FY 2023-24 Previous Financial Year		
	(If Yes, then provide web-link for grievance redress policy)	Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks	Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks
Employees and workers	https://km-chhospitals.com/wp-content/uploads/2016/pdf/Whistle_Blower_Policy.pdf	Nil	Nil	Nil	Nil	Nil	Nil
Customers	-	-	-	-	-	-	-
Value Chain Partners	-	-	-	-	-	-	-
Other (please specify)	-	-	-	-	-	-	-

24. Overview of the entity’s material responsible business conduct issues:

Please indicate material responsible business conduct and sustainability issues pertaining to environmental and social matters that present a risk or an opportunity to your business, rationale for identifying the same, approach to adapt or mitigate the risk along-with its financial implications, as per the following format:

S. No	Material issues identified	Indicate whether risk or opportunity	Rationale for identifying risk/opportunity	In case of risk, approach to adapt or mitigate	Implications of the risk or opportunity (indicate positive or negative implications)
1.	ESG and Regulatory compliance	Risk	Risk: ESG compliance risk is linked to non-adherence with standards and guidelines of all local and global regulatory agencies, focusing on pharmacovigilance, proprietary, confidentiality and other core governance standards.	1. Focusing on stable and larger markets. 2. Strengthening regulatory capacity hence mitigating risks from external sources.	Positive: Compliance with relevant regulatory requirements pertaining to the ESG domain reflects the Company’s commitment towards responsible business practices.

S. No	Material issues identified	Indicate whether risk or opportunity	Rationale for identifying risk/opportunity	In case of risk, approach to adapt or mitigate	Implications of the risk or opportunity (indicate positive or negative implications)
2.	Risk management	Risk	Risk: Lack of robust controls across the risk management system may lead to adverse impacts across business operations.	1. Ensuring business continuity by conducting disaster recovery and business continuity testing for critical applications and alternative development.	Positive: Linking the Company's key material topics with the identified risks and their corresponding mitigation actions strengthens the Company's growth plan and ensures business continuity in the long run.
3.	Emergency preparedness and response	Opportunity	Opportunity: Integration of emergency preparedness to ensure the implementation of required actions during unprecedented situations.		Positive: Immediate response with a strong action plan at the time of emergency helps alleviate the devastating impact on business activities and secures the Company.
4.	Managing waste and Climate Change	Opportunity	Opportunity: Comprehensive resource management plans helps in improving environment preservation and its contribution towards climate change mitigation plans.		Positive: The Company's focus on strengthening long-term value creation and enables the company to effectively respond to rising stakeholder demands.
5.	Attracting, retaining talent and Workforce welfare	Risk	Risk: Inability to meet with the workforce expectations may impact the Company's retention rate and affect the Company's business.	1. Attracting and retaining talent through multiple talent development programs. 2. Formal succession planning programme for all leadership positions.	Positive: A strong workforce with high retention rate highlights the Company's efforts towards creating a conducive work environment.
6.	Occupational Health and safety	Opportunity	Opportunity: Strong system integrated with comprehensive hazard identification, mitigation, root cause analysis of the reported incidents and corresponding corrective action plan will highlight the Company's approach towards workforce health and safety.		Positive: Robust Occupational, Health and Safety management approach enables the Company to prevent the occurrence of incidents.

S. No	Material issues identified	Indicate whether risk or opportunity	Rationale for identifying risk/opportunity	In case of risk, approach to adapt or mitigate	Implications of the risk or opportunity (indicate positive or negative implications)
7.	Human Rights	Opportunity	Opportunity: Presence of Human Rights Governance and a strong redressal mechanism outlines the Company's commitment towards Human Rights protection.		Positive: Human Rights standards amplify the Company's performance in social aspect as well as reflect its commitment towards human rights integration within the Company's business model.
8.	Data integrity, security, technology and digitalization	Risk	Risk: Risk linked to technology directly impact the security and integrity of the system across the business operation.	Strengthened perimeter security, anti-virus on cyber security to reduce risks arising from cyber security and data breaches.	Positive: Strong alignment of secure data integrity to help of innovative technology and digitalisation initiatives within the Company will ensure compliance of data security, privacy and prevent any loss of data.
9.	Community development - CSR	Opportunity	Opportunity: Streamlining CSR initiatives with the needs of society enables the Company to highlight its positive impact on the community.		Positive: Contributions made by the Company towards upliftment of the community elevates the Company's brand value as well as contributes towards positive social performance.

SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

This section is aimed at helping businesses demonstrate the structures, policies and processes put in place towards adopting the NGRBC Principles and Core Elements:

Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
Policy and management processes									
1. a. Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
b. Has the policy been approved by the Board? (Yes/No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
c. Web Link of the Policies, if available	https://kmchhospitals.com/policies/								
2. Whether the entity has translated the policy into procedures. (Yes / No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
3. Do the enlisted policies extend to your value chain partners? (Yes/No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
4. Name of the national and international codes/certifications/labels/ standards (e.g. Forest Stewardship Council, Fairtrade, Rainforest Alliance, Trustea) standards (e.g. SA 8000, OHSAS, ISO, BIS) adopted by your entity and mapped to each principle.	NABH							Nil	ISO/IEC27001:2013

Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
5. Specific commitments, goals and targets set by the entity with defined timelines, if any.	-	-	-	-	-	-	-	-	-
6. Performance of the entity against the specific commitments, goals and targets along-with reasons in case the same are not met.	-	-	-	-	-	-	-	-	-
Governance, leadership and oversight									
7. Statement by director responsible for the business responsibility report, highlighting ESG related challenges, targets and achievements (listed entity has flexibility regarding the placement of this disclosure)									
8. Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies).	Board of Directors assesses the BR performance of the company annually.								
9. Does the entity have a specified Committee of the Board/ Director responsible for decision making on sustainability related issues? (Yes / No). If yes, provide details.	N	N	N	N	N	N	N	N	N

10. Details of Review of NGRBCs by the Company:																			
Subject for Review	Indicate whether review was undertaken by Director / Committee of the Board/ Any other Committee									Frequency (Annually/ Half yearly/ Quarterly/ Any other – please specify)									
	P1	P2	P3	P4	P5	P6	P7	P8	P9	P1	P2	P3	P4	P5	P6	P7	P8	P9	
Performance against Above policies and follow up action	The performance and follow up action against the above policies is assessed by the company.									Periodically/need based basis									
Compliance with statutory requirements of relevance to the principles and rectification of any non-compliances	Y	Y	Y	Y	Y	Y	Y	Y	Y										
11. Has the entity carried out independent assessment/ evaluation of the working of its policies by an external agency? (Yes/No). If yes, provide name of the agency.	P1		P2		P3		P4		P5		P6		P7		P8		P9		
	N		N		N		N		N		N		N		N		N		

12. If answer to question (1) above is “No” i.e. not all Principles are covered by a policy, reasons to be stated:

Questions	P 1	P 2	P 3	P 4	P 5	P 6	P 7	P 8	P 9
The entity does not consider the Principles material to its business (Yes/No)	-	-	-	-	-	-	-	-	-
The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No)	-	-	-	-	-	-	-	-	-
The entity does not have the financial or/human and technical resources available for the task (Yes/No)	-	-	-	-	-	-	-	-	-
It is planned to be done in the next financial year (Yes/No)	-	-	-	-	-	-	-	-	-
Any other reason (please specify)	-	-	-	-	-	-	-	-	-

SECTION C: PRINCIPLE WISE PERFORMANCE DISCLOSURE

This section is aimed at helping entities demonstrate their performance in integrating the Principles and Core Elements with key processes and decisions. The information sought is categorized as “Essential” and “Leadership”. While the essential indicators are expected to be disclosed by every entity that is mandated to file this report, the leadership indicators may be voluntarily disclosed by entities which aspire to progress to a higher level in their quest to be socially, environmentally and ethically responsible.

PRINCIPLE 1: Businesses should conduct and govern themselves with integrity, and in a manner that is Ethical, Transparent and Accountable.

ESSENTIAL INDICATORS

1. Percentage coverage by training and awareness programs on any or all the principles in the financial year

Segment	Total number of training and awareness programmes held	Topics/principles covered under the training and its impact	%age of persons in respective category covered by the awareness programmes
Board of Directors	3	Familiarization Programs	100.00%
Key Managerial Personnel	20	NABH Audits, Committee Meetings, FS/ICN/BLS/DM/OH, Department Training	100.00%
Employees other than BoD and KMPs	96	FS/ICN/BLS/DM/OH, Department Training	100.00%
Workers	24	FS/ICN/BLS/DM/OH	100.00%

2. Details of fines / penalties / punishment / award / compounding fees / settlement amount paid in proceedings with regulators / law enforcement agencies / judicial institutions, in the financial year:

Nil.

3. Details of the Appeal / Revision preferred in cases where monetary or non-monetary action has been impugned:

Nil.

4. Does the entity have an anti-corruption or anti-bribery policy? If yes, provide details in brief and if available, provide a web-link to the policy:

Yes. Our Code of Conduct and Ethics complies with the legal requirements of applicable laws and regulations, including anti-bribery, anti-corruption and ethical handling of conflicts of interest.

5. Number of Directors / KMPs / employees / workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery / corruption:

There have been no cases involving disciplinary action taken by any law enforcement agency for the charges of bribery /Corruption against directors / KMP / employees / workers that have been brought to our attention.

6. Details of complaints with regard to conflict of interest:

Nil.

7. Provide details of any corrective action taken or underway on issues related to fines / penalties / action taken by regulators / law enforcement agencies / judicial institutions, on cases of corruption and conflicts of interest:

Nil.

LEADERSHIP INDICATORS

1. Programs conducted for value chain partners on any of the principles during the financial year:

KMCH policies are percolated down to vendors at the time of onboarding. Policies are explained and made part of the Supplier Code of Conduct which is acknowledged by the vendor along with other documents during the registration process.

2. Does the entity have processes in place to avoid / manage conflicts of interest involving members of the Board? (Yes / No) If Yes, provide details of the same.

Yes. The Company receives an annual declaration (changes from time to time) from its Board members and KMP on the entities they are interested in and ensures requisite approvals as required under the statute as well as the Company’s policies are in place before transacting with such entities / individuals.

PRINCIPLE 2: Businesses should provide goods and services in a manner that is sustainable and safe
ESSENTIAL INDICATORS

1. Percentage of R&D and capital expenditure (capex) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the company, respectively.

During the year 2023-24 and 2024-25, the total investment in R&D and capital expenditure were to the tune of INR 5,293.02 Lakhs and INR 3358.36 Lakhs respectively.

- 2a. Does the company have procedures in place for sustainable sourcing? (Yes / No)

Yes.

- 2b. If yes, what percentage of inputs were sourced sustainably?

As per the supplier code of conduct, we assess our strategic suppliers on multiple criteria including business ethics, human rights, social impact, safety, and environment. Additionally, we are in the process of developing a measurement mechanism to report our sustainably sourced products.

3. Describe the processes in place to safely collect, reuse, recycle and dispose after sale and at the end of life for (a) Plastics (including packaging) (b) E-waste (c) Hazardous waste and (d) other waste.

We have waste management systems in place at all our facilities. Plastic waste is either co-processed or recycled based upon the type of waste generated. E-waste, Hazardous waste and other waste are sold to authorized vendors.

4. Whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same.

Yes, we work in compliance with India's Plastic Waste Management Rules, 2016 (subsequent amendments) and the Extended Producer Responsibility (EPR) guidelines.

LEADERSHIP INDICATORS

1. Has the entity conducted Life Cycle Assessments (LCA) for any of its products (for manufacturing industry) or for its services (for service industry)? If yes, provide details in the following format?

We conduct LCA on our operations and we are committed to minimize our environmental impact.

2. If there are any significant social or environmental concerns and / or risks arising from production or disposal of your products / services, as identified in the Life Cycle Perspective / Assessments (LCA) or through any other means, briefly describe the same along-with action taken to mitigate the same

Nil.

3. Percentage of recycled or reused input material to total material (by value) used in production (for manufacturing industry) or providing services (for service industry).

The recycled or reused input material to total material used in providing services is 108.60 mt in the Previous Financial Year and 113.70 mt in the current financial year.

4. Of the products and packaging collected at end of life of products, amount (in metric tonnes) reused, recycled, and safely disposed, as per the following format:

Not applicable. We don't manufacture any products. We are a Hospitality Based services company.

5. Reclaimed products and their packaging materials (as percentage of products sold) for each product category.

Not applicable. We don't manufacture any products. We are a Hospitality Based services company.

PRINCIPLE 3: Businesses should respect and promote the well-being of all employees, including those in their value chains

ESSENTIAL INDICATORS

1.a) Details of measures for the well-being of employees.

Category	% of employees covered by										
	Total(A)	Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits		Day Care Facilities	
		Number(B)	%(B/A)	Number(C)	%(C/A)	Number(D)	%(D/A)	Number(E)	%(E/A)	Number(F)	%(F/A)
Permanent Employees											
Male	1025	110	10.73	1025	100%	-	-	-	-	1025	100%
Female	3834	148	3.86%	3834	100%	3834	100%	-	-	3834	100%
Total	4859	258	14.59%	4859	100%	3834	100%	-	-	4859	100%
Other Than Permanent Employees											
Male	-	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-	-

❖ The health Insurance and accident insurance is extended to the housekeeping and security staff working on our campuses. The health Insurance and accident insurance of other contractors are covered by their respective employers.

1.b) Details of measures for the well-being of workers.

Category	% of employees covered by										
	Total(A)	Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits		Day Care Facilities	
		Number(B)	%(B/A)	Number(C)	%(C/A)	Number(D)	%(D/A)	Number(E)	%(E/A)	Number(F)	%(F/A)
Permanent Workers											
Male	565	26	4.6%	565	100%	-	-	-	-	565	100%
Female	568	10	1.76%	568	100%	568	100%	-	-	568	100%
Total	1133	36	6.36%	1133	100%	568	100%	-	-	1133	100%
Other Than Permanent Workers											
Male	-	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-	-

2. Details of retirement benefits, for current and previous financial years.

Benefits	FY 2024-25 (Current Financial year)			FY 2023-24 (Previous Financial Year)		
	No. of Employees Covered As a % Of Total Employees.	No. of Workers Covered As a % Of Total Workers.	Deducted and Deposited with the Authority	No. of Employees Covered As a % Of Total Employees.	No. of Workers Covered As a % Of Total Workers.	Deducted and Deposited with the Authority
PF	88%	95%	Yes	92.75%	95.26%	Yes
Gratuity	100%	100%	Yes	100%	100%	Yes
ESI	57%	72%	Yes	68.90%	92.30%	Yes
Others	-	-	-	-	-	-

3. Accessibility of workplaces

Are the premises / offices of the entity accessible to differently-abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard:

Yes. The premises / offices of the entity are accessible to differently-abled employees and workers.

4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016?

Yes, The entity has an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016.

5. Return to work and retention rates of employees that took parental leave.

Gender	Permanent Employees		Permanent Workers	
	Return to Work Rate	Retention Rate	Return to Work Rate	Retention Rate
Male				
Female	100%	100%	100%	100%
Total	100%	100%	100%	100%

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker? If yes, give details of the mechanism in brief.

Yes, every six months Grievance Redressal Committee will be conducted to encourage its employees and workers to bring to attention any instance of violation of the code. Further, the Company has complaints box for its employees to address any grievances and queries.

7. Membership of employees and workers in association(s) or unions recognized by the listed entity:

Nil.

8. Details of training of employees and worker (% to total no. of employees / workers in the category):

Continuous learning and re-skilling have always been central to our culture. Our training program can be broadly classified as the Foundation Training program, designed to enable Employees and Workers to know about the organization.

All employees in the Company (including Contract Employees) are provided with safety training as part of their induction programme. Aspects such as Safety Management, Patient Care Fundamentals, and Incident Investigations are considered in Training Programme for all employees and contract workers. The Company has institutionalized continuous learning model for skill upgradation and development. The learning modules are also tailor made for management of employees.

Category	FY 2024-25 Current Financial Year					FY 2023-24 Previous Financial Year				
	Total (A)	On skill upgradation		On Health and Safety Measures		Total (D)	On skill upgradation		On Health and Safety Measures	
		No (B)	%(B/A)	No (C)	%(C/A)		No(E)	%(E/D)	No(F)	%(F/D)
EMPLOYEES										
Male	1025	1025	100%	1025	100%	939	939	100%	939	100%
Female	3834	3834	100%	3834	100%	3357	3357	100%	3357	100%
Total	4859	4859	100%	4859	100%	4296	4296	100%	4296	100%
WORKERS										
Male	565	565	100%	565	100%	505	505	100%	505	100%
Female	568	568	100%	568	100%	485	485	100%	485	100%
Total	1133	1133	100%	1133	100%	990	990	100%	990	100%

9. Details of performance and career development reviews of employees and workers

100% of the eligible employees have received performance and career development reviews. Performance appraisal will be done once a year.

10a. Whether an occupational health and safety management system has been implemented by the entity? (Yes / No). If yes, the coverage of such system?

Yes, the occupational health and safety management system has been implemented by the entity where the coverage of such system is 100% (ie. Safety Committee)

10b. What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?

Our hospitals conduct an evaluation of these various risks and has put in place workplace policies and practices that provide a safe and healthy workplace for our employees. Periodical (monthly) rounds will be conducted by safety committee members to identify work-related hazards.

10c. Whether you have processes for workers to report the work-related hazards and to remove themselves from such risks. (Y / N)

Yes, The Company trains all its employees and workers with occupational health and safety modules. During the safety and emergency evacuation drills, employees are trained in dealing with emergency equipment such as fire hydrant, firefighting system, leak and spill control procedures, safety alarms among others.

10d. Do the employees/ worker of the entity have access to non-occupational medical and healthcare services? (Yes/ No)

Yes.

11. Details of safety-related incidents during the current financial year.

Nil.

12. Describe the measures taken by the entity to ensure a safe and healthy work place:

KMCH developed and implemented strong health and safety systems (safety committee). These systems are guided and driven by our established policies and procedures. Periodic assessments are conducted to evaluate the effectiveness of the systems implemented and appropriate measures are taken to further improve our Health and safety performance continually.

13. Number of Complaints on the Working Conditions and Health & Safety made by employees and workers:

Nil

14. Assessment for the financial year:

Particulars	% of your plans and officers that were assessed (by entity)
Health and Safety practices	100%
Working conditions	100%

15. Provide details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks / concerns arising from assessments of health & safety practices and working conditions.

Not applicable.

LEADERSHIP INDICATORS

1. Does the entity extend any life insurance or any compensatory package in the event of death of (A) employee (Y / N) (B) worker (Y / N)

Yes.

2. Provide the measures undertaken by the Company to ensure that statutory dues have been deducted and deposited by the value chain partners.

The Company expects its value chain partners to uphold business responsibility principles and values of transparency and accountability which are periodically checked and verified by them. It ensures that statutory dues as applicable to the transactions are deducted and deposited in accordance with extant regulations.

3. Provide the number of employees / workers having suffered high consequence work-related injury / ill-health / fatalities (as reported in Q11 of Essential indicators above), who have been are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment.

Nil.

4. Does the entity provide transition assistance programs to facilitate continued employability and the management of career endings resulting from retirement or termination of employment? (Yes/ No)

Nil.

5. Details on assessment of value chain partners

Particulars	% of your Value Chain Partners that were assessed (by entity)
Health and Safety practices	100%
Working conditions	100%

As per the Company’s Code of Conduct, the value chain partners are expected to adhere to the principles of Health and safety practices, working conditions as per extant regulations. However, no independent assessment is carried out.

6. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from assessments of health and safety practices and working conditions of value chain partners.

Not Applicable.

PRINCIPLE 4: Businesses should respect the interests of and be responsive to all its stakeholders

ESSENTIAL INDICATORS

1. Describe the processes for identifying key stakeholder groups of the entity:

KMCH is privileged to share a strong relationship with our stakeholders based on our deep understanding of their expectations and our commitment to fulfil them. This inter alia includes employees, consultants, shareholders and investors, suppliers, customers, channel partners and key partners, regulators, lenders, research analysts, communities, and non-governmental organisations, amongst others.

2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group.

Stakeholder Group	Whether identified as Vulnerable & Marginalised Group. (Yes/No)	Channels of communication (Email, SMS, Newspaper, Pamphlets, Advertisement, Community Meetings, Notice Board, Website), Other	Frequency of engagement (Annually/Half yearly/Quarterly /others – please specify)	Purpose and scope of engagement including key topics and concerns raised during such engagement
Investor/ Shareholder	No	Press Releases, Social Media, Website, quarterly results, Annual General Meetings, Financial Reports, email advisories, Intimation to stock exchanges, annual/ quarterly financials.	Quarterly/ need-based	Educating them about company’s business strategy for the long term.
Regulator	No	<ul style="list-style-type: none"> In-person meetings E-mail 	Need-based	For good governance and compliance. Discussions with regards to various regulations and amendments, inspections, and approvals.
Employee	No	Direct & other communication mechanisms including mailers, Intranet, employee committees, engagement initiatives, newsletters.	Ongoing	Learning opportunities, building a safety culture, and inculcating safe work practices among employees, and improving diversity and inclusion.
Research Analysts	No	Website, social media, Email, one-on-one meetings, conceals, videoconference, and forums	Frequent and need based	Keep abreast of developments of the Corporation and its subsidiaries
Community	Yes	<ul style="list-style-type: none"> In-person meetings Engagement through Medical Camps. 	Ongoing	<p>Community development programs initiated by the Company’s CSR activities enables driving a positive impact on the community members.</p> <p>The key areas of interest for community are:</p> <ul style="list-style-type: none"> Community development programs with a focus on health, education, sanitation and infrastructure development

LEADERSHIP INDICATORS

1. Provide the processes for consultation between stakeholders and the Board on economic, environmental, and social topics or if consultation is delegated, how is feedback from such consultations provided to the Board.

The Company has always maintained a constant and proactive engagement with our key stakeholders which enables KMCH to better communicate its strategies and performance. A continuous engagement helps align expectations, thereby enabling KMCH to better serve its stakeholders. Material topics were shortlisted and prioritized based on their impact on our stakeholders and our business.

2. Whether stakeholder consultation is used to support the identification and management of environmental, and social topics (Yes / No). If so, provide details of instances as to how the inputs received from stakeholders on these topics were incorporated into policies and activities of the entity.

We use multiple platforms to engage with a wide variety of stakeholders to understand their unique needs and concerns and chart out suitable strategies to address them. We also conducted a materiality assessment that involved an intensive stakeholder engagement round.

3. Provide details of instances of engagement with, and actions taken to, address the concerns of vulnerable/ marginalized stakeholder groups.

Patients: We have various patient assistance programs that provides financial assistance to patients who are not in a position to afford high cost treatments

Community: Company’s initiatives in the field of Corporate Social Responsibility are intended to cover wide spectrum of communities including the disadvantaged, vulnerable and marginalized stakeholders. These initiatives include areas like education, rural and infrastructure development, community hygiene and sanitation. Company engages with local community to ascertain their needs for planning, co-ordination and routine monitoring of its CSR programmes.

PRINCIPLE 5: Businesses should respect and promote human rights

ESSENTIAL INDICATORS

1. Employees and workers who have been provided training on human rights issues and policy (ies) of the entity, in the following format:

Category	FY 2024-25 Current Financial Year			FY 2023-24 Previous Financial Year		
	Total (A)	On Health and Safety Measures		Total (C)	On Health and Safety Measures	
		No. of employees/ workers covered (B)	%(B/A)		No. of employees/ workers covered (D)	%(D/C)
EMPLOYEES						
Permanent	4859	4859	100%	4296	4296	100%
Other than permanent	-	-	-	-	-	-
Total Employees	4859	4859	100%	4296	4296	100%
WORKERS						
Permanent	1133	1133	100%	990	990	100%
Other than permanent	-	-	-	-	-	-
Total Workers	1133	1133	100%	990	990	100%

2. Details of employees and workers in terms of minimum wages paid:

All employees and contractors have been paid more than / equal to minimum wage in accordance with the laws of the land in the countries we operate.

Category	FY 2024-25 Current Financial Year				FY 2023-24 Previous Financial Year			
	Total (A)	Equal to Minimum Wage	More than Minimum Wage		Total (D)	Equal to Minimum Wage	More than Minimum Wage	
		No. % (B) (B/A)	No. (C)	% (C/A)		No. % (E) (E/D)	No. (F)	% (F/D)
Employees								
Permanent								
Male	1025	NIL	1025	100%	939	NIL	939	100%
Female	3834	NIL	3834	100%	3357	NIL	3357	100%
Other than permanent	-	-	-	-	-	-	-	-
Male	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-
Total Employees	4859	NIL	4859	100%	4296	NIL	4296	100%
Workers								
Permanent								
Male	565	NIL	565	100%	505	NIL	505	100%
Female	568	NIL	568	100%	485	NIL	485	100%
Other than permanent	-	-	-	-	-	-	-	-
Male	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-
Total Workers	1133	-	1133	100%	990	NIL	990	100%

3. Details of remuneration / salary / wages, in the following format:

Refer Board's Report.

4. Do you have a focal point (Individual/ Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? (Yes/No)

Yes. We formed a committee called Grievance Redressal Committee for addressing human rights impacts or issues caused or contributed to by the business. The committee will periodically review the grievances received

5. Describe the internal mechanisms in place to redress grievances related to human rights issues.

Complaints Committee is constituted and formed by the Company. The Managing Director and Executive Director will periodically review the grievances received, pending and resolved during the quarter/year and the Employees are conveyed about the internal mechanisms in place to address human rights issues at the time of Induction training program.

6. Number of Complaints made by employees and workers on Sexual Harassment, Discrimination at workplace, Child Labour, Forced Labour/Involuntary Labour, Wages and Other human rights related issues.

Particulars	FY 2024-25 Current Financial Year			FY 2023-24 Previous Financial Year		
	Filed during the year	Pending resolution at the end of the year	Remarks	Filed during the year	Pending resolution at the end of the year	Remarks
Sexual harassment discrimination at workplace	Nil	Nil	Nil	Nil	Nil	Nil
Child labour	Nil	Nil	Nil	Nil	Nil	Nil
Forced labour/ involuntary Labour Wages	Nil	Nil	Nil	Nil	Nil	Nil
Other Human rights related issues	Nil	Nil	Nil	Nil	Nil	Nil

7. Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases.
 An appropriate complaint mechanism in the form of “Sexual harassment Committee” has been created in the Company for time-bound redressal of the complaint made by the victim.

8. Do human rights requirements form part of your business agreements and contracts?
 Yes.

9. Assessments for the year:

	% of your plants and offices that were assessed (by entity)
Child labor	100%
Forced / involuntary labor	100%
Sexual harassment	100%
Discrimination at workplace	100%
Wages	100%
Others	NA

10. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 9 above:

There were no significant risks / concerns arising from the Human rights assessments.

LEADERSHIP INDICATORS

1. Details of a business process being modified / introduced as a result of addressing human rights grievances/ complaints.
 Nil.

2. Details of the scope and coverage of any Human rights due-diligence conducted.
 The Company in the reporting period did not undertake any Human Rights due diligence. The Company’s Human Rights Policy expects all the employees and members of the value chain to abide by its principles.

3. Is the premise/office of the entity accessible to differently abled visitors, as per the requirements of the Rights of Persons with Disabilities Act, 2016?
 Yes, we do have the premise/office of the entity accessible to differently abled visitors, as per the requirements of the Rights of Persons with Disabilities Act, 2016.

4. Details on assessment of value chain partners:

	% of your plants and offices that were assessed (by entity)
Child labor	100%
Forced / involuntary labor	100%
Sexual harassment	100%
Discrimination at workplace	100%
Wages	100%
Others	NA

5. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 4 above.

There were no significant risks / concerns arising from the assessments.

PRINCIPLE 6: Businesses should respect and make efforts to protect and restore the environment
ESSENTIAL INDICATORS
1. Details of total energy consumption and energy intensity, in the following format:

Parameter	Fiscal 2024-25	Fiscal 2023-24
Total electricity consumption (A) (GJ)	4512.31 Units	14374.11 units
Total fuel consumption (B) (GJ)	1148.65 Units	595.81 units
Energy consumption through other sources (C) (GJ)	64379.90 Units	50718.04 units
Total energy consumption (A+B+C) (GJ)	70040.86 Units	65687.96 units
Energy intensity per rupee of turnover (Total energy consumption / turnover in Rupees)	0.0014 Units	0.0015 units
Energy intensity (optional) – the relevant metric may be selected by the entity	-	-
Note: Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y / N) If yes, name of the external agency	-	-

2. Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y / N) If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.

Not applicable

3. Provide details of the following disclosures related to water:

Parameter	Fiscal 2024-25	Fiscal 2023-24
Water withdrawal by source(in kiloliters)		
(i) Surface water	-	-
(ii) Groundwater	1720	260
(iii) Third-party water	18968	4815
(iv) Seawater / desalinated water	-	-
(v) Others (TWAD Board)	576834	554344
Total volume of water withdrawal (i + ii + iii + iv + v)	597522	559419
Total volume of water consumption	595079	556976
Water intensity per rupee of turnover (Water consumed in litres / turnover)	0.043	0.045

Parameter	Fiscal 2024-25	Fiscal 2023-24
Water intensity (optional) – the relevant metric may be selected by the entity	-	-
Note: Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y / N) If yes, name of the external agency	-	-

4. Has the entity implemented Zero Liquid Discharge policy? If yes, provide details of its coverage and implementation
 Yes, KMCH reuse treated waste water for the purpose like landscaping, HVAC applications & Flushing. This enables the company to implement ZLD policy.

5. Please provide details of air emissions (other than GHG emissions) by the entity, in the following format:

Parameter	Please specify unit	Fiscal 2024-25	Fiscal 2023-24
NOx	Metric tonnes	0.63 MT	0.036 MT
SOx	Metric tonnes	0.01 MT	0.0058 MT
Particulate matter (PM)	Metric tonnes	0.09 MT	0.05 MT
Persistent organic pollutants (POP)	-	-	-
Volatile organic compounds (VOC)	-	-	-
Hazardous air pollutants (HAP)	-	-	-
Others – please specify	-	-	-
Note: Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y / N) If yes, name of the external agency.	-	-	-

6. Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) and its intensity, in the following format:

Parameter	Please specify unit	Fiscal 2024-25	Fiscal 2023-24
Total Scope 1 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	Metric tonnes of CO ₂ Equivalent	39.30 MT	11.26 MT
Total Scope 2 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	Metric tonnes of CO ₂ Equivalent	58.62 MT	58.3 MT
Total Scope 1 and Scope 2 emissions per rupee of turnover	Gram of CO ₂ Equivalent	0.0070	0.0057
Total Scope 1 and Scope 2 emission intensity (optional) – the relevant metric may be selected by the entity	-	-	-

7. Does the entity have any project related to reducing greenhouse gas emission? If yes, provide details.

Nil

8. Provide details related to waste management by the entity, in the following format:

Parameter	Fiscal 2025	Fiscal 2024
Total waste generated (in metric tonnes)		
Plastic waste (A)	3.3 MT	2.2 MT
E-waste (B)	2.7 MT	2.3 MT
Biomedical waste (C)	674.2 MT	635.5 MT
Construction and demolition waste (D)	Land filling	Land filling
Battery waste (E)	3.9 MT	2.8 MT

Parameter	Fiscal 2025	Fiscal 2024
Radioactive waste (F)	Radioactive waste after neutralization sent to general waste disposal.	Radioactive waste after neutralization sent to general waste disposal.
Other hazardous waste (Oil-soaked cotton waste, DG filters, paint cans, chemical cans, paint residue, oil sludge, DG chimney soot, coolant oil and used oil) (G)	-	-
Other non-hazardous waste generated (Metal, wood, paper / cardboard, textile waste, kitchen oil, mixed waste, garden waste, glass waste, thermocol, rubber, STP sludge) (H)	96.3 MT	97.7 MT
For each category of waste generated, total waste recovered through recycling, reusing or other recovery operations (in metric tonnes)		
Category of waste	Fiscal 2025	Fiscal 2024
(i) Recycled	17.4 MT	10.9 MT
(ii) Reused	20.1 MT	19.8 MT
(iii) Other recovery operations	-	-
Total	37.5 MT	30.7 MT

9. Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes.

Waste management system contribute to a circular economy and convert waste to resource. Our waste management approach is based on the philosophy of Reduce, Reuse and Recycle. We seek to uphold our ambition of zero waste to landfills through active minimization combined with technology investment in recycling and streamlining systems and processes.

10. If the entity has operations / offices in / around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones) where environmental approvals are required, please specify details in the following format:

Not Applicable.

11. Details of environmental impact assessments of projects undertaken by the entity based on applicable laws, in the current financial year:

Not applicable. The Company's units are not located in Eco-logically sensitive areas.

12. Is the entity compliant with the applicable environmental law / regulations / guidelines in India; such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment Protection Act and rules thereunder (Y / N). If not, provide details of all such non-compliances in the following format:

Yes. We are compliant with the applicable environmental law / regulations / guidelines in India.

LEADERSHIP INDICATORS

1. Provide break-up of the total energy consumed (in Joules or multiples) from renewable and non-renewable sources, in the following format:

Parameter	Fiscal 2025	Fiscal 2024
From renewable sources		
Total electricity consumption (A) (GJ)	-	-
Total fuel consumption (B) (GJ)	-	-
Energy consumption through other sources (C) (GJ)	64379.90	50718.04
Total energy consumption (A+B+C) (GJ)	64379.90	50718.04
From non-renewable sources		-
Total electricity consumption (D) (GJ)	4512.31	14374.11
Total fuel consumption (E) (GJ)	1148.65	595.81
Energy consumption through other sources (F) (GJ)	-	-
Total energy consumption (D+E+F) (GJ)	5660.96	14969.92
Note: Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y / N) If yes, name of the external agency		

2. Provide the following details related to water discharged:

Parameter	Fiscal 2025	Fiscal 2024
Water discharge by destination and level of treatment (in kiloliters)		
(i) To Surface water	130004 KL	105360 KL
No treatment		
With treatment – please specify level of treatment		
(ii) To Groundwater		
No treatment		
With treatment – please specify level of treatment		
(iii) To Seawater		
No treatment		
With treatment – please specify level of treatment		
(iv) Sent to third-parties		
No treatment		
With treatment – please specify level of treatment		
(v) Others		
With treatment – please specify level of treatment		
Total water discharged (in kiloliters)		
Note: Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y / N) If yes, name of the external agency.		

3. Water withdrawal, consumption and discharge in areas of water stress (in kiloliters):

For each facility / plant located in areas of water stress, provide the following information:

Not Applicable.

4. Please provide details of total Scope 3 emissions & its intensity, in the following format:

No such requirements

5. With respect to the ecologically sensitive areas reported at Question 10 of Essential Indicators above, provide details of significant direct & indirect impact of the entity on biodiversity in such areas along-with prevention and remediation activities.

Not applicable

6. If the entity has undertaken any specific initiatives or used innovative technology or solutions to improve resource efficiency, or reduce impact due to emissions / effluent discharge / waste generated, please provide details of the same as well as outcome of such initiatives?

The Company has taken initiatives like Tree Plantation.

7. Does the entity have a business continuity and disaster management plan?

Yes, we have the business continuity and Disaster management plan.

8. Disclose any significant adverse impact to the environment, arising from the value chain of the entity. What mitigation or adaptation measures have been taken by the entity in this regard.

Nil

9. Percentage of value chain partners (by value of business done with such partners) that were assessed for environmental impacts.

Nil

PRINCIPLE 7: Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent

ESSENTIAL INDICATORS

1. a. Number of affiliations with trade and industry chambers/ associations.

Four

b. List of trade and industry chambers/ associations (determined based on the total members of such body) the entity is a member of/ affiliated to.

The following are the list of trade and industry chambers/ associations in which the entity is a member:

S. No	Name of the trade and industry chambers / associations	Reach of trade and industry chambers / associations (State / National)
1	Federation of Indian Chambers of Commerce & Industry (FICCI)	National
2	Southern India Chamber of Commerce and Industry(SICCI)	State
3	Confederation of Indian Industry (CII)	State
4	Competition and Markets Authority (CMA)	State

2. Provide details of corrective action taken or underway on any issues related to anti-competitive conduct by the entity, based on adverse orders from regulatory authorities

Not Applicable. The Company had not received any adverse orders from regulatory authorities.

LEADERSHIP INDICATORS

1. Details of public policy positions advocated by the entity:

The Company performs the function of policy advocacy in a transparent and responsible manner while engaging with all the authorities and takes into account the Company’s as well as the larger national interest. The Company believes that policy advocacy must preserve and expand the public good and thus, it does not advocate any policy change to benefit itself.

PRINCIPLE 8: Businesses should promote inclusive growth and equitable development

ESSENTIAL INDICATORS

1. Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year.

In the reporting year, the Company did not undertake any Social Impact Assessment.

2. Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity.

In the reporting year, the Company did not undertake any ongoing Rehabilitation and Resettlement (R&R) project.

3. Describe the mechanisms to receive and redress grievances of the community.

The Company has internal grievance redressal mechanism in place to address the grievance raised by the stakeholders. The Board reviews the status of the grievance raised, pending, disposed during every quarter.

4. Percentage of input material (inputs to total inputs by value) sourced from suppliers:

	Fiscal 2025	Fiscal 2024
Directly sourced from MSMEs / small producers	14.80%	10.19%
Sourced directly from within the district and neighboring districts	-	-

LEADERSHIP INDICATORS

1. Provide details of actions taken to mitigate any negative social impacts identified in the social Impact Assessments (Reference: Question 1 of Essential Indicators above):

In FY 2024-25, there were no Social Impact Assessments conducted.

2. Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by government bodies.

Refer CSR Report.

3. (a) Do you have a preferential procurement policy where you give preference to purchase from suppliers comprising marginalized /vulnerable groups?

No, the Company does not have any preferential procurement policy focusing on suppliers from marginalised/vulnerable groups.

(b) From which marginalized /vulnerable groups do you procure?

Not Applicable

(c) What percentage of total procurement (by value) does it constitute?

Not Applicable

4. Details of the benefits derived and shared from the intellectual properties owned or acquired by your entity (in the current financial year), based on traditional knowledge:

Not Applicable

5. Details of corrective actions taken or underway based on any adverse order in intellectual property related disputes wherein usage of traditional knowledge is involved.

Not Applicable

6. Details of beneficiaries of CSR Projects:

S. No.	CSR project	No. of persons benefitted from CSR projects (1)	% of beneficiaries from vulnerable and marginalized groups (2)
1.	Refer CSR Report		The primary objective of the CSR projects is to reach out to the most vulnerable and marginalized communities from a weak socio-economic background from the rural as well as urban population.



PRINCIPLE 9: Businesses should engage with and provide value to their consumers in a responsible manner

ESSENTIAL INDICATORS

1. Describe the mechanisms in place to receive and respond to the consumer complaints and feedback.
To address customer grievances, we have instituted robust mechanisms and processes. We also have our dedicated team to track and address customer grievances and complaints.
2. Turnover of products / services as a percentage of turnover from all products / services that carry information about Environmental and social parameters relevant to the product, Safe and responsible usage, Recycling and / or safe disposal:
Not applicable.
3. Number of consumer complaints in respect of data privacy, advertising, cyber security, delivery of essential services, restrictive trade practices, unfair trade practices:
We do not have any consumer complaints in respect of data privacy, advertising, cyber security, delivery of essential services, restrictive trade practices, unfair trade practices.
4. Details of instances of product recalls on account of safety issues:
Not applicable.
5. Does the entity have a framework / policy on cyber security and risks related to data privacy? (Yes / No) If yes, provide web-link of the policy.
Yes. In order to safeguard the privacy of the data captured, both for the patient and as an enterprise, the KMCH Hospitals has put in place a range of measures. A wide variety of data is captured which relates to personal information of patients, sensitive data on diseases, proprietary enterprise data, and confidential financial information. All data privacy, cyber security, and digital initiatives are monitored by the IT team.
6. Provide details of any corrective actions taken or underway on issues relating to advertising, and delivery of essential services; cyber security and data privacy of customers, re-occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products / services.
Nil.

LEADERSHIP INDICATORS

1. Channels / platforms where information on products and services of the entity can be accessed (provide web link, if available).
<https://kmchhospitals.com/>
2. Steps taken to inform and educate consumers about safe and responsible usage of products and/ or services.
Not applicable.
3. Mechanisms in place to inform consumers of any risk of disruption/discontinuation of essential services. Service complaints are communicated through mail.
Not applicable. We don't manufacture any products. We are in healthcare industry.
4. Does the entity display product information on the product over and above what is mandated as per local laws? (Yes/No/Not Applicable) If yes, provide details in brief.
Not applicable. We don't manufacture any products. We are in healthcare industry.
5. Provide the following information relating to data breaches:
Number of instances of data breaches along-with impact : Nil.
Percentage of data breaches involving personally identifiable information of customers : Nil.

REPORT ON CORPORATE GOVERNANCE
(Annexure to the Thirty Ninth Directors' Report 2024-25)
INTRODUCTION

The Company has adopted the requirements of Corporate Governance as specified under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations), as amended from time to time, the disclosure requirements of which are detailed herein.

1. COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

For your Company, good corporate governance is a synonym for the sound management, transparency and disclosure, encompassing good corporate practices, procedures, standards and implicit rules which propel the company to take sound decisions. Thus, maximising long-term shareholder value without compromising on integrity, social obligations and regulatory compliances.

2. BOARD OF DIRECTORS
a. Composition

As on 31st March, 2025, the strength of the Board is Thirteen Directors, of which three are Executive Directors. As per SEBI (LODR) Regulations, 2015, if the Chairman is an Executive, at least half of the Board should comprise of Independent Directors. There are Seven Independent Directors in our Board.

None of the Independent Directors of the Company serve as an Independent Director in more than seven listed Companies and where any Independent Director is serving as whole-time director in any listed company, such director does not serve as an Independent Director in more than three listed Companies.

The Number of Directorships, Committee Membership(s)/Chairmanship(s) of all Directors is within respective limits prescribed under the Companies Act, 2013 and Listing Regulations.

As on 31st March, 2025 none of the Directors on the Board hold the office of Director in more than 10 public Limited Companies. In accordance with Regulation 26 of the Listing Regulations, none of the Directors are members in more than 10 committees excluding private limited companies, foreign companies and companies under Section 8 of the Companies Act, 2013 or act as Chairperson of more than 5 committees across all Public Limited Companies in which he/she is a Director. The Audit Committee and Stakeholders Relationship Committee are only committees, considered in computation of limits. Further all Directors have informed about their Directorships, Committee Memberships/Chairmanships including any changes in their positions. Relevant details of the Board of Directors as on March 31, 2025 are given below:

The Board comprises of qualified members who bring in required skills, competence and expertise that allows them to make effective contributions to the Board and its committees. None of the Directors are disqualified during the year. A Certificate of Non-Disqualification of Directors from M/s KSR & Co Company Secretaries LLP, practicing Company Secretaries is annexed to this report.

Matrix of skills/ expertise/ competence of the Board of Directors

The Board of Directors is satisfied that the current composition reflects and appropriate Mix of Knowledge, Skills, Experience, Diversity and Independence. The Board provides leadership, strategic guidance, objective and an independent view to the Company's management while discharging its fiduciary responsibilities, thereby ensuring the management adheres to high standards of ethics, transparency and disclosure.

KMCH requires skill / expertise / competencies in the areas of leadership, finance, capital projects, governance, Government liaison, Hospital Management and new medical advancements and technology absorption, to efficiently carry on its Healthcare and Educational activities.

Details of the core skills/ expertise/ competencies identified by the board of directors as required in the context of the business(es) and sector(s) in which it operates to function effectively and the names of directors who possess such skills/ expertise/ competencies.

Core Skills / Expertise / Competence	Business Leadership	Financial Expertise	Capital Projects	Corporate Governance	Govt. Liaison	Hospital Management & Quality Patient Care	New Medical Advances & Technology Absorption	Medical Education and research
Dr. Nalla G Palaniswami	✓	✓	✓	✓	✓	✓	✓	✓
Dr. Thavamani Devi Palaniswami	✓	✓	✓	✓	✓	✓	✓	✓
Dr. Arun N Palaniswami	✓	✓	✓	✓	✓	✓	✓	✓
Dr. Mohan S Gounder	✓	✓	✓	✓	-	✓	✓	✓
Dr. M.C.Thirumoorthi	✓	-	✓	✓	-	✓	✓	✓
Dr. Purani P Palaniswami	✓	✓	✓	✓	-	✓	✓	✓
Mr. M Balasubramaniam	✓	✓	✓	✓	-	✓	-	-
Mr M Alagiriswamy	✓	✓	✓	✓	✓	-	-	✓
Mr Vasanth Kumar Venkatasamy	✓	✓	✓	✓	✓	✓	-	-
Mrs. V Bhuvaneshwari	✓	✓	✓	✓	✓	-	-	-
Mr. A P Ammasaikutti	✓	✓	✓	✓	✓	-	-	-
Dr.K Kolanda Swamy	✓	✓	✓	✓	✓	✓	✓	✓
Mr. Rathinasamy M	✓	✓	✓	✓	✓	-	-	-

S. No.	Name of the Director	Category of Directors	Directorship in		Membership and/or Chairperson of Committees in other Public Ltd. Companies	Directorship in other Listed Companies (Category of Directorship)
			Other Public Ltd. Companies	Private Ltd. Companies		
1	Dr. Nalla G Palaniswami	Promoter, Non-Independent & Executive	1	2	---	---
2	Dr. Thavamani Devi Palaniswami	Promoter, Non-Independent & Executive	---	5	---	---
3	Dr. Arun N Palaniswami	Promoter, Non-Independent & Executive	---	4	---	---
4	Dr. Mohan S Gounder	Promoter, Non-Independent & Non-Executive	---	2	---	---
5	Dr. M.C.Thirumoorthi	Promoter, Non-Independent & Non-Executive	---	0	---	---
6	Dr. Purani P Palaniswami	Promoter, Non-Independent & Non-Executive	---	1	---	---
7	Mr. M. Balasubramaniam	Independent & Non-Executive	8	3	2	Sakthi Finance Limited (Managing Director) Sakthi Sugars Limited (Managing Director)
8	Mr. M. Alagiriswamy	Independent & Non-Executive	1	0	---	K.P.R. Mill Limited (Director)
9	Mr. Vasanth Kumar Venkatasamy	Independent & Non-Executive	---	13	---	---
10	Mrs. V. Bhuvaneshwari	Independent & Non-Executive	5	1	---	Shiva Texyarn Limited (Director) K.P.R. Mill Limited (Director)
11	Mr. A. P. Ammasaikutti	Independent & Non-Executive	---	6	---	---
12	Dr. K. Kolandaswamy	Independent & Non-Executive	---	---	---	---

S. No.	Name of the Director	Category of Directors	Directorship in		Membership and/or Chairperson of Committees in other Public Ltd. Companies	Directorship in other Listed Companies (Category of Directorship)
			Other Public Ltd. Companies	Private Ltd. Companies		
13	Mr. M. Rathinasamy	Independent & Non-Executive	2	---	---	Bannari Amman Sugars Limited (Director) Rajapalayam Mills Limited (Director)

All Independent Directors possess the requisite qualifications and are very well experienced in their own fields. Necessary disclosures have been obtained from all the Directors regarding their directorship and have been taken on record by the Board.

The Board confirms that all the Independent Directors of the Company fulfill the requirements of SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015 and are independent of the management.

b. Attendance of Directors at the Board Meetings and Annual General Meeting

The Board met five times during the financial year 2024-25. The meetings were held on 29.05.2024, 09.08.2024, 08.11.2024, 07.02.2025 and 18.03.2025. The Board of Directors of the Company had met not exceeding with a maximum time gap of One hundred and twenty days. The relevant details are as under:

S. No.	Name of the Director	No. of Board Meetings held during the year	No. of Board Meetings attended during the year	Attendance at the last AGM (Yes/No)
1	Dr. Nalla G Palaniswami	5	5	Yes
2	Dr. Thavamani Devi Palaniswami	5	5	Yes
3	Dr. Arun N Palaniswami	5	5	Yes
4	Dr. Mohan S Gounder	5	4	Yes
5	Dr. M.C.Thirumoorthi	5	4	Yes
6	Dr. Purani P Palaniswami	5	4	Yes
7	Mr. M. Balasubramaniam	3	2	No
8	Mr. M. Alagiriswamy	3	3	No
9	Mr. Vasanth Kumar Venkatasamy	3	3	No
10	Mrs. V. Bhuvaneshwari	5	5	Yes
11	Mr. A.P. Ammasaikutti	5	5	Yes
12	Dr. K. Kolandswamy	5	5	Yes
13	Mr. M. Rathinasamy	5	5	Yes

The dates for the board meetings are fixed after taking into account the convenience of all the Directors and sufficient notices are given to them. Detailed agenda notes are sent to the Directors. All the information required for decision making are incorporated in the agenda. Those cannot be included in the agenda are tabled at the meeting. The Managing Director appraises the Board on the overall performance of the Company at every board meeting. Legal issues, write-offs, provisions, purchase and disposal of capital assets are all brought to the notice of the Board.

The Board reviews performance, approves capital expenditures, sets the strategy the company should follow and ensures financial stability. The Board takes on record the actions taken by the company on all its decisions periodically.

The Board also takes on record the declaration made by the Company Secretary, Managing Director and the Chief Financial Officer regarding compliances of all laws on a quarterly basis.

3. COMPOSITION OF BOARD COMMITTEES

For effective and efficient functioning of the Company, the Board has formed the following Committees:

- a. Audit Committee
- b. Nomination and Remuneration Committee
- c. Stakeholders Relationship Committee
- d. CSR Committee
- e. Risk Management Committee

The Company Secretary of the Company acts as a Secretary for all the above Committee meetings.

a) Audit Committee

The terms of reference of this committee covers matters specified under SEBI (LODR) Regulations, 2015 and Section 177 of the Companies Act, 2013 and other matters referred by the Board from time to time. The Committee lays emphasis on adequate disclosures and compliance with all relevant statutes.

Terms of Reference of Audit Committee

The role of the audit committee shall include the following:

1. Oversight of the listed entity's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
2. Recommendation for appointment, remuneration and terms of appointment of auditors of the listed entity;
3. Approval of payment to the statutory auditors for any other services rendered by the statutory auditors;
4. Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
 - a. Matters required to be included in the director's responsibility statement to be included in the board's report in terms of clause (c) of sub-section (3) of Section 134 of the Companies Act, 2013;
 - b. Changes, if any, in accounting policies and practices and reasons for the same;
 - c. Major accounting entries involving estimates based on the exercise of judgement by management;
 - d. Significant adjustments made in the financial statements arising out of audit findings;
 - e. Compliance with listing and other legal requirements relating to the financial statements;
 - f. Disclosure of any related party transactions;
 - g. Modified opinion(s) in the draft audit report;
5. Reviewing, with the management, the quarterly financial statements before submission to the board for approval;

6. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public or rights issue, and making appropriate recommendations to the board to take up steps in this matter;
7. Reviewing and monitoring the Auditor's independence and performance, and effectiveness of audit process;
8. Approval or any subsequent modification of transactions of the listed entity with related parties;
9. Scrutiny of inter-corporate loans and investments;
10. Valuation of undertakings or assets of the listed entity, wherever it is necessary;
11. Evaluation of internal financial controls and risk management systems;
12. Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
13. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
14. Discussion with internal auditors of any significant findings and follow up there on;
15. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
16. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as the post-audit discussion to ascertain any area of concern;
17. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
18. To review the functioning of the whistle blower mechanism;
19. Approval of appointment of Chief Financial Officer after assessing the qualifications, experience and background, etc. of the candidate;
20. Carrying out any other function as it is mentioned in the terms of reference of the audit committee;
21. Reviewing the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing as on the date of coming into force of this provision;
22. Consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the listed entity and its shareholders.

The Audit Committee shall mandatorily review the following information:

1. Management discussion and analysis of financial condition and results of operations;
2. Management letters / letters of internal control weaknesses issued by the statutory auditors;
3. Internal audit reports relating to internal control weaknesses; and
4. The appointment, removal and terms of remuneration of the chief internal auditor shall be subject to review by the audit committee.
5. Statement of deviations:
 - a. Quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1).

- b. Annual statement of funds utilized for purposes other than those stated in the offer document/prospectus/ notice in terms of Regulation 32(7).

The Board of Directors of the Company has formed a Sub-Committee of the Board as Audit Committee consisting of the following members.

Composition of Committee and Attendance of Members:

S. No.	Name of the Member	Category	Position	No. of meetings held during the year	No. of meetings attended
1	Mr. M. Alagiriswamy	Independent Director	Chairman	2	2
2	Mrs. V. Bhuvaneshwari	Independent Director	Member	4	4
3	Mr. A. P. Ammasaikutti	Independent Director	Member	4	4
4	Mr. M. Rathinasamy [#]	Independent Director	Member	2	2
5	Mr A M Palanisamy [*]	Independent Director	Chairman	2	2
6	K Saminathan [*]	Independent Director	Member	2	2

*Retired during the year 2024-25

Appointed with effect from 03.09.2024

During the year, the Committee met on 29.05.2024, 09.08.2024, 08.11.2024 and 07.02.2025

b) Nomination and Remuneration Committee

The following policy has been formulated by the Nomination and Remuneration Committee at their meeting held on 23.05.2014 and it was amended by the Board of Directors at their meeting held on 07.02.2025.

The Nomination and Remuneration Committee shall, while formulating the policy under sub-section (3) ensure

- That the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors of the quality required to run the company successfully;
- That relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and
- That the remuneration to Directors, key managerial personnel and senior management involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the company and its goals:

Role of committee shall, inter-alia, include the following:

- Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the board of directors a policy relating to, the remuneration of the Directors, Key Managerial Personnel and other employees;
- For every Appointment of an Independent Director, the Nomination and Remuneration Committee shall evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an independent director. The person recommended to the Board for appointment as an independent director shall have the capabilities identified in such description. For the purpose of identifying suitable candidates, the Committee may:
 - use the services of an external agencies, if required;
 - consider the candidates from a wide range of backgrounds, having due regard to diversity;
 - consider the time commitments of the candidates.
- Formulation of criteria for evaluation of the performance of independent directors and the board of directors;
- Devising a policy on diversity of Board of Directors;
- Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, and recommend to the board of directors their appointment and removal.

- (5) Whether to extend or continue the term of appointment of the Independent Director, on the basis of the report of performance evaluation of independent directors.
- (6) Recommend to the board, all remuneration, in whatever form, payable to senior management.

The remuneration for Managing Director, Joint Managing Director and Executive Director for the Financial Year ended 31.03.2025 is paid on the basis of the approval accorded by the shareholders and in accordance with the limits laid down in Schedule V to the Companies Act, 2013.

The Committee also recommends the remuneration, annual increments and changes therein of Managing Director, Joint Managing Director and Executive Director within the limits approved by the Shareholders.

(I) Brief description of terms of reference is for:

- A. Appointment of Directors and Key Managerial Personnel of the Company; and
- B. Fixation of the remuneration, in whatever form payable to Directors, Key Managerial Personnels and Senior Management Personnels of the Company.

(II) Composition of Committee and Attendance of Members:

S. No.	Name of the Member	Category	Position	No. of meetings held during the year	No. of meetings attended
1	Mrs. V. Bhuvaneshwari	Independent Director	Chairman	5	5
2	Mr. A. P. Ammasaikutti	Independent Director	Member	5	5
3	Mr. M. Rathinasamy #	Independent Director	Member	3	3
4	Mr. M. Alagiriswamy @	Independent Director	Member	2	2
5	Mr. A. M. Palanisamy*	Independent Director	Chairman	2	2
6	Mr. K. Saminathan*	Independent Director	Member	2	2

* Retired during the year 2024-25

Appointed with effect from 09.08.2024

@ Appointed with effect from 03.09.2024

This committee recommends the appointment / reappointment of Executive Directors and the appointment of Key Managerial personnel and Senior Management Personnel along with the remuneration to be paid to them. The remuneration is fixed keeping in mind the persons track record, his/her potential individual performance, the market trends and scales prevailing in the similar industry. The Company Secretary of the Company is the Secretary of the Committee. During the financial year 2024-25 the committee met on 29.05.2024, 09.08.2024, 03.09.2024, 08.11.2024. 07.02.2025 The Nomination and Remuneration Policy of the company has been disclosed on the website of the company and the web link thereon is:

<https://www.kmchhospitals.com/wp-content/uploads/2025/02/NOMINATION-REMUNERATION-AND-EVALUATION-POLICY...pdf>

(III) REMUNERATION TO DIRECTORS

The details of remuneration paid / payable, sitting fees and commission paid to each Director during the year ended 31st March, 2025 are given below:

S.No.	Name of the Director	Remuneration (₹ in Lakhs)	Sitting Fees (Board & Committee Meetings) (₹ in Lakhs)	Commission (₹ in Lakhs)	No. of shares held
1	Dr. Nalla G Palaniswami	138.56	-	584.32	10,000

S.No.	Name of the Director	Remuneration (₹ in Lakhs)	Sitting Fees (Board & Committee Meetings) (₹ in Lakhs)	Commission (₹ in Lakhs)	No. of shares held
2	Dr. Thavamani Devi Palaniswami	119.66	-	584.32	12,59,725
3	Dr. Arun N Palaniswami	110.54	-	292.16	10,000
4	Dr. Mohan S Gounder		2.50		10,000
5	Dr. Thirumoorthi M C		2.50		6,013
6	Dr. Purani P Palaniswami		2.50		10,000
7	Mr. M. Balasubramaniam		1.50		-
8	Mr. M. Alagiriswamy		8.20		-
9	Mr Vasanth Kumar Venkatasamy		2.50		-
10	Mrs. V. Bhuvaneshwari		6.60		-
11	Mr. A. P. Ammasaikutti		11.10		-
12	Dr. K. Kolandaswamy		3.00		-
13	Mr. M. Rathinasamy		6.80		-
14	Mr. M. Manickam*		1.00		-
15	Mr Kasi K Goundan*		1.00		-
16	Mr. A. M. Palanisamy*		2.30		4,000
17	Mr. K. Saminathan*		2.30		-

*Retired during the year 2024-25

Out of the total 13 directors, three are Executive Directors. The remuneration payable to these Directors is determined by the Board on the recommendation of the Nomination and Remuneration Committee. The Non-Executive Directors do not draw any remuneration from the company except sitting fees for attending the meetings of the Board and its committees. The last four are the Independent Directors who were retired during the year 2024-25.

There were no pecuniary relationships or transactions of the Non-Executive Directors vis-à-vis the company during the Financial Year ended 31st March, 2025.

c) Stakeholders Relationship Committee

Terms of Reference

The Board of Kovai Medical Center and Hospital Limited constituted a Stakeholders Relationship Committee to facilitate prompt and effective redressal of shareholders' complaints and reporting of the same to the Board periodically.

Composition of Committee and Attendance of Members:

S. No.	Name of the Member	Category	Position	No. of meet-ings held during the year	No. of meetings attended
1	Dr. Nalla G Palaniswami	Executive, Non- Independent Director	Member	13	13
2	Mr. M. Alagiriswamy #	Independent Director	Chairman	8	8
3	Mr. M. Rathinasamy #	Independent Director	Member	8	8
4	Mr. A. P. Ammasaikutti	Independent Director	Member	13	13
5	Dr. Arun N Palaniswami	Executive, Non- Independent Director	Member	13	13
6	Mr. A. M. Palanisamy*	Independent Director	Chairman	5	5
7	Mr. K. Saminathan*	Independent Director	Member	5	5

*Retired during the year 2024-25 | # Appointed with effect from 03.09.2024

This Committee meets approximately every fortnight to consider the request for transfer of shares and investors' grievance received on regular basis.

The committee met regularly to approve share transfers, transmissions, issue of duplicate share certificates and all other issues pertaining to shares and also to redress investor grievances like non-receipt of dividend warrants, non-receipt of share certificates etc. The committee regularly reviews the movement in shareholding and ownership structure. The committee also reviews the performance of the Registrar and Share Transfer Agent. During the year 2024-25, the committee met on 15.04.2024, 06.05.2024, 13.06.2024, 30.07.2024, 21.08.2024, 30.09.2024, 28.10.2024, 02.12.2024, 30.12.2024, 16.01.2025, 13.02.2025, 28.02.2025 and 17.03.2025.

All the requests and complaints received from the shareholders were attended to within the stipulated time and nothing was pending for disposal at the end of the year. CS.R.Ponmanikandan, Company secretary is the Compliance Officer of the company. For any clarification / complaint, the shareholders may contact CS.R.Ponmanikandan, Company Secretary at the registered office of the Company. During the financial year, the company has no complaints pending from the shareholders as on 31.03.2025.

d) Corporate Social Responsibility (CSR) Committee

In compliance with the provisions of Section 135 of the Act and the Companies (Corporate Social Responsibility Policy) Rules, 2014, the Company has constituted the Corporate Social Responsibility ("CSR") Committee.

Composition of Committee and Attendance of Members:

S. No.	Name of the Member	Category	Status	No. of meetings held during the year	No. of meetings attended
1	Dr. Nalla G Palaniswami	Executive, Non-Independent Director	Chairman	4	4
2	Dr. Thavamani Devi Palaniswami	Executive, Non-Independent Director	Member	4	4
3	Mr. M. Rathinasamy [#]	Independent Director	Member	2	2
4	Mrs. V. Bhuvaneshwari	Independent Director	Member	4	4
5	Mr. A. P. Ammasaikutti	Independent Director	Member	4	4
6	Mr. K. Saminathan [*]	Independent Director	Member	2	2

*Retired during the year 2024-25

Appointed with effect from 03.09.2024

During the year, the Committee met four times on 29.05.2024, 09.08.2024, 08.11.2024 and 07.02.2025 a detailed report on CSR spending is appended as Annexure forming part of the Directors Report.

e. Risk Management Committee

Terms of Reference

The Risk Management Committee ("RMC") was constituted in compliance with the provisions of Regulation 21 of SEBI Listing Regulations with majority of Board of Directors as its members. The terms of reference of this Committee are as specified under Regulation 21 of SEBI Listing Regulations, read with Part D of Schedule II. The RMC shall monitor and review the risk management plan of the Company and perform such other functions as mandated by the Board of Directors.

The Board of Kovai Medical Center and Hospital Limited constituted a Risk Management Committee to identify, assess, monitor and manage its business risk, including any material changes to its risk profile. This Committee meets at least two times a year to monitor, review and manage the risk management processes.

Composition of Committee and Attendance of Members:

S. No.	Name of the Member	Category	Status	No. of meetings held during the year	No. of meetings attended
1	Dr. Nalla G Palaniswami	Executive, Non- Independent Director	Chairman	2	2
2	Dr. Arun N Palaniswami	Executive, Non- Independent Director	Member	2	2
3	Mr. M. Alagiriswamy [#]	Independent Director	Member	1	1
4	CA. P. K. Gopikrishnan	Chief Financial Officer	Member	2	2
5	Mr. A. M. Palanisamy [*]	Independent Director	Member	1	1

^{*}Retired during the year 2024-25

[#] Appointed with effect from 03.09.2024

During the year, the Committee met two times on 09.08.2024 and 07.02.2025.

4. MEETING OF INDEPENDENT DIRECTORS

The Independent Directors of the Company had met one time during the year on 07.02.2025 to review the performance of Non-Independent Directors and the Board as a whole, review the performance of the Chairperson of the Company and had assessed the quality, quantity and timeliness of flow of information between the company management and the Board. The Independent Directors expressed their satisfaction on the performance of the Chairperson and other non-independent Directors on the Board. The terms and conditions of the Appointment / re-appointment of Independent Directors are available on the Company's website:

<https://www.kmchhospitals.com/wp-content/uploads/2019/09/Letter-of-Appointment-for-Independent-Directors.pdf>

5. DISCLOSURES
a. Related Party Transactions

There were no materially significant related party transactions as defined under the Companies Act, 2013 and SEBI (LODR) Regulations, 2015 with the company's Promoters, Directors, the management, their subsidiaries or relatives which may have potential conflict with the interests of the company at large. All transactions are undertaken at arm's length and have taken place in the ordinary course of business. There were no transactions which are material in nature. The necessary disclosures regarding the related party transactions are given in the notes to accounts. The Company has also formulated a policy on dealing with the Related Party Transactions and necessary approval of the Audit Committee and Board of Directors were taken wherever required in accordance with the Policy.

Details of related party transactions are disclosed in Note No.45 forming part of the Accounts, as required under Indian Accounting Standard 24 of issued by Ministry of Corporate Affairs.

The Company has also formulated a policy for determining the Material Related Party Transactions and the details of such policies for dealing with Related Party Transactions and such transactions are disseminated in the website of the Company under: <https://www.kmchhospitals.com/wp-content/uploads/2025/02/POLICY-ON-RELATED-PARTY-TRANSACTIONS-1.pdf>

b. Compliance by the Company

The Company has fairly complied with all the requirements of the Stock Exchange and SEBI during the last three years, except, as disclosed from time to time.

The details of penalty paid to the stock exchanges and Ministry of Corporate Affairs for the FY 2024-25: NIL

c. Accounting Treatment

The Company follows Indian Accounting Standards (Ind AS) as notified under Section 133 of the Companies Act, 2013 and the Company has not adopted any accounting treatment different from the prescribed Standards.

d. Insider Trading Policy

SEBI (Prohibition of Insider Trading) (Amendment) Regulation, 2018 dated 31st December, 2018 was introduced bringing amendments to “Code of Conduct for Insider Trading” (<https://kmchhospitals.com/wp-content/uploads/2020/02/Code-of-Conduct-for-Regulation-Monitoring-and-Prevention-of-Insider-TradingRevised.pdf>) and “Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information” (<https://kmchhospitals.com/wp-content/uploads/2019/06/Code-of-Practices-and-Procedures-for-Fair-disclosure-of-UPSI.pdf>). Consequently, the Board of Directors brought in all the corresponding amendments to the above two mentioned Codes and necessary disclosures have been made in our website. The Company has in place a SDD system to capture the transactions of all designated person and monitor Insider trading.

e. CEO / CFO Certification

As required by SEBI (LODR) Regulations, 2015, the CEO and CFO certification on Financial Statements, Cash Flow Statement and Internal Control Systems for financial reporting for the year ended March 31, 2025 have been obtained and incorporated in the Company’s Annual Report.

f. Statutory Auditor’s Remuneration

During the year, the Company has paid remuneration to Statutory Auditor M/s VKS Aiyer & Co., Chartered Accountants as detailed under Note:37(1) in the Notes to Financial Statements.

g. Compliance with Corporate Governance Norms

The Company has complied with all the mandatory requirements of Corporate Governance norms as enumerated in SEBI (LODR) Regulations, 2015 and file the required report with the stock exchange periodically.

h. Material Subsidiary

The Company does not have any material subsidiaries. The Policy for determining “Material Subsidiaries” is updated in our Company website under:

<https://www.kmchhospitals.com/wp-content/uploads/2025/02/POLICY-ON-SUBSIDIARIES.pdf>

i. Familiarisation Program

Details of Familiarisation Program Policy and programs imparted to Independent Directors are available on the Company’s Website:

<https://kmchhospitals.com/familiarization-programme-id/>

j. Management Discussion and Analysis Report

Information on operational and financial performance etc., is provided in the Management Discussion and Analysis Report, which is annexed to the Directors’ Report and has been prepared inter-alia in compliance with the terms of SEBI (LODR) Regulations, 2015.

k. Unpaid / Unclaimed Dividend

The Ministry of Corporate Affairs notified provisions relating to unpaid / unclaimed dividends under Sections 124 and 125 of the Companies Act, 2013 and the Investor Education and Protection Fund (Accounting, Audit, Transfer and Refund) Rules, 2016. As per the new Rules, dividends not encashed / claimed seven years from the date of declaration

are to be transferred to the Investor Education and Protection Fund (IEPF) Authority. The Rules mandate companies to transfer shares of shareholders whose dividends remain unpaid/ unclaimed for a continuous period of seven years to the demat account of the IEPF Authority. The shareholders whose dividend / shares are transferred to the IEPF Authority can now claim their shares / dividend from the Authority.

In accordance with the IEPF Rules, the Company sent a notice to all shareholders whose shares are due to be transferred to the IEPF Authority and published the requisite advertisement in the newspaper.

In terms of the provisions of the Investor Education and Protection Fund (Accounting, Audit, Transfer and Refund) Rules, 2016 / Investor Education and Protection Fund (Awareness and Protection of Investors) Rules, 2001, the amount of 6.53 Lakhs (2016-17) of unclaimed dividend was transferred to the Investor Education and Protection Fund during the year. The Company has uploaded the details of unpaid and unclaimed amounts lying with the Company on the Company's website

<https://kmchhospitals.com/unclaimed-dividend-details-2/>

S.No.	Financial Year	Date of Declaration of Dividend	Due date for transfer to Investor Education and Protection Fund of Govt. of India
1	2017-18	06 Aug 2018	04 Sep 2025
2	2018-19	16 Aug 2019	14 Sep 2026
3	Interim Dividend 2019-20	25 Feb 2020	23 Mar 2027
4	2020-21	16 Sep 2021	14 Oct 2028
5	2021-22	7 Sep 2022	5 Oct 2029
6	2022-23	25 Aug 2023	23 Sep 2030
7	2023-24	14 Aug 2024	12 Sep 2031

(I) Equity Shares in Suspense Account

As per SEBI (LODR) Regulations, 2015, a separate Demat Suspense Account has been opened with the Depository Participant and the voting rights on the shares outstanding in the suspense account as on March 31, 2025 shall remain frozen till the rightful owner of such shares claims the shares.

As on 31st March, 2025 there are no shares outstanding in the suspense account.

The Company reports the following details of shares lying in Suspense Account.

- Aggregate Number of Shareholders and the outstanding lying in the Unclaimed Suspense Account at the beginning of the year : Nil
- Number of shareholder who approached issuer for transfer of shares from suspense account during the year and number of shares transferred from IEPF from suspense account during the year : Nil
- Aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year i.e. 31st March, 2025 : Nil
- Aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year: Nil
- That the voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares : Nil

6. UNCLAIMED ESCROW SUSPENSE ACCOUNT

As on 31st March, 2025 there are 100 shares outstanding in the Unclaimed Escrow suspense account.

7. VIGIL MECHANISM / WHISTLE BLOWER POLICY

The Company has established a mechanism for Directors / Employees to report concerns about unethical behaviour, actual or suspected fraud or violation of the code of conduct or ethics policy. It also provides for adequate safeguards

against victimization of directors / employees who avail of the mechanism. The Company affirms that no personnel has been denied access to the Audit Committee. The Company has formulated a Policy of Vigil Mechanism and has established a mechanism that any personnel may raise Reportable Matters within 30 days after becoming aware of the same. All suspected violations and Reportable Matters are reported to the Chairman of the Audit Committee at e-mail id maaudit@gmail.com. The key directions/actions will be informed to the Managing Director of the Company.

8. CODE OF CONDUCT FOR THE BOARD OF DIRECTORS AND THE SENIOR MANAGEMENT PERSONNEL

The standards for business conduct provide that the Directors and the Senior Management will uphold ethical values and legal standards as the company pursues its objectives and that honesty and personal integrity will not be compromised under any circumstances. A copy of the said code of conduct is available on the website of the Company. As provided under SEBI (LODR) Regulations, 2015, the Board members and Senior Management Personnel have affirmed compliance with the code of conduct for the Financial Year 2024-25.

9. REGISTRAR & SHARE TRANSFER AGENT AND DEPOSITORY REGISTRAR

M/s. GNSA Infotech Private Limited is the Registrar for the demat segment and also the share transfer agent of the Company, to whom communications regarding share transfer and dematerialization requests must be addressed. All matters connected with share transfer, transmission, dividend payment is handled by the share transfer agent. Share transmissions are processed within 15 days of lodgement. A Practising Company Secretary certifies on a quarterly basis the timely dematerialization of shares of the company.

Address and contact details of the RTA :

GNSA Infotech Private Limited
 STA Department, Nelson Chambers,
 F-Block, 4th Floor, No.115 Nelson Manickam Road, Aminjikarai, Chennai - 600 029.
 Tel. No.: 044 – 42962025; Fax No.: 044 – 42962025,
 E-mail : sta@gnsaindia.com

10. (a) SHARE TRANSFER SYSTEM

As the Company is under compulsory dematerialization category, no request for physical transfer is allowed. Request for transmission of shares held in physical forms, received by the company are processed and generally, the share certificates are dispatched within the stipulated time under the Companies' Act, 2013 and SEBI (LODR) regulations, 2015. If these documents are clear and complete in all aspects except, in case where there are disputes over title of shares.

Certificate of compliance for share transfer formalities as required under SEBI (LODR) Regulations, 2015 was obtained from a Company Secretary in Practice and filed with the Stock Exchange.

(b) DEMATERIALISATION OF SHARES

The Company has already entered into agreements, with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) to enable members of the Company, to select the Depository of their choice for holding and dealing in shares in electronic form.

The shareholders are requested to make use of such facility for maximizing their convenience in dealing with Company's shares. The ISIN (International Securities Identification Number) of the Company is INE 177F01017.

As on 31.3.2025, 97.82% of the Company's paid-up equity capital was held in dematerialized form. The Company has not issued any ADRs/GDRs/Warrants or any Convertible Instruments during the year.

11. MEANS OF COMMUNICATION

Quarterly Results: The quarterly financial results are generally published within forty five days from the end of each quarter.

Audited Results: The audited results are announced within sixty days from the end of the last quarter as stipulated in SEBI (LODR) Regulations, 2015. The audited annual financial statements form a part of the Annual Report and the same is being sent to the shareholders prior to the Annual General Meeting.

Website: The quarterly, half yearly, annual financial statements and other required information to the shareholders are posted on the Company's website : www.kmchhospitals.com.

12. SHAREHOLDERS MEETING

During the year under review, one General Meeting was held as per the details hereunder:

Particulars	38 th AGM 2024
Date of the meeting	14.08.2024
No. of Members Attended	58
No. of Proxies Attended	-
Chairman of the Meeting	Dr. Nalla G Palaniswami
Chief Financial Officer	CA. P.K. Gopikrishnan
Company Secretary	CS. R. Ponmanikandan

The details of the Annual General Meetings / Extra-ordinary General Meeting held during the last three years are as under:

Year	Date	Venue	Time
2023-24	14.08.2024	99, Avanashi Road, Coimbatore - 641 014 through Video Conferencing (VC) / Other Audio Visual Means (OAVM)	04.00 p.m
2022-23	25.08.2023	99, Avanashi Road, Coimbatore - 641 014 through Video Conferencing (VC) / Other Audio Visual Means (OAVM)	04.00 p.m
2021-22	07.09.2022	99, Avanashi Road, Coimbatore - 641 014 through Video Conferencing (VC) / Other Audio Visual Means (OAVM)	04.00 p.m

The following Special Resolutions were passed by the Members during the previous three Annual General Meetings.

At the Annual General Meeting held on September 07, 2022:

- Re-appointment of Non- Executive Director.

At the Annual General Meeting held on August 25, 2023:

- Re-appointment of Executive Director.

At the Annual General Meeting held on August 14, 2024:

- Re-appointment of Managing Director.
- Appointment and Re-appointment of Independent Directors.

Postal Ballot

During the year, Special Resolutions were passed by the members through Postal Ballot.

- Appointment of Mr. M. Alagiriswamy(DIN: 02112350) as an Independent Director of the Company.
- Appointment of Mr. M. Balasubramaniam (DIN: 00377053) as an Independent Director of the Company.

The details of E-voting Results of postal ballot can be viewed through the following link:

<https://www.kmchhospitals.com/wp-content/uploads/2024/11/PB-Voting-Results-dtd-21.10.2024.pdf>

13. GENERAL SHAREHOLDERS INFORMATION

a.	AGM Date and time	22 nd August, 2025 at 10.30 a.m, Brindhavan Auditorium, 1/443 A-1, Chinniyampalayam, Coimbatore - 641062.
b.	Financial Calendar	
	1 st Quarter	1 st April to 30 th June
	2 nd Quarter	1 st July to 30 th September
	3 rd Quarter	1 st October to 31 st December
	4 th & last Quarter	1 st January to 31 st March
c.	Date of Book closure	15 th August, 2025 to 22 nd August, 2025
d.	Dividend Payment Date	on or before 21 st September, 2025
e.	Listing of	
	i. Equity Shares	BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001
	ii. Listing Fees	Paid for the above Stock Exchange for 2024-25
f.	Custodial Fees	Paid the fees to NSDL and CDSL for 2024-25.
g.	Compliance Officer & Address for Correspondence	CS. R.Ponmanikandan, Company Secretary 99, Avanashi Road, Coimbatore – 641 014.
h.	Stock Exchange Security Code for Equity Shares : Bombay Stock Exchange Limited	Security Code: 523323 Security ID : KOVAI
i.	Demat ISIN Numbers in NSDL & CDSL for Equity Shares	INE 177F01017
j.	Branches	<ol style="list-style-type: none"> KMCH – City Center, 18, Vivekananda Road, Ram Nagar, Coimbatore – 641 009. KMCH – Speciality Hospital, 16, Palaniappa Street, Erode – 638 009. KMCH – Sulur Hospital, 242-B, Trichy Road, Coimbatore – 641 402. KMCH – Kovilpalayam Hospital, 87C, Sathy Main Road, Sarkar Samakulam, Kovilpalayam, Coimbatore - 641107 KMCHIHSR – Medical College Hospital, 99, Avanashi Road, Coimbatore – 641 014

14. RECONCILIATION OF SHARE CAPITAL AUDIT

For each of the quarter in the Financial Year 2024-25, a qualified Practicing Company Secretary, carried out Share Capital Audit as stipulated by the Securities and Exchange Board of India to reconcile the total admitted capital with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) and total issued / listed capital.

The Audit Report confirms the total issued/paid-up capital, is in agreement with total number of shares in physical form and the total number of dematerialized shares held with NSDL and CDSL and in respect of the above, quarterly Share Capital Report was filed with the Stock Exchange.

15. DISTRIBUTION OF SHAREHOLDERS
a. Distribution of shareholding as at 31st March, 2025

No. of Equity Shares (Slab)	No. of Shareholders	Percentage of Shareholders	Nos.	Percentage of Shareholding
1 – 500	16,144	94.49	8,32,214	7.61
501 – 1000	443	2.59	3,64,752	3.33
1001 – 2000	197	1.15	2,87,632	2.63
2001 – 3000	83	0.49	2,15,088	1.97
3001 – 4000	35	0.20	1,22,212	1.12
4001 – 5000	27	0.16	1,26,657	1.16
5001 – 10000	58	0.34	3,92,707	3.59
Above 10000	99	0.58	86,01,000	78.60
Total	17,086	100	1,09,42,262	100

b. Category of Shareholders as on 31st March, 2025

S. No.	Category of Shareholders	Total Number of Shares	Percentage (%)
1	Alternate Investment Fund-Category III	49,662	0.45
2	Body Corporate	5,30,957	4.85
3	Director Relatives	73,712	0.67
4	Foreign Portfolio Investor(Corporate)-Category I	1,18,300	1.08
5	Foreign Portfolio Investor(Corporate)-Category II	1,697	0.02
6	IEPF - Corporate Body-Government Co.	1,68,721	1.54
7	Individual	24,34,611	22.25
8	KMP	100	0
9	Mutual Fund-MF	3,91,817	3.58
10	NRI	10,55,594	9.65
11	Promoters	14,70,305	13.44
12	Promoters Company	45,66,272	41.73
13	Trusts	2,916	0.03
14	Foreign Promoter	77,498	0.71
15	Escrow Suspense account	100	0
	Total	1,09,42,262	100%

For and on behalf of the Board

Sd/-

DR. NALLA G PALANISWAMI
MANAGING DIRECTOR
DIN: 00013536

Sd/-

CA. M. ALAGIRISWAMY
DIRECTOR
DIN: 02112350

Place: Coimbatore
Date : 28.05.2025

DECLARATION BY THE MANAGING DIRECTOR UNDER SEBI (LODR) REGULATIONS, 2015 REGARDING ADHERENCE TO THE CODE OF CONDUCT

In accordance with Regulation 34(3) read with para D of schedule V of SEBI (LODR) Regulations, 2015, I hereby confirm that all the Directors and Senior Management personnel of the Company have affirmed compliance with their respective code of conduct, as applicable to them, for the Financial Year ended 31st March, 2025.

For Kovai Medical Center and Hospital Limited

Sd/-

DR. NALLA G PALANISWAMI
MANAGING DIRECTOR
DIN: 00013536

Place: Coimbatore

Date : 28.05.2025

To
 The Board of Directors
 Kovai Medical Center and Hospital Limited
 Coimbatore.

CERTIFICATE PURSUANT TO REGULATION 17(8) AND PART B OF SCHEDULE II OF SEBI (LODR) REGULATIONS, 2015 FOR THE FINANCIAL YEAR 2024-25

We, Dr. Nalla G Palaniswami, Managing Director and CA P K Gopikrishnan, Chief Financial Officer of Kovai Medical Center and Hospital Limited hereby certify that:

- A. We have reviewed financial statements and the cash flow statement for the year and that to the best of our knowledge and belief:
 1. These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 2. These statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- B. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's code of conduct.
- C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the company pertaining to financial reporting and we have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which they are aware and the steps they have taken or propose to take to rectify these deficiencies.
- D. We have indicated to the Auditors and the Audit Committee
 1. significant changes in internal control over financial reporting during the year;
 2. significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
 3. instances of significant fraud of which we have become aware and the involvement therein, if any of the management or an employee having a significant role in the Company's internal control system over financial reporting. However, during the year there was no such instance.

For and on behalf of the Board

Sd/-

DR. NALLA G PALANISWAMI
MANAGING DIRECTOR

Sd/-

CA. P.K.GOPIKRISHNAN
CHIEF FINANCIAL OFFICER

Place: Coimbatore

Date : 28.05.2025

CERTIFICATE OF CORPORATE GOVERNANCE

To

The Members of Kovai Medical Center and Hospital Limited
Coimbatore

In pursuance of the provisions of Regulation-E of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the LODR), I have examined the relevant records of Kovai Medical Center and Hospital Limited, CIN: L85110TZ1985PLC001659 (the Company) for the purpose of certifying the compliance of conditions of Corporate Governance stipulated in Chapter IV of the LODR for the year ended on 31st March, 2025.

Compliance of conditions of Corporate Governance is the responsibility of the management. My examination was limited to review of the procedures and implementation thereof adopted by the Company for ensuring the compliance with the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In my opinion and to the best of my information and according to the explanations given to me and the representations made by the Management, I certify that the Company had complied with the conditions of Corporate Governance as per Chapter IV of the LODR for the period from 01st April, 2024 to 31st March, 2025.

I further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

Place: Coimbatore
Date : 28.05.2025

Sd/-
K. Duraisami
Company Secretary in Practice
Membership No:6792
C P No: 18308
UDIN: F006792G000451491
PR No. 1862/2022



CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

The Members,
Kovai Medical Center and Hospital Limited,
99, Avanashi Road, Coimbatore - 641 014.

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Kovai Medical Center and Hospital Limited having CIN: L85110TZ1985PLC001659 and having registered office at 99, Avanashi Road, Coimbatore - 641 014 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me / us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2025 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, Reserve Bank of India or any such other Statutory Authority.

S. No.	Name of Director	DIN	Date of appointment in Company	Date of last re-appointment
1.	Dr. Nalla G Palaniswami	00013536	01.10.1989	01.10.2024
2.	Dr. Thavamani Devi Palaniswami	00012135	29.07.2000	29.07.2020
3.	Dr. Arun N Palaniswami	02706099	25.09.2015	25.09.2023
4.	Dr. Mohan S Gounder	02479218	31.07.2004	29.05.2024
5.	Dr. M. C. Thirumoorthi	00129814	16.09.1985	07.09.2022
6.	Mrs. V. Bhuvaneshwari	01628512	03.09.2019	29.05.2024
7.	Dr. Purani P Palaniswami	02707233	03.09.2014	16.09.2021
8.	Mr. A. P. Ammasaikutti	00909930	03.06.2021	--
9.	Dr. K. Kolandaswamy	06702305	01.08.2021*	--
10.	Mr. M. Rathinasamy	10391134	10.01.2024	--
11.	Mr. V. Vasanth Kumar	00217764	01.09.2024	
12.	Mr. M. Balasubramaniam	00377053	03.09.2024	
13.	Mr. M. Alagiriswamy	02112350	03.09.2024	

* Date of appointment shown in MCA is 28/07/2021

The following directors ceased to hold office on completion of term in the year 2024-25:

S. No.	Name of Director	DIN	Date of appointment in Company	Date of Retirement
1.	Mr. Kasi K Goundan	01145935	20.10.1986	02.09.2024
2.	Dr. M. Manickam	00102233	17.01.1990	02.09.2024
3.	Mr. A. M. Palanisamy	00112303	17.01.1990	02.09.2024
4.	Mr. K. Saminathan	01104196	27.10.2007	02.09.2024

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For KSR & Co Company Secretaries LLP

Sd/-

DR. C.V. MADHUSUDHANAN
PARTNER

(FCS: 5367; CP: 4408)

UDIN: F005367G000466850

PR No.2635/2022

Place: Coimbatore
Date : 28.05.2025

INDEPENDENT AUDITOR’S REPORT

To the Members of Kovai Medical Center and Hospital Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of **Kovai Medical Center and Hospital Limited** (“the Company”), which comprise the Balance Sheet as at March 31, 2025, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended and notes to the financial statements including a summary of material accounting policies and other explanatory information (hereinafter referred to as “Financial Statements”).

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Financial Statements give the information required by the Companies Act, 2013 (“the Act”) in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including the Indian Accounting Standards (“Ind AS”), of the state of affairs of the Company as at March 31, 2025, its profit including other comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (“ICAI”) together with the ethical requirements that are relevant to our audit of the Financial Statements under the provisions of the Act and Rules thereunder and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the Financial Statements of the current period. This matter was addressed in the context of our audit of the Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matter. We have determined the Matter described below to be the key audit matters to be communicated in our report.

Key Audit Matter	How our audit addressed the Key Audit Matter(s)
<p>The Company has created provision for capital expenditure for ongoing civil projects amounting to ₹ 1,271.92 Lakhs as at 31-03-2025.</p> <p>The assessment of whether such costs are appropriately capitalized involves significant management judgement and estimation, especially in relation to:</p> <ul style="list-style-type: none"> • Completion status and stage of projects. • Provision made for project-related costs without actual supporting invoices or bills based on project engineer’s estimates at year-end. <p>Due to the magnitude of the balance and the level of judgement involved, we considered this a key audit matter.</p>	<p>Our audit procedures include the following:</p> <ul style="list-style-type: none"> • We assessed the reasonableness of year-end provisions recorded without actual bills by reviewing the basis of estimation and contracts. • We relied upon the management’s evaluation of the progress of the projects through discussion with project engineers and review of status reports.

Information other than the Financial Statements and Auditor’s report thereon

The Company’s Management and the Board of Directors are responsible for the preparation of the other information. The other information comprises the information included in the annual report, for example Directors’ report and Management analysis including annexures thereon, but does not include the Financial Statements and our auditor’s report thereon.

The other information is expected to be made available to us after the date of this auditor's report.

Our opinion on the Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements, or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

When we read the other information, as stated above, which is expected to be received after the date of our audit report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take necessary actions, as applicable under applicable laws and regulations.

Management's and Board of Directors Responsibilities for the Financial Statements

The Company's Management and the Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, statement of changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act, read with relevant rules issued thereunder. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Management and the Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to Financial Statements in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management and the Board of Directors.
- Conclude on the appropriateness of the Board of Director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work and (ii) evaluating the effect of any identified misstatements in the Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

- A. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of section 143(11) of the Act, we give in "Annexure 1", a statement on the matters specified in paragraphs 3 and 4 of the Order.
1. (A) As required by Section 143(3) of the Act, we report that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - c. The Balance Sheet, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this report are in agreement with the books of account;
 - d. In our opinion, the aforesaid Financial Statements comply with the Accounting Standards specified under section 133 of the Act read with relevant rules issued thereunder;

- e. On the basis of the written representations received from the directors as on March 31, 2025, and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2025 from being appointed as a director in terms of section 164(2) of the Act;
 - f. With respect to the adequacy of the internal financial controls with reference to Financial Statements of the Company and the operating effectiveness of such controls, we give our separate report in "Annexure 2".
- (B) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2021, in our opinion and to the best of our information and according to the explanations given to us:
- i. The Company has disclosed the impact of pending litigations as on March 31, 2025 on its financial position in its Financial Statements – Refer Note no. 44 on Contingent Liabilities and to the Financial Statements;
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
 - iv.
 - a) The Management has represented that, to the best of its knowledge and belief, as stated in note no. 57(iii) to the financial statement, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall:
 - Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or
 - Provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - b) The Management has represented, that, to the best of its knowledge and belief, as stated in note no. 57(iii) of the financial statement, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall:
 - Directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or
 - Provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - c) Based on the audit procedures as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause iv (a) and (b) contain any material misstatement.
 - v) The final dividend proposed with respect to previous year, declared and paid by the company during the year in compliance with section 123 of the Companies Act, 2013 as applicable.

As stated in note no. 54 to the Financial Statements, the Board of Directors of the Company have proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The amount of dividend proposed is in accordance with section 123 of the Act, as applicable.
 - vi)
 - i) The company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software.

- ii) Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with.
- iii) Additionally the audit trail has been preserved by the Company as per the statutory requirement for record retention.

(C) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended;

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid /provided by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act. The remuneration paid/provided to any director is not in excess of the limit laid down under Section 197 of the Companies Act.

For VKS Aiyer & Co.
Chartered Accountants
ICAI Firm Registration No.: 000066S

Place : Coimbatore
Date : 28.05.2025

Sd/-
C S Sathyanarayanan
Partner
Membership No. 028328
UDIN: 25028328BMIZVI2804

ANNEXURE 1 TO THE INDEPENDENT AUDITOR'S REPORT

[Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditor's Report of even date to the members of Kovai Medical Center and Hospital Limited on the financial statement for the year ended March 31, 2025]

In our opinion and to the best of knowledge and belief, the books of accounts and records examined by us and according to the information and explanations given to us, we report that,

(i) (a)

(A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.

(B) The Company has maintained proper records showing full particulars of Intangible assets.

(b) The Company has a regular program of verification of property, plant and equipment, by which all the property, plant and equipment are verified in a phased manner over a period of three years. This periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such physical verification.

(c) The title deeds of all the immovable properties, recorded as property, plant and equipment (other than immovable properties where the Company is the lessee and the lease agreements are duly executed in favour of the Company) are held in the name of the Company except for the following:

Description of immovable properties	Gross Carrying Value As at 31-03-2025 (₹ in lakhs)	Held in the Name of	Whether promoter, director or their relative or employee	Period held (Indicate Range wherever appropriate)	Reason for not being held in name of Company
Land	5,490.00	The Karur Vysya Bank Limited	No	2 Years 6 Months	The property was purchased through an auction conducted by the bank. The registration formalities of the property is pending due to claim of stamp duty by the Sub-Registrar, Suler, Coimbatore, which was contested before Madras High Court. An order of the Madras High Court rendered by a single judge in favour of the company has been challenged by the Government of Tamilnadu before a divisional bench of the Madras High Court. The matter is sub-judice.
Building	441.00	The Karur Vysya Bank Limited	No	2 Years 6 Months	

Description of immovable properties	Gross Carrying Value As at 31-03-2025 (₹ in lakhs)	Held in the Name of	Whether promoter, director or their relative or employee	Period held (Indicate Range wherever appropriate)	Reason for not being held in name of Company
Land	6,880.47	The Karur Vysya Bank Limited	No	6 Months	The property was purchased through an auction conducted by the bank. The property is not yet registered as the application filed before the Hon'ble NCLT for claim of various reliefs and concessions is pending.
Building - CWIP	5,188.16	The Karur Vysya Bank Limited	No	6 Months	
ROU – Leasehold Building	4,178.87	6 No. of cases	Yes for 2 cases; No for 4 cases.	Various Period	Registration of Lease Agreement is Pending
ROU – Leasehold Land	14.21	1 No. of case	No	2 Year 2 Months	Registration of Lease Agreement is Pending

- (d) The Company has not revalued any of its property, plant and equipment and intangible assets during the year.
- (e) There were no proceedings initiated or pending against the Company for holding any benami property under Prohibition of Benami Property Transactions Act, 1988 (as amended in 2016) and rules made thereunder.
- (ii) (a) The inventories were physically verified during the year by the management at reasonable intervals. The coverage and procedure of such verification by the Management is appropriate having regard to the size of the Company and the nature of its operations. No discrepancies were noticed on physical verification between the physical stock and the book records that were 10% or more in the aggregate for each class of inventory.
- (b) The Company has been sanctioned working capital limits in excess of ₹ 5 crores, in aggregate, from banks or financial institutions on the basis of security of current assets. As per specific terms of working capital sanction, the company is not required to file any current assets statement with the bank. Hence, reporting on the quarterly returns or statements filed by the Company with such banks or financial institutions is not applicable.
- (iii) The Company has not made any investments in, provided any guarantee or security, and granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties during the year, and hence reporting under clause (iii) of the Order is not applicable.
- (iv) The Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013, as applicable.
- (v) The Company has not accepted any deposit or amounts which are deemed to be deposits. Hence, reporting under clause (v) of the Order is not applicable.
- (vi) The maintenance of cost records has been specified by the Central Government under section 148(1) of the Companies Act, 2013. We have broadly reviewed the books of account maintained by the Company pursuant to the Companies (Cost Records and Audit) Rules, 2014, as amended, prescribed by the Central Government for maintenance of cost records under Section 148(1) of the Companies Act, 2013, and are of the opinion that, prima facie, the prescribed cost records have been made and maintained by the Company. We have, however, not made a detailed examination of the cost records with a view to determine whether they are accurate or complete.
- (vii) In respect of statutory dues:
- (a) Undisputed statutory dues, including Goods and Service tax, Provident Fund, Employees' State Insurance, Income-tax, Sales Tax, duty of Custom, duty of Excise, Value Added Tax, cess and other material statutory dues applicable to the Company have generally been regularly deposited by it with the appropriate authorities though there has been a delay in respect of remittance of tax deducted at source, though the delay in deposit has not been serious.

- (b) There were no undisputed amounts payable in respect of Goods and Service tax, Provident Fund, Employees' State Insurance, Income-tax, duty of Custom, cess and other material statutory dues in arrears as at March 31, 2025 for a period of more than six months from the date they became payable.
- (c) Details of statutory dues referred to in sub-clause (a) above which have not been deposited as on March 31, 2025 on account of disputes are given below:

Name of Statute	Nature of dues	Gross Amount (₹ Lakhs)	Period to which the amount relates	Forum where dispute is pending	Remarks/Amount paid under protest
Customs Act, 1962	Customs Duty	189.46	1999-2000 & 2000-2001	Madras High Court , Chennai	-
Employee Provident Fund Act, 1952	Provident Fund	337.71	2016-19	The Central Government Industrial, Tribunal-cum-Labour Court, Chennai	₹ 168.85 Lakhs
Income Tax Act, 1961	Income Tax - TDS	487.82	2015-16	Commissioner of Income Tax (National Faceless Appeals Center), Delhi	₹ 97.59 Lakhs
Income Tax Act, 1961	Income Tax - TDS	87.55	2016-17	Commissioner of Income Tax (National Faceless Appeals Center), Delhi	₹ 17.42 Lakhs

- (viii) There were no transactions relating to previously unrecorded income that were surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 (43 of 1961) during the year.
- (ix)(a) In our opinion, the Company has not defaulted in the repayment of loans or other borrowings or in the payment of interest thereon to any lender during the year.
- (b) The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (c) The Company has not taken any term loan during the year and there are no unutilized term loans at the beginning of the year and hence, reporting under clause (ix)(c) of the Order is not applicable.
- (d) On an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- (e) The Company did not have any subsidiary or associate or joint venture during the year and hence, reporting under clause (ix)(e) & (f) of the Order is not applicable.
- (x) (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause (x)(a) of the Order is not applicable.
- (b) During the year the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause (x)(b) of the Order is not applicable to the Company.
- (xi)(a) No fraud by the Company and no material fraud on the Company has been noticed or reported during the year. No fraud by the Company has been noticed or reported during the year, nor have we been informed of any such case by the Management.
- (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.

- (c) There were no whistle blower complaints received by the Company during the year.
- (xii) The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- (xiii) The Company is in compliance with Section 177 and 188 of the Companies Act, where applicable, for all transactions with the related parties and the details of related party transactions have been disclosed in the financial statement etc. as required by the applicable accounting standards.
- (xiv)(a) The Company has an adequate internal audit system commensurate with the size and the nature of its business.
- (b) We have considered, the draft internal audit reports issued to the Company during the year and covering the period April 2024 to March 2025.
- (xv) The Company has not entered into any non-cash transactions with its directors or persons connected with its directors and hence, reporting under clause (xv) of the Order is not applicable.
- (xvi)(a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause (xvi)(a) and (b) of the Order is not applicable.
- (b) The Company is not a Core Investment Company as defined in the regulation made by RBI and hence reporting under clause (xvi)(c) of the Order is not applicable
- (c) The Group does not have any CIC as part of the group and accordingly reporting under clause (xvi)(d) of the Order is not applicable.
- (xvii) The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.
- (xviii) There has been no resignation of the statutory auditors of the Company during the year.
- (xix) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, (Asset Liability Maturity (ALM) pattern) other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- (xx) In respect of ongoing projects, the Company has transferred unspent Corporate Social Responsibility (CSR) amount, to a Special account within a period of 30 days from the end of the financial year in compliance with the provision of section 135(6) of the Act.

For VKS Aiyer & Co.
Chartered Accountants
ICAI Firm Registration No: 000066S

Sd/-
C S Sathyanarayanan
Partner
Membership No. 028328
UDIN: 25028328BMIZVI2804

Place : Coimbatore
Date : 28.05.2025

ANNEXURE 2 TO THE INDEPENDENT AUDITOR'S REPORT

[Referred to in paragraph 2 under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditor's Report of even date to the members of Kovai Medical Center and Hospital Limited on the audit of financial statements for the year ended March 31, 2025]

Report on the Internal Financial Controls over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of **Kovai Medical Center and Hospital Limited** ("the Company") as of March 31, 2025 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing specified under section 143(10) of the Act to the extent applicable to an audit of internal financial controls, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness.

Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial



reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;(2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For VKS Aiyer & Co.
Chartered Accountants
ICAI Firm Registration No.: 000066S
Sd/-
C S Sathyanarayanan
Partner
Membership No. 028328
UDIN: 25028328BMIZVI2804

Place : Coimbatore
Date : 28.05.2025

BALANCE SHEET AS AT 31st MARCH, 2025

₹ in lakhs

Particulars	Notes	As at March 31, 2025	As at March 31, 2024
I ASSETS			
A. Non-Current Assets			
a) Property, Plant and Equipment	2	1,25,485.41	1,08,790.74
b) Right of use assets	3	2,463.66	2,829.11
c) Capital work-in-progress	4	14,957.20	3,863.10
d) Intangible assets	5	320.54	148.34
e) Intangible assets under development	6	442.88	-
f) Financial Assets			
i) Investments	7	34.30	45.35
ii) Other financial assets	8	1,762.01	1,498.53
g) Other non-current assets	9	1,474.07	1,606.81
Total non-current assets - (A)		1,46,940.07	1,18,781.98
B. Current Assets			
a) Inventories	10	1,561.58	1,469.85
b) Financial Assets			
i) Trade receivables	11	3,083.62	1,680.54
ii) Cash and cash equivalents	12	1,429.90	5,960.21
iii) Bank balances other than cash and cash equivalents	13	25,962.92	15,145.66
iv) Other financial assets	14	400.94	337.74
c) Other current assets	15	612.41	447.42
Total current assets - (B)		33,051.37	25,041.42
Total Assets (A+B)		1,79,991.44	1,43,823.40
II EQUITY AND LIABILITIES			
A. Equity			
a) Equity share capital	16	1,094.23	1,094.23
b) Other equity	17	1,07,522.00	87,759.62
Total Equity - (A)		1,08,616.23	88,853.85
B. Non-Current Liabilities			
a) Financial liabilities			
i) Borrowings	18	34,832.90	25,318.08
ii) Lease liabilities	19	3,054.14	3,334.74
iii) Other financial liabilities	20	255.68	187.00
b) Provisions	21	2,363.50	2,020.95
c) Deferred tax liabilities (Net)	22	3,874.44	3,789.41
d) Other non-current liabilities	23	8.86	6.50
Total non-current liabilities - (B)		44,389.52	34,656.68
C. Current Liabilities			
a) Financial liabilities			
i) Borrowings	24	3,356.98	2,122.01
ii) Lease liabilities	25	289.74	260.77
iii) Trade payables	26		
(a) Dues to micro and small enterprises		414.64	188.06
(b) Dues to others		2,534.18	2,451.37
iv) Other financial liabilities	27	12,550.88	8,684.05
b) Other current liabilities	28	6,717.49	5,995.67
c) Provisions	29	740.75	610.94
d) Current Tax liabilities (net)	30	381.03	-
Total current liabilities - (C)		26,985.69	20,312.87
Total Equity and Liabilities (A+B+C)		1,79,991.44	1,43,823.40

Material Accounting Policies and the accompanying notes are an integral part of the Financial Statements

As per our report of even date

For VKS Aiyer & Co

Chartered Accountants

ICAI Firm Registration No: 000066S

Sd/-

C S SATHYANARAYANAN

Partner

Membership No. 028328

Place: Coimbatore

Date : 28.05.2025

For and on behalf of the Board of Directors

Sd/-

Dr. NALLA G PALANISWAMI

Managing Director

DIN: 00013536

Sd/-

CA. M. ALAGIRISWAMY

Director

DIN: 02112350

Sd/-

CA. P.K. GOPIKRISHNAN

Chief Financial Officer

Sd/-

CS. R. PONMANIKANDAN

Company Secretary

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31st MARCH, 2025

₹ in lakhs

Particulars		Notes	2024-25	2023-24
I	Revenue from Operations	31	1,37,111.30	1,21,955.27
II	Other Income	32	2,210.42	2,094.92
III	Total Income (I+II)		1,39,321.72	1,24,050.19
IV	EXPENSES			
	Cost of Medicines & Hospital consumables consumed	33	36,842.11	32,389.87
	Consulting charges to Doctors	34	19,136.55	17,574.88
	Employee benefits expense	35	25,118.15	21,946.54
	Finance Costs	36	3,267.67	3,294.39
	Depreciation and amortization expense	37	9,758.66	9,213.62
	Other Expenses	38	17,443.22	15,875.22
	Total Expenses (IV)		1,11,566.36	1,00,294.52
V	Profit before tax (III -IV)		27,755.36	23,755.67
VI	Tax expense	39		
	Current tax		6,729.90	5,633.10
	Taxation for earlier years		27.80	(65.65)
	Deferred tax		103.04	215.15
VII	Profit for the year (V - VI)		20,894.62	17,973.07
VIII	Other Comprehensive Income			
	i) Items that will not be reclassified to profit or loss:			
	a) Remeasurement of post employment benefit obligations		(47.50)	75.36
	b) Change in equity instruments measured at FVOCI		(8.52)	18.95
	ii) Income tax relating to items that will not be reclassified to profit or loss		18.01	(23.74)
IX	Total Comprehensive Income for the year (VII + VIII)		20,856.61	18,043.64
X	Earnings Per Equity Share (In Rupees)			
	Basic / Diluted (Face Value of ₹ 10 Each)	42	190.95	164.25

Material Accounting Policies and the accompanying notes are an integral part of the Financial Statements

As per our report of even date
 For VKS Aiyer & Co
 Chartered Accountants
 ICAI Firm Registration No: 000066S
 Sd/-
C S SATHYANARAYANAN
 Partner
 Membership No. 028328
 Place: Coimbatore
 Date : 28.05.2025

For and on behalf of the Board of Directors
 Sd/-
Dr. NALLA G PALANISWAMI
 Managing Director
 DIN: 00013536

Sd/-
CA. P.K. GOPIKRISHNAN
 Chief Financial Officer

Sd/-
CA. M. ALAGIRISWAMY
 Director
 DIN: 02112350

Sd/-
CS. R. PONMANIKANDAN
 Company Secretary

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH, 2025
A. Equity Share Capital

Particulars	₹ in Lakhs
Balance as at 1 st April, 2023	1,094.23
Changes in Equity share capital during the year	-
Balance as at 31 st March, 2024	1,094.23
Changes in Equity share capital during the year	-
Balance as at 31 st March, 2025	1,094.23

B. Other Equity

₹ in Lakhs

Particulars	Reserve and Surplus			Items of Other Comprehensive Income (OCI)		Total
	Capital Reserve	General Reserve	Retained Earnings	Equity instruments through OCI	Other items of OCI	
Balance as at 1st April, 2023	14.86	4,244.95	66,513.64	15.18	21.57	70,810.20
Add: Profit for the year			17,973.07	-	-	17,973.07
Add: Other Comprehensive Income for the year (Net of taxes)				18.95	51.62	70.58
Less: Dividend	-	-	1,094.23	-	-	1,094.23
Balance as at 31st March, 2024	14.86	4,244.95	83,392.48	34.14	73.19	87,759.62
Add: Profit for the year	-	-	20,894.62	-	-	20,894.62
Add: Other Comprehensive Income for the year (Net of taxes)	-	-	-	(8.52)	(29.49)	(38.01)
Less: Dividend	-	-	1,094.23	-	-	1,094.23
Balance as at 31st March, 2025	14.86	4,244.95	1,03,192.87	25.62	43.70	1,07,522.00

Material Accounting Policies and the accompanying notes are an integral part of the Financial Statements

As per our report of even date

For VKS Aiyer & Co

Chartered Accountants

ICAI Firm Registration No: 000066S

Sd/-

C S SATHYANARAYANAN

Partner

Membership No. 028328

Place: Coimbatore

Date : 28.05.2025

For and on behalf of the Board of Directors

Sd/-

Dr. NALLA G PALANISWAMI

Managing Director

DIN: 00013536

Sd/-

CA. M. ALAGIRISWAMY

Director

DIN: 02112350

Sd/-

CA. P.K. GOPIKRISHNAN

Chief Financial Officer

Sd/-

CS. R. PONMANIKANDAN

Company Secretary

A. CASH FLOW STATEMENT FOR THE YEAR ENDED 31st MARCH, 2025

₹ in Lakhs

Particulars	31 st March, 2025	31 st March, 2024
A. CASH FLOW FROM /(USED IN) OPERATING ACTIVITIES:		
Profit before tax for the year	27,755.36	23,755.67
Adjustments for:		
Depreciation and amortisation expense	9,758.66	9,213.62
Exchange fluctuation loss/(gain), net	2.70	0.16
Finance cost	3,263.91	3,276.08
Dividend Income	(0.98)	(0.73)
Non Cash transactions	(46.13)	(185.82)
Loss/(profit) on Sale of Property, Plant & equipment (net)	18.60	(4.50)
	12,996.76	12,298.81
Operating profit before working capital changes	40,752.12	36,054.48
(Increase) / Decrease in non current & current financial assets	(1,857.89)	1,835.89
(Increase) / Decrease in other non current & current assets	(188.34)	121.78
(Increase) / Decrease in non current & current financial liabilities	1,520.22	1,948.45
(Decrease) / Increase in other non current & current liabilities	1,162.28	164.07
	636.27	4,070.19
Cash generated from operations	41,388.39	40,124.67
Income tax paid	(6,096.92)	(5,711.41)
Net cash from operating activities (A)	35,291.47	34,413.26
B. CASH FLOWS FROM / (USED IN) INVESTING ACTIVITIES:		
Purchase of Property, Plant & Equipment, Capital work in progress & Intangible assets	(35,309.94)	(13,842.26)
Proceeds from Sale of Property, Plant & Equipment	92.54	24.30
Investment in Equity Instruments	2.53	-
Dividend Income	0.98	0.73
Net cash from /(used in) investing activities (B)	(35,213.89)	(13,817.23)
C. CASH FLOWS FROM / (USED IN) FINANCING ACTIVITIES:		
Long term Borrowings (Net of Repayment)	10,749.79	(19,849.91)
Short term Borrowings (Net)	-	(9.07)
Repayment of lease liabilities	(538.78)	(539.64)
Finance Cost paid	(2,927.36)	(2,860.16)
Dividend Paid	(1,074.28)	(1,090.39)
Net cash from/(used in) financing activities (C)	6,209.37	(24,349.17)
Net increase /(decrease) in cash and cash equivalents (A+B+C)	6,286.95	(3,753.14)
Cash and Bank balance at the beginning of the year	21,105.87	24,859.01
Less: Bank Balances not considered as Cash & Cash equivalents as per Ind AS 7	25,962.92	15,145.66
Cash and Cash equivalents at the end of the year (Refer Note No. 12)	1,429.90	5,960.21

B. CHANGES IN LIABILITY ARISING FROM FINANCING ACTIVITIES, DISCLOSING CHANGES ARISING FROM CASH AND NON CASH FLOW :

₹ in Lakhs

Particulars	Non Current Borrowings (including Current Maturities)	Current Borrowings	Lease liability (including Current Maturities)
Opening Balance as at 1st April, 2023	47,290.00	9.07	3,792.20
Cash flows (Net) – Proceeds / Repayment)	(19,849.91)	(9.07)	(539.64)
Addition / Adjustments during the year – Impact on account of Ind AS 116	-	-	342.95
Termination of Lease - Impact on account of Ind AS 116	-	-	-
Closing Balance as at 31st March, 2024	27,440.09	0.00	3,595.51
Cash flows (Net) – Proceeds / Repayment)	10,749.79	-	(538.78)
Addition / Adjustments during the year – Impact on account of Ind AS 116	-	-	287.15
Termination of Lease - Impact on account of Ind AS 116	-	-	-
Closing Balance as at 31st March, 2025	38,189.88	-	3,343.88

The above Cash Flow has been prepared under the “Indirect Method” as set out in Ind AS 7-Statement of Cash Flow

Material Accounting Policies and the accompanying notes are an integral part of the Financial Statements

As per our report of even date
 For VKS Aiyer & Co
 Chartered Accountants
 ICAI Firm Registration No: 000066S
 Sd/-
C S SATHYANARAYANAN
 Partner
 Membership No. 028328
 Place: Coimbatore
 Date : 28.05.2025

For and on behalf of the Board of Directors
 Sd/-
Dr. NALLA G PALANISWAMI
 Managing Director
 DIN: 00013536

Sd/-
CA. M. ALAGIRISWAMY
 Director
 DIN: 02112350

Sd/-
CA. P.K. GOPIKRISHNAN
 Chief Financial Officer

Sd/-
CS. R. PONMANIKANDAN
 Company Secretary

ACCOUNTING POLICIES AND NOTES
Notes to the Financial Statements for the year ended 31st March, 2025
Note 1
A. CORPORATE INFORMATION

Kovai Medical Center and Hospital Limited (“the Company”) is a Public Company incorporated in the year 1985 and commenced its hospital operation in the year 1990 with the flagship of Multi-Speciality Hospital at Coimbatore and has thereafter set up the satellite centers at Coimbatore (in the name of City center, Sular Hospital and Kovilpalayam Hospital) and Erode (in the name of Erode Speciality Hospital).

The Company started MBBS Educational activities with the commencement of Medical College in the year 2019-20 with the title of KMCH Institute of Health Sciences & Research as per the norms prescribed by Government of India. A Medical college can be established only with the establishment of a Medical College Hospital.

The company’s equity shares are listed in Bombay Stock Exchange (BSE).

B. MATERIAL ACCOUNTING POLICIES
I. General Information and Statement of compliance

These Financial Statements (‘Financial Statements’) of the Company have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the ‘Ind AS’) as notified by Ministry of Corporate Affairs (‘MCA’) under Section 133 of the Companies Act, 2013 (‘the Act’) read with the Companies (Indian Accounting Standards) Rules, 2015, as amended and other relevant provisions of the Act. The Company has uniformly applied the accounting policies during the periods presented.

The Company’s Financial Statements were authorized for issue as per the resolution of the Board of Directors dated 28th May, 2025.

II. Basis of Preparation and Presentation

The Financial Statements have been prepared on going concern basis in accordance with accounting principles generally accepted in India. The presentation of financial statement is based on Ind AS Schedule III of the Companies Act, 2013.

The Financial Statements have been prepared & presented on the historical convention and on accrual basis, except for the following material items in the Balance Sheet:

Financial assets are measured either at fair value or at amortised cost depending on their classification;

Employee defined benefit assets/ liabilities are recognised as the net total of fair value of plan assets, adjusted for actuarial gains/losses and the present value of defined benefit obligations;

Long term borrowings are measured at amortised cost using the effective interest rate method;

Assets held for sale are measured at fair value less cost to sell.

Right -of - use of assets are recognised at the present value of lease payments that are not paid on that date. This amount is adjusted for any lease payment made at or before the commencement of the lease and initial direct cost incurred, if any.

The Company’s Financial Statements are reported in Indian Rupees which is also the company’s functional currency.

III. Revenue Recognition
a) Revenue from Healthcare Services

Revenue from Healthcare services includes revenue generated from inpatient and outpatient hospital services. These services comprise of physical examination, consultancy, treatments, surgeries, tests, clinical examination and other fees such as room and accommodation charges, nursing care, dietary, use of medical equipment and supply of pharmaceutical and related products. Revenue for these services are recognised (net off discretionary allowances, discount, and concession) at the transaction price when each performance obligation is satisfied at a point in time when the inpatient / outpatient has actually received the service except for few specific services where the performance obligation is satisfied over a period of time.

Unbilled revenue is recorded for the service where the patients are not discharged and invoice is yet to be raised for the service rendered.

b) Sale of Goods

Revenue from dietary / pharmacy sales, where the performance obligation is satisfied at a point of time, is recognized when the control of goods is transferred to the customer.

c) Revenue from Educational Courses

Revenue from Course Fee is recognized on a straight-line basis to match with the entity's efforts / inputs that are expended evenly throughout the performance period. Other related revenues such as registration fee, course material fee are recognized as revenue when the performance obligation is satisfied at a point of time which generally coincides with the commencement of academic period.

d) Income from Sponsorships

Revenue from sponsorship is recognized when the amount of revenue and the cost incurred / together with the cost to be incurred to complete the transaction can be reliably measured with reference to the stage of completion of the transaction at the end of the reporting period.

e) Interest Income

Interest income from a financial asset is recognized when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is accrued on a time basis taking into account the amount outstanding at the effective interest rate applicable, which is the rate that exactly discount estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

f) Rental Income

The Company's policy for recognition of revenue from operating leases is described in Note IV (b) below.

IV. Leases
a) The Company as a Lessee:

The Company's lease asset classes primarily consist of leases for land and buildings. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

- (i) the contract involves the use of an identified asset
- (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and
- (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognizes a Right-of-Use (ROU) asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of 12 months or less (short-term leases) and low value leases. For these short term and low-value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

Certain lease arrangements include the option to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised. The ROU assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.

ROU assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. ROU assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e; the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

The lease liability is initially measured at amortised cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates. Lease liabilities are remeasured with a corresponding adjustment to the related ROU asset if the Company changes its assessment of whether it will exercise an extension or a termination option.

Lease liability and ROU assets have been separately presented in the Balance Sheet and lease payments have been classified as cash flows from financing activity.

b) The Company as a Lessor:

Leases for which the company is a lessor is classified as a finance or operating lease. Wherever the terms of the lease transfers substantially all the risks and ownership to the lessee, the contract is classified as finance lease. All other leases are classified as operating lease.

Rental income from operating leases is generally recognized on a straight line basis over the term of the lease. Where the rentals are structured solely to increase in line with expected inflation, such increases are recognised in the year in which such benefits accrue.

V. Accounting policy for segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker, who is responsible for allocating resources and assessing performance of the operating segments. Based on the above assessment, the Company has determined that its business comprises of Healthcare services and Educational services.

VI. Borrowing costs

Borrowing costs attributable to the acquisition or construction of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use.

All the other borrowing costs are recognized in the Statement of Profit and Loss in the period in which they are incurred.

VII. Employee benefits
(a) Retirement benefit costs and termination benefits

Payments to defined contribution retirement benefit plans are recognized as an expense when employees have rendered service entitling them to the contributions.

Liabilities with regard to the Gratuity plan are determined by actuarial valuation, performed by an independent actuary, at each Balance Sheet date using the projected unit credit method. Re-measurement comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) is reflected immediately in the statement of financial position with a charge or credit recognized in other comprehensive income in the period in which they occur. Re-measurement recognized in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss. Past service cost is recognized in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorized as follows:

- Service cost (including current service cost, past service cost, as well as gains/losses on curtailments and settlements);
- Net interest expense or income; and
- Re-measurement.

The Company presents the first two components of defined benefit costs in the Statement of Profit and Loss in the line item 'Employee benefits expense'.

The retirement benefit obligation recognized in the Balance Sheet represents the actual deficit or surplus in the Company's defined plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

(b) Short-term and other long-term employee benefits

A liability is recognized for benefits accruing to employees in respect of wages and salaries and annual leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

Liability recognized in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Liabilities recognized in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Company in respect of services provided by employees up to the reporting date.

VIII. Taxation

Income tax expense comprises current tax and the net change in the deferred tax asset or liability during the year.

(a) Current Tax

Tax on income for the current period is determined on the basis of taxable income and tax credits computed in accordance with the provisions of the Income Tax Act, 1961, and based on the expected outcome of assessments/appeals.

(b) Deferred Tax

Deferred tax is recognized on temporary differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profits. These are quantified using the tax rates and laws enacted or substantively enacted as on the Balance Sheet date.

Deferred tax assets are recognized and carried forward to the extent that there is a reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realized.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exist to set off current tax assets against current tax liabilities and deferred tax assets/deferred tax liabilities relate to same taxable entity and same taxation authority.

The carrying amount of deferred tax assets are reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recognized.

(c) Current and Deferred Tax for the year

The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date. Current income tax relating to items recognized directly in equity is recognized in other comprehensive income / equity and not in the Statement of Profit and Loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

IX. Property, Plant and Equipment

Property, Plant and Equipment (PPE) being fixed assets are tangible items held for use or for administrative purposes and are measured at cost less accumulated depreciation and any accumulated impairment. Cost comprises of the purchase price including import duties and non-refundable purchase taxes after deducting trade discounts and rebates and any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Management. Financing costs relating to acquisition of assets which take substantial period of time to get ready for intended use are also included to the extent they relate to the period up to such assets are ready for their intended use. Items of stores and spares that meet the definition of PPE are capitalized at cost and depreciated over its useful life.

The Carrying amount of an item of PPE is derecognized on disposal or when no future economic benefits are expected from its use or disposal. Gains or losses arising from de- recognition of Property, Plant and Equipment are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the Statement of Profit and Loss when the asset is derecognized.

Depreciation on Property, Plant and Equipment (PPE) are provided under straight line method as per the useful lives and manner prescribed under Schedule II to the Companies Act, 2013, except for building and medical equipments which are depreciated over the useful life as estimated by the management.

Improvements to lease hold buildings are depreciated over the shorter of lease term and their useful lives.

The management believes that the useful life adopted reflect the expected pattern of consumption of future economic benefits.

Particulars	Management's estimate of Useful life (No. of years)	Useful life as per schedule II (No. of Years)
1. Buildings		
Buildings (RCC frame structure)	20	60
Buildings (Other than RCC frame Structure)	20	30
Improvement to Leasehold Buildings	Useful life or lease term whichever is lower	-
Fences, wells, tube wells and Roads	5	5
Others (including temporary structure, etc.)	3	3
2. Plant & Equipment		
Medical and Surgical Equipment	1 to 10	13/15
Plant & Machinery	10 to 15	10 to 15
Solar power plant	25	25
3. Electrical Installations and Equipment	10	10
4. Furniture and fittings	10/8	10/8
5. Office Equipment	5	5
6. Computers and data processing units.		
Servers and networks	6	6
End user devices, such as, desktops, laptops, etc	3	3

Particulars	Management's estimate of Useful life (No. of years)	Useful life as per schedule II (No. of Years)
7. Motor Vehicles		
Motor cycles, scooters and other mopeds	10	10
Motor buses, motor lorries, motor cars and motor taxis other than those used in a business of running them on hire	8	8

Where the cost of a part of the PPE is significant to the total cost of the PPE and if that part of the PPE has a different useful life than the main PPE, the useful life of that part is determined separately for depreciation.

The residual values, useful lives and methods of depreciation of Property, Plant and Equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

The depreciation method applied to an asset is reviewed at each financial year-end and if there has been a significant change in the expected pattern of consumption of future economic benefits embodied in the asset, depreciation is charged to reflect the changed pattern.

X. Intangible Assets

Intangible assets are recognised only if it is probable that future economic benefits that are attributable to the asset will flow to the enterprise and the cost of the asset can be measured reliably.

Computer software licenses are capitalised on the basis of costs incurred to acquire and bring to use the specific software. Operating software is capitalised and amortised along with the related fixed asset. Other software is amortised, on a straight-line method, over a period of three years based on management's assessment of useful life.

Useful lives of intangible assets

Class of assets	Years
Software	3 years

XI. Inventories

Inventories are valued at lower of cost and estimated net realizable value. Cost is arrived at on First-in-First Out (FIFO) basis. Net realizable value is the estimated selling price in the ordinary course of business, less estimated cost of completion and estimated costs necessary to make the inventory saleable.

XII. Provisions

A provision is recognised when the Company has a present obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. Provisions are not discounted to its present value unless otherwise required by the standard and are determined based on best estimate required to settle the obligation at the Balance Sheet date. These are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates.

XIII. Financial instruments:

a) Financial assets

Initial recognition and measurement

All financial assets are initially recognized at fair value. For financial assets not recorded at fair value through profit or loss, transaction costs attributable to the acquisition are added. However, trade receivables that do not contain a significant financing component are measured at the transaction price.

Equity investments (other than investments in subsidiaries and joint ventures):

All equity investments within the scope of Ind AS 109, 'Financial Instruments', are measured at fair value either through Statement of Profit and Loss or other comprehensive income. Company makes an irrevocable election to present in OCI the subsequent changes in the fair value on an instrument-by-instrument basis. The classification is made on initial recognition.

If the Company decides to classify an equity instrument as at FVOCI, then all fair value changes on the instrument, excluding dividends, impairment gains or losses and foreign exchange gains and losses, are recognized in the OCI. Any gains or losses on de-recognition is recognized in the OCI and are not recycled to the statement of profit or loss.

b) Financial Liabilities

Initial recognition and measurement

All financial liabilities are recognized initially at fair value and transaction cost (if any) that is attributable to the acquisition of the financial liabilities is also adjusted.

Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

i) Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost using the Effective Interest Rate (EIR) method. Gains and losses are recognized in profit or loss when the liabilities are de-recognized as well as through the EIR amortization process. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the statement of profit and loss.

ii) Trade and other payables

These amounts represent liabilities for goods or services provided to the Company which are unpaid at the end of the reporting period. Trade and other payables are presented as current liabilities when the payment is due within a period of 12 months from the end of the reporting period. For all trade and other payables classified as current, the carrying amounts approximate fair value due to the short maturity of these instruments. Other payables falling due after 12 months from the end of the reporting period are presented as non-current liabilities and are measured at amortized cost unless designated as fair value through profit and loss at the inception.

XIV. Fair value measurement:

The Company measures financial instruments at fair value at each Balance Sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- a) In the principal market for the asset or liability, or
- b) In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1: Quoted (unadjusted) market prices in active markets for identical assets or liabilities;

Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable, or

Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the Financial Statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level Input that is significant to the fair value measurement as a whole) at the end of each reporting period.

XV. Cash and cash equivalents:

Cash and cash equivalents for the purposes of cash flow statement comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

Significant accounting Judgements, Estimates and Assumptions:

The preparation of Financial Statements in conformity with the recognition and measurement principles of Ind AS requires management to make judgements, estimates and assumptions that affect the reported balances of revenues, expenses, assets and liabilities and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the areas of estimation uncertainty and critical judgements that the management has made in the process of applying the Company's accounting policies:

a) Useful lives of depreciable assets:

Management reviews the useful lives of depreciable assets at each reporting period. As at year end, the management assessed that the useful lives represent the expected utility of the assets to the Company. Such lives are dependent upon an assessment of both the technical lives of the asset and also their economic lives based on various internal and external factors including efficiency and operating costs. Accordingly, depreciation lives are reviewed annually using the best information available to the management.

b) Provision and contingent liability:

Provisions and liabilities are recognised in the period when it becomes probable that there will be future outflows of funds from past events that can reasonably be estimated. The timing of recognition requires application of judgement to existing facts and circumstances which may be subject to change.

On an ongoing basis, the Company reviews pending cases, claims by third parties and other contingencies. For contingent losses that are considered probable, an estimated loss is recorded as an accrual in Financial Statements. Loss contingencies that are considered possible are not provided for but disclosed as contingent liabilities in the Financial Statements. Contingencies, the likelihood of which is remote, are not disclosed in the Financial Statements.

c) Leases:

Significant judgements are required in the assumptions made in order to determine the ROU asset and lease liability. The assumptions and estimates include application of practical expedients, selection of accounting policy choices, assessment of lease term, determination of applicable incremental borrowing rate, among others.

Note 2 - Property, Plant and Equipment (PPE)

₹ in Lakhs

Particulars	Land	Buildings	Additions / Improvements to Leasehold Buildings	Furniture and Fixtures	Office Equipment	Plant & Equipment	Computers	Vehicles	Total
Gross Carrying Value									
As at 1st April, 2023	19,338.46	67,373.18	666.76	3,415.50	982.95	47,608.17	988.81	620.96	1,40,994.79
Additions for the year	-	1,338.00	-	334.52	175.08	9,289.65	866.08	161.35	12,164.68
Disposals/Adjustments for the year*	-	(77.36)	-	(2.88)	(57.02)	(131.95)	(12.19)	(44.83)	(326.23)
As at 31st March, 2024	19,338.46	68,633.82	666.76	3,747.14	1,101.01	56,765.87	1,842.70	737.48	1,52,833.24
Additions for the year	15,235.43	3,893.37	1,204.68	347.89	73.37	5,162.50	171.51	103.46	26,192.21
Disposals/Adjustments for the year	-	(88.74)	-	(2.47)	-	(585.92)	(27.58)	-	(704.70)
As at 31st March, 2025	34,573.89	72,438.45	1,871.44	4,092.56	1,174.38	61,342.45	1,986.63	840.94	1,78,320.74
Accumulated depreciation and Impairment									
As at 1st April, 2023	-	11,861.19	167.89	1,280.10	481.67	20,663.38	695.63	431.58	35,581.44
Depreciation for the year	-	3,937.03	49.81	335.11	165.89	3,957.93	220.36	59.83	8,725.96
Depreciation withdrawn during the year	-	(66.38)	-	(0.35)	(37.57)	(112.41)	(8.87)	(39.32)	(264.90)
As at 31st March, 2024	-	15,731.84	217.70	1,614.86	609.99	24,508.90	907.12	452.09	44,042.50
Depreciation for the year	-	3,997.87	51.53	360.23	160.09	4,366.75	271.25	63.43	9,271.15
Depreciation withdrawn during the year	-	(1.66)	-	(2.29)	-	(454.07)	(20.30)	-	(478.32)
As at 31st March, 2025	-	19,728.05	269.23	1,972.80	770.08	28,421.58	1,158.07	515.52	52,835.33
Net Carrying Value									
As at 31st March, 2024	19,338.46	52,901.98	449.06	2,132.28	491.02	32,256.97	935.58	285.39	1,08,790.74
As at 31st March, 2025	34,573.89	52,710.40	1,602.21	2,119.76	404.30	32,920.87	828.56	325.42	1,25,485.41

- (i) Land includes ₹ 5,490 Lakhs in FY 22-23 and addition to building in FY 23-24 of ₹ 441 lakhs, purchased from a bank through an auction, is subject to the claim of stamp duty of ₹ 652 Lakhs by the sub-registrar, Sulur, Coimbatore which has been contested before judicial forum. An order of the Madras High Court rendered by a single judge in favour of the company has been challenged by the Government of Tamilnadu before a divisional bench of the Madras High Court. The matter is subjudice.
- (ii) Land of ₹ 6,880.47 Lakhs and building (included in Capital Work-in-Progress) of ₹ 5,188.16 Lakhs was purchased from a bank through an auction. The property is not yet registered as the application filed before the Hon'ble NCLT for claim of various reliefs and concessions is pending
- (iii) Certain Property, Plant and Equipment has been given as security against borrowing availed by the Company. Refer Note No.18 and 24.
- (iv) The title deeds of all the Immovable Properties, disclosed in the financial statements, are held in the name of the Company except point No. (i) and (ii) stated above.
- (v) * Includes value of ₹ 74.67 lakhs of temporary structures impaired on physical verification of immovable property.
- (vi) Land and building amounting to ₹ 6,539.93 lakh has been temporarily let out under an operating lease. The value of other portions of the property under operating lease cannot be separately segregated from the main property.

Note 3 - Right of use assets (ROU)

₹ in Lakhs

Particulars	Land	Building	Total
Gross Carrying Value			
As at 1st April, 2023	239.60	4,167.44	4,407.04
Additions / adjustments for the year	-	43.89	43.89
Disposals / adjustments for the year	1.84	18.70	20.54
As at 31st March, 2024	237.76	4,192.63	4,430.39
Additions / adjustments for the year	14.21	-	14.21
Disposals / adjustments for the year	50.52	-	50.52
As at 31st March, 2025	201.45	4,192.63	4,394.08
Accumulated depreciation and impairment			
As at 1st April, 2023	41.34	1,184.51	1,225.85
Depreciation for the year	23.82	351.61	375.43
Depreciation withdrawn during the year	-	-	-
As at 31st March, 2024	65.16	1,536.12	1,601.28
Depreciation for the year	52.01	327.65	379.65
Depreciation withdrawn during the year	50.52	-	50.52
As at 31st March, 2025	66.65	1,863.77	1,930.42
Net Carrying Value			
As at 31 st March, 2024	172.60	2,656.51	2,829.11
As at 31st March, 2025	134.80	2,328.86	2,463.66

Note 4 - Capital work-in-progress

₹ in Lakhs

Particulars	Buildings	Plant & Equipment	Others	Total
As at 1st April, 2023	1,990.13	204.90	137.35	2,332.38
Additions for the year	4,471.64	3,040.71	462.51	7,974.86
Withdrawn during the year	(2,719.73)	(3,128.19)	(596.21)	(6,444.13)
As at 31st March, 2024	3,742.04	117.41	3.65	3,863.10
Additions for the year	15,220.73	6,599.82	561.67	22,382.22
Withdrawn during the year	(6,747.26)	(4,414.98)	(125.88)	(11,288.12)
As at 31st March, 2025	12,215.51	2,302.25	439.44	14,957.20

(i) Certain Capital-Work-In Progress has been given as security against borrowing availed by the Company. Refer Note No.18 and 24.

Capital Work-in-progress (CWIP) ageing schedule - 2024-25

₹ in Lakhs

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years	
Projects in progress	12,734.37	1,579.07	643.76	-	14,957.20
Projects temporarily Suspended	-	-	-	-	-
Total	12,734.37	1,579.07	643.76	-	14,957.20

Capital Work-in-progress (CWIP) ageing schedule - 2023-24

₹ in Lakhs

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years	
Projects in progress	2,668.15	921.97	60.14	212.84	3,863.10
Projects temporarily Suspended	-	-	-	-	-
Total	2,668.15	921.97	60.14	212.84	3,863.10

Capital work in Progress - Completion schedule –2024-25

(in respect of project whose completion is overdue or exceeded its cost as compared to its budgeted plan)

₹ In lakhs

Particulars	To be Completed in			
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years
New OPD Block	5,594.35	-	-	-
Total	5,594.35	-	-	-

Capital Work in Progress - Completion schedule - 2023-24

(in respect of project whose completion is overdue or exceeded its cost as compared to its budgeted plan)

₹ In lakhs

Particulars	To be Completed in			
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years
F Block	27.07	-	-	-
Guest House	514.22	-	-	-
Lab Waiting Area & Water Drain	84.89	-	-	-
Thermax Boiler - 600 Kgs	4.42	-	-	-
Thermax Boiler - 850 Kgs	15.44	-	-	-
New Building at Erode	358.84	-	-	-
STP Plant	322.02	-	-	-
Total	1,326.90	-	-	-

Note 5 - Intangible assets

₹ In lakhs

Particulars	Computer software	Total
Gross carrying Value		
As at 1st April, 2023	565.35	565.35
Additions for the year	105.32	105.32
Disposals for the year	45.40	45.40
As at 31st March, 2024	625.27	625.27
Additions for the year	283.14	283.14
Disposals for the year	26.01	26.01
As at 31st March, 2025	882.40	882.40
Accumulated amortisation and impairment		
As at 1st April, 2023	405.25	405.25
Amortisation for the year	112.23	112.23
Amortisation withdrawn during the year	40.55	40.55
As at 31st March, 2024	476.93	476.93
Amortisation for the year	107.86	107.86
Amortisation withdrawn during the year	22.93	22.93
As at 31st March, 2025	561.86	561.86
Net Carrying Value		
As at 31 st March, 2024	148.34	148.34
As at 31st March, 2025	320.54	320.54

Note 6 - Intangible Assets under development

Particulars	Software licence	Total
As at 1st April, 2023	-	-
Additions during the year	-	-
Withdrawals during the year	-	-
As at 31st March, 2024	-	-
Additions during the year	662.24	662.24
Withdrawals during the year	(219.36)	(219.36)
As at 31st March, 2025	442.88	442.88

Intangible Assets under Development ageing schedule - 2024-25

₹ in Lakhs

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years	
Projects in progress	442.88				442.88
Projects temporarily Suspended	-	-	-	-	-
Total	442.88	-	-	-	442.88

Intangible Assets under Development ageing schedule - 2023-24

₹ in Lakhs

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years	
Projects in progress	-	-	-	-	-
Projects temporarily Suspended	-	-	-	-	-
Total	-	-	-	-	-

Note 7 - Investments

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Investments in Equity Instruments		
a) At fair value through other comprehensive income		
(i) Quoted, Non Trade - fully paid up		
30500 (as on 31.03.2024- 6100) Equity shares of ₹ 2 each in Canara Bank	27.34	35.44
2300 (as on 31.03.2024 - 2300) Equity shares of ₹ 10 each in Indian Overseas Bank	0.96	1.38
(ii) Unquoted, Trade - fully paid up		
60,000 (as on 31.03.2024 -60,000) Equity shares of ₹ 10 each fully paid up in Mytrah Vayu (Manjira) Private Limited	6.00	6.00
25,290 (as on 31.03.2024 - 25,290) Equity shares of ₹ 10 each fully paid up in Saaki Power Project Limited	-	2.53
Total	34.30	45.35

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
(i) Aggregate Market value of quoted investments	28.30	36.82
(ii) Aggregate amount of unquoted investments	6.00	8.53
Total (i+ii)	34.30	45.35

The investments in Level 3 hierarchy has been valued at cost approach to arrive at the fair values as there is a wide range of possible fair value measurements and the cost represents the estimate of fair value within that range considering the purpose and restriction on the transferability of the instruments.

Note 8 - Other Financial Assets

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Unsecured, Considered Good		
a) Rental and lease deposits	242.63	226.50
b) Security Deposits	1,168.89	901.90
c) Deposits Paid under Protest [#]	283.87	283.87
d) Deposits with banks having maturity more than 12 Months*	66.63	86.26
Total	(A) 1,762.01	1,498.53
Less : Provision for Impairment of Assets	(B) -	-
Total	(A-B) 1,762.01	1,498.53

* An amount of ₹ 60 lakhs (P.Y ₹ 80 lakhs) represents security deposit jointly made with The Registrar, The Tamil Nadu Dr.M.G.R Medical University, Chennai and an amount of ₹ 6.63 lakhs (P.Y ₹ 6.26 lakhs) is held as margin money deposit against Bank

Guarantee.

An amount of ₹ 168.85 lakhs represents deposit made for Provident Fund under Dispute (refer Note No.29) and an amount of ₹ 115.01 lakhs represents deposit made for Tax Deducted at Source under Dispute (refer Note No. 29)

There is no amount due from a firm in which any director is a partner or private companies in which the Director is a Director or Member.

Note 9 - Other Non-current Assets

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
a) Capital advance	1,424.04	1,277.03
b) Advance Payment of Taxes (Net of Provision)	50.03	329.78
Total	1,474.07	1,606.81

Note 10 - Inventories

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
a) Pharmacy	785.93	714.27
b) Hospital Consumables	599.58	614.49
c) Stores & Spares	158.70	116.77
d) Fuel & Canteen Inventory	95.99	84.60
Total	(A) 1,640.20	1,530.13
Less : Provision for non-moving inventory (Net)	(B) 78.62	60.28
Total	(A-B) 1,561.58	1,469.85

(i) For method of valuation of inventories, refer note No.1 (B) (XI)

(ii) There has been no write down of inventories in current and previous years. Provisions for Slow moving / non moving inventory made during the year ₹ 18.34 lakhs (Previous year : ₹ 3.40 lakhs)

(iii) Inventories have been pledged as security against Working Capital Loan, refer note no.18 and 24

(iv) Cost of inventory recognised as an expense:

a) Amount of inventories charged to Statement of Profit and Loss

₹ in Lakhs

Particulars	2024-25	2023-24
a) Cost of Medicines & Hospital Consumables consumed	36,842.11	32,389.87
b) Stores and spares	422.44	386.56
c) Consumption of Dietary	2,758.98	2,492.06
Total	40,023.53	35,268.49

b) Amount of inventories stated at fair value less cost to sell

Nil

Nil

c) Amount of written down of inventories

Nil

Nil

Note 11 - Trade Receivables

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Unsecured considered good	2,376.95	1,252.27
Unbilled Revenue	763.51	451.78
Less: Trade receivables - Expected Credit Loss	56.85	23.51
Total	(A) 3,083.62	1,680.54
Trade receivables which have significant increase in Credit Risk	-	-
Trade receivables - credit impaired	-	-
Total	(B) -	-
Total	(A+B) 3,083.62	1,680.54

Trade receivable ageing schedule - FY 2024-25

₹ In lakhs

Particulars	Outstanding for the following period from due date of payment					Total
	<6 Months	6 Months - 1 Yr	1-2 yrs	2-3 Yrs	>3 Yrs	
(i) Undisputed Trade Receivables - considered good	2,110.32	153.36	28.07	33.13	52.08	2,376.96
(ii) Undisputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables - credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables - considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables - credit impaired	-	-	-	-	-	-
(vii) Unbilled Revenue - Not Due	763.51	-	-	-	-	763.51
Subtotal	2,873.83	153.36	28.07	33.13	52.08	3,140.47
Less: Allowances for expected Credit Loss	-	-	-	-	-	(56.85)
Total						3,083.62

Trade receivable ageing schedule - FY 2023-24

₹ In lakhs

Particulars	Outstanding for the following period from due date of payment					Total
	<6 Months	6 Months - 1 Yr	1-2 yrs	2-3 Yrs	>3 Yrs	
(i) Undisputed Trade Receivables - considered good	977.26	92.69	79.92	102.25	0.15	1,252.27
(ii) Undisputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables - credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables - considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables - credit impaired	-	-	-	-	-	-
(vii) Unbilled Revenue - Not Due	451.78	-	-	-	-	451.78
Subtotal	1,429.04	92.69	79.92	102.25	0.15	1,704.05
Less : Allowances for Expected Credit Loss	-	-	-	-	-	(23.51)
Total						1,680.54

(i) Trade Receivables have been pledged as security against Working Capital Loan, refer note no.18 and 24.

Movement in the expected credit loss allowance

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Balance at the Beginning of the Year	23.51	17.00
Movement During the Year	33.34	6.51
Balance at the End of the Year	56.85	23.51

Note 12 - Cash and Cash Equivalents

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
a) Balance with Banks		
i) In Current Accounts	304.88	656.05
ii) In Overdraft Accounts	259.91	543.21
iii) In deposit accounts with maturity less than 3 months at inception	400.00	4,600.00
b) Cheques on hand	7.73	5.97
c) Cash on hand	457.38	154.98
Total	1,429.90	5,960.21

Note 13 - Bank Balances other than Cash and Cash Equivalents

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
a) In term deposit accounts		
with maturity more than 3 months but less than 12 months	25,692.82	14,809.66
b) Earmarked balances		
In margin money*	147.78	273.72
In Deposit accounts#	60.00	20.00
In unpaid dividend Account	62.22	42.28
In unspent CSR Account	0.10	-
Total	25,962.92	15,145.66

*The amount represents Margin Money against Bank Guarantee

An amount of ₹ 60 lakhs (PY ₹ 20 lakhs) represents security deposit jointly made with The Registrar, The Tamil Nadu Dr.M.G.R Medical University, Chennai.

Note 14 - Other Financial Assets

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Unsecured, Considered Good		
a) Rent receivable	21.86	19.98
b) Interest accrued but not yet received	333.14	273.56
c) Other receivables	45.95	44.20
Total	400.94	337.74

Note 15 - Other Current Assets

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
a) Advance for purchases	53.91	51.87
b) Advance for expenses	31.33	29.53
c) Prepaid Expenses	527.17	366.02
Total	612.41	447.42

Note 16 - Equity Share Capital

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Authorized Share Capital		
1,92,00,000 equity shares of ₹ 10/- each	1,920.00	1,920.00
(31-03-2024 - 1,92,00,000 Equity Shares of ₹ 10/- each)		
Issued and Subscribed Capital		
1,09,42,262 Equity shares of ₹ 10 each	1,094.23	1,094.23
(31-03-2024 - 1,09,42,262 Equity Shares of ₹ 10/- each)		
Total	1,094.23	1,094.23

a. Reconciliation of shares outstanding at the beginning and at the end of the reporting period

₹ in Lakhs

Particulars	As at 31 st March, 2025		As at 31 st March, 2024	
	No. of shares	Amount	No. of shares	Amount
Shares outstanding at the beginning of the year	1,09,42,262	1,094.23	1,09,42,262	1,094.23
Share Issued during the year	-	-	-	-
Share bought back during the year	-	-	-	-
Shares outstanding at the end of the year	1,09,42,262	1,094.23	1,09,42,262	1,094.23

b. Terms/ Rights attached to the Equity Shares

The Company has only one class of equity shares having a par value of ₹ 10/-. Each holder of equity shares is entitled to one vote per share. The dividend Proposed by the Board of Directors, if any, is subject to the approval of the shareholders in the ensuing Annual General Meeting. In the event of liquidation of Company, the holders of the Equity shares will be entitled to receive remaining assets of the Company after distribution of all Preferential amount. The distribution will be in proportion to be number of equity shares held by the Shareholders.

c. Shares held by Holding Company or Ultimate Holding Company – Nil
d. Details of Shareholders' holding more than 5% shares in the Company:

Particulars	As at 31 st March, 2025		As at 31 st March, 2024	
	No. of shares	% of total shares	No. of shares	% of total shares
Kovai Purani Finance Private Limited	40,44,639	36.96	40,43,061	36.95
Dr. Thavamani Devi Palaniswami	12,59,725	11.51	12,57,485	11.49

e. No shares have been issued as fully paid up pursuant to contract without payment being received in cash, bonus shares and shares bought back in the immediately preceding five years.

f. Promoters shareholding - 2024-25

S. No.	Promoter Name	Shares held by promoters at the end of the year					
		2024-25			2023-24		
		No. of shares	% of total shares	% change during the year	No. of shares	% of total shares	% change during the year
1	M/s.Kovai Purani Finance Private Limited	40,44,639	36.96	0.04	40,43,061	36.95	-
2	Dr.Thavamani Devi Palaniswami	12,59,725	11.51	0.18	12,57,485	11.49	-
3	Pavai Property Developers Private Limited	5,21,633	4.77	0.35	5,19,833	4.75	0.10
4	Dr.Balasundaram. S	86,944	0.79	-	86,944	0.79	-
5	Mrs.Vani V Thirumoorthi	71,485	0.65	-	71,485	0.65	-
6	Dr.K S K Murugaiyan	70,101	0.64	-	70,101	0.64	-
7	Mrs.Mallika Murugaiyan	10,101	0.09	-	10,101	0.09	-
8	Dr.N Palaniswami	10,000	0.09	-	10,000	0.09	-
9	Dr.Mohan S Gounder	10,000	0.09	-	10,000	0.09	-
10	Dr.Purani P Palaniswami	10,000	0.09	-	10,000	0.09	-
11	Dr.Arun N Palaniswami	10,000	0.09	-	10,000	0.09	-
12	Dr.Thirumoorthi M C	6,013	0.05	-	6,013	0.05	-
13	Ms.Sangeetha S	3,333	0.03	-	3,333	0.03	-
14	Dr.K C Ramasamy	101	0.00	-	101	0.00	-
15	Mrs. Mathura V Palaniswami	73,712	0.67	5.67	69,758	0.64	317.74
	Total	61,87,787	56.55		61,78,215	56.46	

Note 17 - Other equity

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
a) Capital Reserve	14.86	14.86
b) General Reserve	4,244.95	4,244.95
c) Retained Earnings	1,03,192.87	83,392.48
d) Other Comprehensive Income	69.32	107.33
Total	1,07,522.00	87,759.62

Refer "Statement of Changes in Equity" for additions /deletions in each reserve.

Notes:

- Capital reserve represents the reserve created on account of amalgamation of Idhyam Hospitals Erode Limited (erstwhile subsidiary) under the pooling of interest method
- General Reserve is created from time to time by transferring profits from retained earnings and can be utilised for purposes such as dividend payout, bonus issue etc.
- Retained Earnings represents the surplus / accumulated earnings of the Company and are available for distribution to Shareholders.

Note 18 - Borrowings

₹ in Lakhs

Particulars	As at 31 st March, 2025		As at 31 st March, 2024	
	Non-Current	Current	Non-Current	Current
Secured Loan				
Term Loans				
From Banks	34,832.90	3,356.98	25,318.08	2,122.01
Total	34,832.90	3,356.98	25,318.08	2,122.01

Details of amount Outstanding, Terms of repayment & Security details

Term Loans from Bank

a) Term loans from Indian Bank:

₹ in Lakhs

S.No	2025-26	2026-27	2027-28	2028-29	2029-30	2030-36	Total	No of Monthly Installments	Interest Rate
1	208.33	250.00	254.16	275.00	275.00	629.17	1,891.66	94	8.65% - 9.10%
2	480.00	540.00	600.00	630.00	660.00	1,250.00	4,160.00	85	
3	350.00	448.00	494.67	560.00	583.33	2,487.33	4,923.33	115	
4	150.00	157.50	240.00	245.00	300.00	845.00	1,937.50	92	
5	265.84	290.00	174.75	-	-	-	730.59	31	
6	769.23	769.23	769.23	769.23	769.23	1,025.64	4,871.79	76	
7	95.24	1,142.86	1,142.86	1,142.86	1,142.86	3,333.32	8,000.00	84	

Note : Security Details for the above loans taken :

Primarily secured by Paripassu first charge on the Land and appurtenances therewith located at Kalapatti Village at Coimbatore and land located at Erode, Aravakurichi Pari pasu first charge on the entire Fixed assets (Present and Future) of the company. The facilities are also collaterally secured by second charge on the entire current assets (Present and Future) of the Company. The term loans from banks are further guaranteed by the personal guarantees of the Managing Director - Dr.Nalla G Palaniswami and Joint Managing Director - Dr.Thavamani Devi Palaniswami of the company.

b) Term loans from Indian Overseas Bank:

₹ in Lakhs

S.No	2025-26	2026-27	2027-28	2028-29	2029-30	2030-36	Total	No of Monthly Installments	Interest Rate
1	208.33	250.00	254.17	275.00	275.00	629.17	1,891.67	94	8.75% - 9.10%
2	480.00	540.00	600.00	630.00	660.00	1,950.00	4,860.00	102	
3	350.00	448.00	494.67	560.00	583.33	2,487.33	4,923.33	115	

Note : Security details for the above loans taken

- The above term loans from Bank are primarily secured by first charge on the land and appurtenances therewith located at Kalapatti Village at Coimbatore and the land located at Erode, Aravakurichi pari passu first charge on the entire fixed assets (present and future) of the Company.
- The facilities are also collaterally secured by second charge on the entire current assets (present and future) of the Company.
- The term loans from bank are further secured by personal guarantees of the Managing Director - Dr. Nalla G Palaniswami and Joint Managing Director - Dr. Thavamani Devi Palaniswami, of the Company.
- The Company has made registration of charges / Satisfaction with registrar of Companies (ROC) within the Statutory period, wherever applicable.

Note 19 - Lease Liabilities

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Lease liabilities -Non Current (Refer No.43)	3,054.14	3,334.74
Total	3,054.14	3,334.74

Note 20 - Other Financial Liabilities

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Rental Deposits	42.37	45.78
Creditors for capital goods	213.31	141.22
Total	255.68	187.00

Note 21 - Provisions

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Provision for Employee Benefits		
- Gratuity (Refer Note No.40 (b) (i))	2,363.50	2,020.95
Total	2,363.50	2,020.95

Note 22 - Deferred Tax Liabilities (net)

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Deferred Tax Liabilities		
-On PPE and intangible assets	5,017.70	4,713.31
-On fair value adjustment of financial instruments	(0.12)	(0.11)
(A)	5,017.58	4,713.20
Deferred tax assets		
- On disallowances under the income tax act	(941.67)	(765.79)
- On lease liabilities	(249.72)	(224.26)
- ¹ On Employee benefit Expense/fair valuation on equity instrument	48.25	66.26
(B)	(1,143.14)	(923.79)
Net deferred tax liabilities / (asset) (A-B)	3,874.44	3,789.41

Refer Note No. 39 (b) for significant components of deferred taxes and their movement.

Note 23 - Other Non-Current Liabilities

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Advance rental Income	6.93	4.09
Deferred Income-Government Grants	1.93	2.41
Total	8.86	6.50

Note 24 - Borrowings

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Secured		
a) Current maturities of long-term borrowings (Ref. Note No.18)	3,356.98	2,122.01
b) Working capital loans from bank	-	-
Total	3,356.98	2,122.01

The Company has availed working capital facility from Indian Bank which is secured by:

- First Charge on current assets by way of hypothecation of present and future current assets including book debts and receivables.
- The above working capital facility is collaterally secured by all fixed assets mentioned in note no.18 long term borrowings.
- The working capital facility carries interest rates varies from @ 8.70 % to 8.90 %
- The Working capital loans from bank are further secured by personal guarantees of the Managing Director - Dr. Nalla G Palaniswami and Joint Managing Director - Dr. Thavamani Devi Palaniswami, of the Company.
- As per the terms of sanction letter, the Company is not required to file monthly / Quarterly statements of current assets.

Note 25 - Lease Liabilities

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Lease Liabilities (Current) (Ref.Note No.43)	289.74	260.77
Total	289.74	260.77

Note 26 - Trade Payables

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Trade payables		
a) Total outstanding dues of micro and small enterprises(Refer Note No 50)	414.64	188.06
b) Total outstanding dues of creditors other than micro and small enterprises*	2,534.18	2,451.37
Total	2,948.82	2,639.43

The information in relation to dues to Micro and Small Enterprises have been determined to the extent such parties have been identified on the basis of information available with the Company.

*Includes dues to Related Parties (Refer Note No.45)

Trade Payable ageing - 2024-25

₹ in Lakhs

Particulars	Outstanding for the following period from due date of payment					Total
	Not Due	<1 Year	1 -2 yrs	2 -3 Yrs	>3 Yrs	
(i) MSME	401.49	12.97	-	0.18	-	414.64
(ii) Others	1,995.82	538.36	-	-	-	2,534.18
(iii) Disputed dues - MSME	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-
Total	2,397.31	551.33	-	0.18	-	2,948.82

Trade Payable ageing - 2023-24

₹ in Lakhs

Particulars	Outstanding for the following period from due date of payment					Total
	Not Due	<1 Year	1 -2 yrs	2 -3 Yrs	>3 Yrs	
(i) MSME	187.88	0.18	-	-	-	188.06
(ii) Others	1,839.00	610.92	1.45	-	-	2,451.37
(iii) Disputed dues - MSME	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-
Total	2,026.88	611.10	1.45	-	-	2,639.43

Note 27 - Other Financial Liabilities

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
a) Deposits from Employees	673.85	625.38
b) Payable to related parties (Ref. Note No.45)	32.96	60.37
c) Employee Benefits Payable	3,531.99	2,999.93
d) Unpaid Dividend	62.22	42.28
e) Provision for CSR	283.35	-
f) Interest Accrued and due on Borrowings	152.56	114.14
g) Creditors for capital goods	4,284.46	1,557.26
h) Other payables	3,529.48	3,284.69
Total	12,550.88	8,684.05

Note 28 - Other Current Liabilities

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
a) Statutory dues payables	476.16	705.56
b) Advance received from patients*	502.25	239.42
c) Advance towards course fees*	5,739.07	5,050.69
Total	6,717.49	5,995.67

Reconciliation of Contractual Liabilities:

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Opening Balance of Contract Liabilities	5,290.11	5,427.48
Closing Balance of Contract Liabilities	6,241.32	5,290.11
Revenue recognised during the year that was included in contract liabilities of previous year	5,290.11	5,427.48
* The above reconciliation includes Advance received from patients and Students		

Note 29 - Provisions

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
Provision for Employee benefits		
a) Gratuity (Refer Note No.40 (b) (i))	364.12	240.68
b) Compensated Absence	38.92	32.55
c) Disputed Statutory Liability	337.71	337.71
Total	740.75	610.94

Note 30 - Current Tax Liabilities

₹ in Lakhs

Particulars	As at 31 st March, 2025	As at 31 st March, 2024
a. Current Tax Liabilities (net off advance tax)	381.03	-
Total	381.03	-

Note 31 - Revenue From Operations

₹ in Lakhs

Particulars	2024-25	2023-24
I. Revenue from operations		
a. Inpatients Revenue		
i) Doctors fees & Other healthcare services	72,252.56	63,253.38
ii) Pharmacy & Dietary	19,749.69	16,908.15
b. Outpatients Revenue		
i) Doctors fees & Other healthcare services	21,848.94	19,687.65
ii) Pharmacy & Dietary	13,867.59	12,611.98
c. Income from education		
i) Tuition & Other fee	8,214.61	8,443.00
ii) Accommodation fee	1,040.34	922.91
II. Other Operating Income		
Lease Income	137.57	128.20
Total	1,37,111.30	1,21,955.27

Reconciliation of revenue recognised with the contract price is as follows:

₹ in Lakhs

Particulars	2024-25	2023-24
Contract price (as reflected in the invoice on the customer as per the terms of the contract with customer)	1,39,076.82	1,23,920.93
Less: Reduction in the form of discounts and allowances	2,103.09	2,093.86
Revenue recognised in the statement of profit and loss	1,36,973.73	1,21,827.07

Note 32 - Other Income

₹ in Lakhs

Particulars	2024-25	2023-24
a. Interest Income		
(i) From Banks	1,800.38	1,585.76
(ii) From Others	30.30	25.38
b. Dividend Income	0.98	0.73
c. Profit on sale of Property, Plant and Equipment	-	4.50
d. Miscellaneous income	378.76	478.55
Total	2,210.42	2,094.92

Note 33 - Cost of Medicines & Hospital consumables consumed

₹ in Lakhs

Particulars	2024-25	2023-24
Opening Inventory	1,328.76	1,235.15
Add: Purchases	36,880.52	32,480.56
	38,209.28	33,715.71
Less: Closing Inventory	1,385.51	1,328.76
Add: Provision of Non Moving Inventory (net)	18.34	2.92
Total	36,842.11	32,389.87

Note 34 - Consulting Charges to Doctors

₹ in Lakhs

Particulars	2024-25	2023-24
(a) Consultant Charges	19,136.55	17,574.88
Total	19,136.55	17,574.88

Note 35 - Employee Benefits Expense

₹ in Lakhs

Particulars	2024-25	2023-24
a. Salaries, Allowances & Bonus	22,696.11	19,810.47
b. Contribution to Provident and Other Funds	1,326.51	1,230.19
c. Gratuity [Refer Note No. 40 (b)(i)]	575.20	495.22
d. Staff Welfare Expenses	374.59	295.92
e. Compensated Absence	145.74	114.74
Total	25,118.15	21,946.54

Note 36 - Finance Costs

₹ in Lakhs

Particulars	2024-25	2023-24
a. Interest on Borrowings	2,965.78	2,957.26
b. Interest on Lease Liabilities	298.13	317.76
c. Unwinding of Interest on Financial Instrument at amortised cost	3.23	3.35
d. Other Borrowing Cost	0.53	16.02
Total	3,267.67	3,294.39

Note 37 - Depreciation and Amortisation Expenses

₹ in Lakhs

Particulars	2024-25	2023-24
a. Depreciation on Property, Plant and Equipment (Refer Note.2)	9,271.15	8,725.96
b. Depreciation on right of use assets (Refer Note.3)	379.65	375.43
c. Amortisation on intangible assets (Refer Note.5)	107.86	112.23
Total	9,758.66	9,213.62

Note 38 - Other Expenses

₹ in Lakhs

Particulars	2024-25	2023-24
a. Consumption of stores and spares	422.44	386.56
b. Power and Fuel consumed (net) (Refer Note No.53)	1,732.36	2,007.37
c. Consumption of Dietary	2,758.98	2,492.06
d. Hospital upkeep expenses	3,330.23	2,768.64
e. Lab test charges	693.65	654.20
f. Consumption of Water	958.86	768.66
g. Travel and conveyance	137.12	109.72
h. Rent	40.08	5.41
i. Advertisement	943.20	825.96
j. Auditor's Remuneration	41.73	47.24
k. Professional charges	237.50	280.56
l. Director's sitting fee	75.89	50.02
m. Annual Maintenance charges	1,608.95	1,402.82
n. Repairs and Maintenance - Building	342.53	425.34
o. Repairs and Maintenance - Machinery	502.36	482.97
p. Repairs and Maintenance - Others	236.16	263.06
q. License fee, Rates & Taxes	892.80	641.87
r. Expenditure towards CSR activities	358.17	271.47
s. Donation	5.21	9.85
t. Printing & Stationery	641.37	679.11
u. Bank charges	369.36	372.17
v. Loss on Sale & Discarded of Asset	86.85	36.81
w. Hire Charges- Vehicle	59.36	46.14
x. Uniforms, Books & Other Expenses	288.40	228.77
y. Miscellaneous expenses	679.66	618.44
Total	17,443.22	15,875.22

Note 38 (1) - Auditor's Remuneration (Exclusive of GST)

₹ in Lakhs

Particulars	2024-25	2023-24
a. For Statutory Audit	33.00	31.00
b. For Tax Audit	7.50	15.00
c. For Certification and other Services	-	-
d. For Reimbursement of Expenses	1.23	1.24
Total	41.73	47.24

Note 39 (a) - Tax expenses

₹ in Lakhs

Particulars	2024-25	2023-24
A. Current Tax		
Current tax on profit for the year	6,729.90	5,633.10
Change/ (Credit) in respect of tax for earlier years	27.80	(65.65)
TOTAL (A)	6,757.70	5,567.45
B. Deferred Tax		
Creation and reversal of temporary differences	103.04	215.15
TOTAL (B)	103.04	215.15
Tax expense recognized in Statement of Profit and Loss - (C) = (A)+(B)	6,860.74	5,782.60
Tax expense recognized in Other Comprehensive Income (D)	18.01	(23.74)
Total Tax Expense / (benefit) (C + D)	6,878.75	5,758.86

Note 39(b) - Deferred Tax
Significant Components of deferred tax assets / liabilities and their movements

₹ in Lakhs

Particulars	Deferred tax liabilities / (Assets) as at 01.04.2024	Charge / (credit) to Profit/Loss	Charge / (credit) to OCI	Deferred tax liabilities / (Assets) as at 31.03.2025
Deferred tax liabilities				
- On PPE and intangible assets	4,713.31	304.39	-	5,017.70
- On fair value adjustment of financial instruments	(0.11)	(0.01)	-	(0.12)
Deferred tax assets				
- On disallowances under the Income Tax Act	(765.79)	(175.88)	-	(941.67)
- On employee benefit expense	73.09	-	(11.96)	61.13
- On fair valuation of equity instruments	(6.83)	-	(6.05)	(12.88)
- On lease liabilities	(224.26)	(25.46)	-	(249.72)
Net Deferred Tax Liabilities/(Asset)	3,789.41	103.04	(18.01)	3,874.44

₹ in Lakhs

Particulars	Deferred tax liabilities / (Assets) as at 01.04.2023	Charge / (credit) to Profit/Loss	Charge / (credit) to OCI	Deferred tax liabilities / (Assets) as at 31.03.2024
Deferred tax liabilities				
- On PPE and intangible assets	4,402.26	311.05		4,713.31
- On fair value adjustment of financial instruments	(0.14)	0.03		(0.11)
Deferred tax assets				
- On disallowances under the Income Tax Act	(706.53)	(59.26)		(765.79)
- On employee benefits expense	44.59	-	28.50	73.09
- On fair valuation of equity instruments	(2.06)	-	(4.77)	(6.83)
- On lease liabilities	(187.59)	(36.67)		(224.26)
Net Deferred Tax Liabilities/(Asset)	3,550.53	215.15	23.73	3,789.41

Note 39 (c) - Reconciliation of estimated tax expense

The reconciliation of estimated income tax expense at tax rate to income tax expense reported in Statement of Profit and Loss is as follows: ₹ in Lakhs

Particulars	2024-25	2023-24
Profit/(loss) before tax	27,755.36	23,755.67
Enacted tax rate	25.168%	25.168%
Expected income tax expense/(benefit) at statutory tax rate	6,985.47	5,978.83
Tax effect of adjustments to reconcile expected income tax expense to reported income tax expense:		
Expenses not deductible in determining taxable profits	387.50	358.74
Tax allowances and concession	(254.19)	(210.36)
Disallowances/(reversals) - net	(285.84)	(278.96)
Tax expense for the year (including Deferred Tax)	6,832.94	5,848.25
Effective income tax rate	24.62%	24.62%

Note: The above workings are based on provisional computation of tax expenses and are subject to finalisation of tax audit/ filing of tax returns in due course.

Note 39 (d) – Income Tax recognised in Other Comprehensive Income :

₹ in Lakhs

Particulars	2024-25	2023-24
Deferred Tax - Expense		
i) Remeasurement of defined benefit obligation	(11.96)	28.50
ii) Changes in Equity Instruments measured at FVTOCI	(6.05)	(4.76)
Total Income Tax recognised in OCI	(18.01)	23.74

Note 40 - Employee Benefits
(a) Defined contribution plans :

The Company makes contributions towards provident fund as a defined contribution retirement benefit fund for qualifying employees. The provident fund is operated by the regional provident fund commissioner. Under the scheme, the Company is required to contribute a specific percentage of the payroll cost as per the statute.

The total expenses recognized in the Statement of Profit and Loss of ₹ 1,087.69 lakhs (for the year ended March 31, 2024: ₹ 978.110) represents contributions payable to the plan by the Company.

(b) Defined benefit plans :
i) Gratuity

The company operates a defined benefit plan for payment of post-employment benefits in the form of Gratuity. Benefits under the plan are based on pay and years of service and are vested on completion of five years of service, as provided for in the Payment of Gratuity Act, 1972. The terms of benefits are generally common for all the employees of the company.

These plans typically expose the Company to actuarial risks such as: investment risk, interest rate risk, salary risk and longevity risk.

Investment Risk:	The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds.
Interest risk:	A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the return on the plan's debt investments.
Salary risk:	The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.
Longevity risk:	The present value of defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

(a) The principal assumptions used for the purposes of the actuarial valuations were as follows: ₹ in Lakhs

Particulars	Valuation as at	
	31.03.2025	31.03.2024
Discount rate(s)	6.62%	7.17%
Expected Return on Assets	NA	NA
Salary Escalation	Uniform 10.0%	Uniform 10.0%
Attrition Rate	Uniform 30.0%	Uniform 30.0%
Mortality	Indian Assured Lives Mortality (2012-14) Ultimate	

(b) Amount recognized in Statement of Profit and Loss in respect of these defined benefit plans are as follows: ₹ in Lakhs

Particulars	31.03.2025	31.03.2024
Current service cost	418.66	351.13
Net Interest on Defined Benefit Obligations	156.54	144.09
Expected return on Plan assets	-	-
Past service cost and (gain) / loss from settlements	-	-
Expenses recognized in the statement of profit and loss	575.20	495.22

(c) Recognized in Other Comprehensive Income for the year: ₹ in Lakhs

Particulars	31.03.2025	31.03.2024
Return on plan assets (excluding amounts included in net interest expenses)	-	-
Actuarial gains/losses arising from changes in demographic assumptions	-	-
Actuarial gains/losses arising from changes in financial assumptions	83.14	18.85
Actuarial gains/losses arising from experience adjustments	(35.64)	(94.20)
Amount recognized in OCI for the current period	47.50	(75.35)

(d) Movements in the present value of the defined benefit obligation are as follows: ₹ in Lakhs

Particulars	31.03.2025	31.03.2024
Present value of obligations as at the beginning of the year	2,261.64	2,100.45
Current service cost	418.66	351.13
Past service cost	-	-
Net Interest on Defined Benefit Obligations	156.54	144.09
Remeasurement (gains)/losses:		
Actuarial gains/losses arising from changes in demographic assumptions	-	0
Actuarial gains/losses arising from changes in financial assumptions	83.14	18.85
Actuarial gains/losses arising from experience adjustments	(35.64)	(94.20)
Benefits paid	(156.72)	(258.68)
Present value of obligations as at the end of the year	2,727.62	2,261.64

(e) Change in fair value of plan assets: ₹ in Lakhs

Particulars	31.03.2025	31.03.2024
Fair value of plan assets as at the beginning of the period	-	-
Return on plan assets	-	-
Contributions	-	-
Benefits paid	-	-
Actuarial gain/(loss) on plan assets	-	-
Fair value of plan assets as at the end of the period	-	-

(f) Net Liability recognized in Balance Sheet:

₹ in Lakhs

Particulars	31.03.2025	31.03.2024
Present value of obligations	2,727.62	2,261.64
Fair Value of Plan Assets	-	-
Amount recognized	2,727.62	2,261.64

(g) Sensitivity analysis:

₹ in Lakhs

Particulars	31.03.2025	31.03.2024
Discount rate + 100 basis points	2,592.23	2,140.91
Discount rate - 100 basis points	2,878.80	2,396.32
Salary Escalation rate + 1%	2,868.65	2,378.10
Salary Escalation rate - 1%	2,598.87	2,152.34
Attrition rate + 1%	2,691.48	2,233.98
Attrition rate - 1%	2,766.72	2,291.52

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

(h) Experience adjustments:

₹ in Lakhs

Particulars	31.03.2025	31.03.2024
Defined Benefit Obligation	2,727.62	2,261.64
Plan Assets	-	-
Surplus / (Deficit) in Plan Assets	(2727.62)	(2261.64)
Experience Adjustments on Plan Liabilities – Loss/(Gain)	(35.64)	(94.20)
Experience Adjustments on Plan Assets – Gain/(Loss)	-	-

(i) Expected future payments are as follows:

The defined benefit obligations shall mature after year ended March 31, 2025 as follows: ₹ in Lakhs

Particulars	31.03.2025
Estimated Benefit payments for the year ended 31 March	
2025	376.03
2026	206.36
2027	215.61
2028	180.22
2029	184.90
Thereafter	3,011.22

Note 41 - Financial instruments
(a) Capital Management

The Company manages its capital with the objective to maximize the return to stakeholders through the optimisation of the debt and equity mix. The Company's overall strategy remains unchanged from previous year.

The funding requirements are met through a mixture of equity, internal fund generation and other non-current borrowings. The Company's policy is to use current and non-current borrowings to meet anticipated funding requirements.

The Company monitors capital on the basis of the gearing ratio which is net debt divided by total capital (equity plus net debt). Net debts are non-current and current debts as reduced by cash and cash equivalents, other bank balances and current investments. Equity comprises all components including other comprehensive income.

The following table summarizes the capital structure and gearing ratio of the Company:

₹ in Lakhs

Particulars	31.03.2025	31.03.2024
Long term borrowings (Refer Note:18)	37,887.04	28,652.82
Short term Borrowings (Refer Note : 24)	3,646.72	2,382.78
Total Borrowings (a)	41,533.76	31,035.60
Cash and Cash equivalents (Refer Note:12)	1,429.90	5,960.21
Bank Balances other than cash and cash equivalents (Refer Note : 13)	25,692.82	14,809.66
Total Cash (b)	27,122.72	20,769.87
Net Debt (c) = (a)-(b)	14,411.04	10,265.73
Equity (Refer Note : 16)	1,094.23	1,094.23
Other Equity (Refer Note : 17)	1,07,522.00	87,759.62
Total Equity (d)	1,08,616.23	88,853.85
Net Debt to Equity Ratio = (c)/(d)*100	13.27%	11.55%

Note:

- i) Equity includes all capital and reserves of the company that are managed as capital.
- ii) Debt is defined as long term and short term borrowings as stated in Notes 18 and 24.
- iii) Borrowings include lease liabilities
- iv) Bank balances are adjusted for Margin money, Unspent CSR Account and unpaid dividend.

(b) Fair Value Measurement

(i) Financial instruments by category

The carrying values of financial instruments by categories as at March 31, 2025 were as follows:

₹ in Lakhs

Particulars	Note	FVTPL	FVTOCI	Amortised cost	Total Carrying value	Total Fair value
Financial Assets						
Investments	7	-	34.30	-	34.30	34.30
Trade Receivables	11	-	-	3,083.62	3,083.62	-
Other financial assets	8,14	-	-	2,162.95	2,162.95	-
Cash & Cash Equivalent	12	-	-	1,429.90	1,429.90	-
Other Bank Balances	13	-	-	25,962.92	25,962.92	-
Financial Liabilities						
Borrowings	18,24	-	-	38,189.88	38,189.88	-
Trade payables	26	-	-	2,948.82	2,948.82	-
Lease Liabilities	19,25	-	-	3,343.88	3,343.88	-
Other financial liabilities	20,27	-	-	12,806.56	12,806.56	-

The carrying values of financial instruments by categories as at March 31, 2024 were as follows:

₹ in Lakhs

Particulars	Note	FVTPL	FVTOCI	Amortised cost	Total Carrying value	Total Fair value
Financial Assets						
Investments	7	-	45.35	-	45.35	45.35
Trade Receivables	11	-	-	1,680.54	1,680.54	-
Other financial assets	8,14	-	-	1,836.27	1,836.27	-
Cash & Cash Equivalent	12	-	-	5960.21	5960.21	-
Other Bank Balances	13	-	-	15,145.66	15,145.66	-
Financial Liabilities						
Borrowings	18,24	-	-	27,440.09	27,440.09	-
Trade payables	26	-	-	2,639.43	2,639.43	-
Lease Liabilities	19,25	-	-	3,595.51	3,595.51	-
Other financial liabilities	20,27	-	-	8,871.05	8,871.05	-

(ii) Fair Value Hierarchy

The Company has classified its financial instruments into three levels in order to provide an indication about the reliability of the inputs used in determining fair values.

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices).

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs)

Fair value hierarchy of financial assets and liabilities measured at fair value as at March 31, 2025 :

₹ in lakhs

Particulars	Note	Level 1	Level 2	Level 3	Carrying Values
Financial Assets					
a) At amortised costs					
Trade Receivables	11	-	-	3,083.62	3,083.62
Cash and Cash Equivalents	12	-	-	1,429.90	1,429.90
Other Bank Balances	13	-	-	25,962.92	25,962.92
Other financial assets	8,14	-	-	2,162.95	2,162.95
b) At fair value through Other Comprehensive Income					
Investments – Non-current quoted	7	28.30	-	-	28.30
Investments – Non-current Unquoted	7	-	-	6.00	6.00
Financial Liabilities					
a) At amortised costs					
Borrowings	18,24	-	-	38,189.88	38,189.88
Trade payables	26	-	-	2,948.82	2,948.82
Lease Liabilities	19,25	-	-	3,343.88	3,343.88
Other financial liabilities	20,27	-	-	12,806.56	12,806.56

Fair value hierarchy of financial assets and liabilities measured at fair value as at March 31, 2024:

₹ in Lakhs

Particulars	Note	Level 1	Level 2	Level 3	Carrying Values
Financial Assets					
a) At amortised costs					
Trade Receivables	11	-	-	1,680.54	1,680.54
Cash and Cash Equivalents	12	-	-	5,960.21	5,960.21
Other Bank Balances	13	-	-	15,145.66	15,145.66
Other financial assets	8,14	-	-	1,836.27	1,836.27
b) At fair value through Other Comprehensive Income					
Investments – Non-current quoted	7	36.82	-	-	36.82
Investments – Non-current Unquoted	7	-	-	8.53	8.53
Financial Liabilities					
a) At amortised costs					
Borrowings	18,24	-	-	27,440.09	27,440.09
Trade payables	26	-	-	2,639.43	2,639.43
Lease Liabilities	19,25	-	-	3,595.51	3,595.51
Other financial liabilities	20,27	-	-	8,871.05	8,871.05

The carrying amounts of trade receivables, cash and cash equivalents, other bank balances, loans, other financial assets, borrowings, trade payables and other current financial liabilities are a reasonable approximation of their fair values. Accordingly, the fair values of such financial assets and financial liabilities have not been disclosed separately.

iii) Valuation technique used to determine fair value

The fair value of the financial assets and liabilities are at the amount that would be received to sell an asset and paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The carrying amounts of trade receivables, cash and cash equivalents, other bank balances, loans, other financial assets, borrowings, trade payables and other current financial liabilities are a reasonable approximation of their fair values.

The investment included in Level 3 hierarchy have been valued at cost approach to arrive at the fair values as there is a wide range of possible fair value measurement and the cost represents estimate of fair value within that range considering the purpose and restriction on the transferability of the instruments.

The estimated fair value amounts as at March 31, 2025 have been measured as at that date. As such, the fair values of these financial instruments subsequent to reporting date may be different than the amounts reported at each year-end.

There were no transfers between Level 1, Level 2 and Level 3 during the year.

c) Financial Risk Management

In course of its business, the Company is exposed to certain financial risks that could have significant influence on the Company's business and operational / financial performance. These include market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

The Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework. This note explains the sources of risk which the entity is exposed to and how the entity manages the risk and the related impact in the Financial Statements.

Risk	Exposure arising from	Measurement
Credit risk	Cash and cash equivalents, investments, trade receivables, financial assets measured at amortised cost.	Ageing analysis, Credit Ratings
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts
Market risk Interest rate risk	Long-term borrowings at variable rates	Cash flow forecasting, Sensitivity analysis

(i) Credit risk

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Company. Credit risk encompasses of both, the direct risk of default and the risk of deterioration of creditworthiness as well as concentration risks. The Company has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults.

Credit risk management

Credit risk rating

The Company assesses and manages credit risk of financial assets based on following categories arrived on the basis of assumptions, inputs and factors specific to the class of financial assets.

A. Low credit risk

B. Moderate credit risk

C. High credit risk

Assets Group	Description of category	Particulars	Provision for expected credit loss
Low credit risk	Assets where the counter- party has strong capacity to meet the obligations and where the risk of default is negligible or nil	Cash and cash equivalents, other bank balances, investments, loans, trade receivables and other financial assets.	12 month expected credit loss/life time expected credit loss
Moderate credit risk	Assets where the probability of default is considered moderate, counter-party where the capacity to meet the obligations is not strong.	Nil	12 month expected credit loss/life time expected credit loss.
High credit risk	Assets where there is a high probability of default.	Nil	12 month expected credit loss/ life time expected credit loss/fully provided for

Based on business environment in which the Company operates, a default on a financial asset is considered when the counterparty fails to make payments within the agreed time period as per contract. Loss rates reflecting defaults are based on actual credit loss experience and considering differences between current and historical economic conditions.

Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or litigation decided against the Company. The Company continues to engage with parties whose balances are written off and attempts to enforce repayment. Any subsequent recoveries made are recognized in Statement of Profit and Loss.

Classification of Financial assets among risk categories:

₹ in Lakhs

Credit rating	Particulars	31.03.2025	31.03.2024
Low credit risk	Cash and cash equivalents, others bank balances, investments, loans, trade receivables and other financial assets	32,673.69	24,668.03
Moderate credit risk	Nil	-	-
High credit risk	Nil	-	-

Expected credit loss for trade receivables

In the case of revenue from Hospital services, the company receives payment for services rendered either before or during the course of the treatment except in respect of Insurance Companies, Corporate customers, Public Sector Undertakings, State/Central Governments which are agreed upon prior to the discharge of the patient. In respect of revenue from Education services, the fee towards course and other services are generally received in advance.

The Company establishes an allowance for credit loss that represents its estimate of expected losses in respect of trade and other receivables based on historical credit loss experience and is adjusted for forward looking information considering reasonable and supportable information that is available without undue cost or effort as at the reporting date. The maximum exposure to credit risk as at reporting date is primarily from trade receivables amounting to INR 56.85 Lakhs (March 31, 2024 : 23.51 lakhs). Refer Note 11 (refer the ECL movement Note)

(ii) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due. Due to the nature of the business, the Company maintains flexibility in funding by maintaining availability under committed facilities. Management monitors rolling forecasts of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. The Company takes into account the liquidity of the market in which the entity operates. In addition, the Company's liquidity management policy involves projecting cash flows and considering the level of liquid assets necessary to meet these, monitoring Balance Sheet liquidity ratios against internal and external regulatory requirements and maintaining debt financing plans.

Maturities of financial liabilities as at 31 March, 2025

₹ in Lakhs

Particulars	On demand	Less than 1 year	1-5 years	More than 5 years	Total
Borrowings	-	3,356.98	20,195.90	14,637.00	38,189.88
Lease Liabilities	-	289.74	1,641.49	1,412.65	3,343.88
Trade Payables	-	2,948.82	-	-	2,948.82
Other financial liabilities	780.05	11,773.78	250.79	1.94	12,806.56
Total	780.05	18,369.32	22,088.18	16,051.59	57,289.14

Maturities of financial liabilities as at 31 March, 2024

₹ in Lakhs

Particulars	On demand	Less than 1 year	1-5 years	More than 5 years	Total
Borrowings	-	2,122.01	11,703.39	13,614.70	27,440.09
Lease Liabilities	-	260.77	1,412.25	1,922.49	3,595.51
Trade Payables	-	2,639.43	-	-	2,639.43
Other financial liabilities	722.40	7,989.46	157.39	1.80	8,871.05
Total	722.40	13,011.67	13,273.02	15,538.99	42,546.08

(iii) Interest rate risk

The Company's fixed rate borrowings are carried at amortized cost. They are therefore not subject to interest rate risk as defined in Ind AS 107, 'Financial Instruments - Disclosures', since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates. However, The Company's variable rate borrowings are subject to interest rate risk. Below is the overall exposure of the borrowings:

Interest rate risk exposure

₹ in Lakhs

Particulars	31.03.2025	31.03.2024
Fixed rate borrowing	-	-
Variable rate borrowing	38,189.88	27,440.09
Total	38,189.88	27,440.09

Sensitivity Analysis :

The following table demonstrates the sensitivity to a reasonably possible change (100 basis points) in interest rates on that portion of loans and borrowings affected. With all other variables held constant, the Company's profit before tax is affected through the impact on variable rate borrowings, as follows:

₹ in Lakhs

Particulars	2024-25	2023-24
Interest sensitivity		
Interest rates – increase by 100 basis points	294.22	339.56
Interest rates – decrease by 100 basis points	294.22	339.56

Note 42- Earnings per Share (EPS) (computed in accordance with Ind AS 33)

Particulars	2024-25	2023-24
Profit for the year attributable to owners of the Company ₹ in Lakhs	20,894.62	17,973.07
Weighted Average Number of Equity Shares outstanding during the year for the purpose of Basic Earnings / Diluted Earnings Per Share (Nos. in Lakhs)	109.42	109.42
Basic/ Diluted Earnings Per Share (in ₹)	190.95	164.25

Note 43 – Leases
a) Disclosure as Lessee

i) The following is the reconciliation of lease :

₹ in Lakhs

Particulars	2024-25	2023-24
Opening balance	3,595.51	3,792.20
Additions/Adjustments during the year	272.95	342.95
Less: Payment of lease liabilities	524.57	539.64
Less: Closure of lease liabilities	-	-
Closing balance	3,343.88	3,595.51
The following is the break up of Non-current and Current lease liabilities		
Non- Current	3,054.14	3,334.74
Current	289.74	260.77
Amount recognized in the Statement of Profit and Loss		
Interest expense on lease liabilities	298.13	317.76
Depreciation on Right-of-Use Assets	379.65	375.43

The broad range of effective interest rate for lease liability is 7.35% to 9.00%

ii) Details of contractual maturities of lease liabilities:

₹ in Lakhs

Particulars	2024-25	2023-24
Less than one year	565.00	558.74
One to five years	2,441.67	2,342.53
More than five years	1,773.85	2,428.69
Total	4,780.52	5,329.96

Note: The above maturities are disclosed on an undiscounted basis.

iii) Rental expense recorded for short-term leases was ₹37.13 lakhs for the year ended March 31, 2025 (Previous year ₹ 6.71 lakhs)

b) Disclosure as Lessor

Maturity Analysis of lease payment to be received:

₹ in Lakhs

Particulars	31.03.2025	31.03.2024
Less than one year	99.39	107.94
1 to 2 years	75.64	65.86
2 to 3 years	28.72	35.76
3 to 4 years	5.07	29.38
4 to 5 years	3.83	27.50
More than five years	4.49	7.47
Total	217.14	273.91

Note 44 - Contingent Liabilities and Commitments as on the closing date

₹ in Lakhs

Particulars	31.03.2025	31.03.2024
I) Contingent Liabilities:		
a) Letter of Credit for capital equipment	1,368.48	553.45
b) Disputed Statutory Liabilities not provided for (excluding interest, if any)	814.87	815.68
c) Claims of various nature made against the Company not acknowledged as debt	5,463.78	5,493.78
d) Stamp Duty Value on Property acquired in auction (See Note No.2)	1,979.55	652.00

The Company has reviewed all its pending litigation and proceedings and has adequately provided for the provisions required / disclosed as contingent liability where applicable, in its financial statements. The amount of contingent liability is based on management estimation and no significant liability is expected to arise out of the same.

II) Commitments:	31.03.2025	31.03.2024
Estimated amount of contracts remaining to be executed on capital account*	21,147.86	2,890.93

*The above amount is net of advances

Note 45 - Related Party Disclosures under Ind AS – 24
A. Relationship:

List of Related parties where control exists and other related parties with whom the Company had transactions and their relationships.

S.No.	Nature of relationship	Name of related parties
1.	Key Management Personnel	
	a. Executive Directors:	<ul style="list-style-type: none"> • Dr. Nalla G Palaniswami • Dr. Thavamani Devi Palaniswami • Dr. Arun N Palaniswami
	b. Non-Executive, Non Independent Directors	<ul style="list-style-type: none"> • Dr. Mohan S Gounder • Dr.M.C.Thirumoorthi • Dr.Purani P Palaniswami
	c. Non-Executive, Independent Directors	<ul style="list-style-type: none"> • Mr. M. Balasubramaniam • Mr. M. Alagiriswamy • Mr. Vasanth Kumar Venkatasamy • Mr.K.Saminathan • Mrs.V.Bhuvaneshwari • Mr. A.P. Ammasaikutti • Dr. K. Kolandaswamy • Mr. M. Rathinasamy
	d. Other Key Managerial Personnel	<ul style="list-style-type: none"> • CA.P.K.Gopikrishnan • CS.R.Ponmanikandan

S.No.	Nature of relationship	Name of related parties
2.	Relative of KMP	• Dr. K.S.K. Murugaiyan
3.	Other Related Parties (includes entities in which the Directors are interested)	<ul style="list-style-type: none"> • Purani Hospital Supplies Private Limited • Aosta India Private Limited • Sakthi Sugars Limited • Sakthi Finance Limited • Biomed Hitech Industries Limited • NGP Estate Motors Agencies • ABT Limited • Kovai Medical Center Research & Educational Trust • KMCH Research Foundation

B. Related party transactions

₹ in Lakhs

Particulars	2024-25		2023-24	
	Key Management Personnel	Other Related Parties	Key Management Personnel	Other Related Parties
Transactions during the year				
Lease payments	213.12	45.67	202.58	43.61
Conference/Seminar	-	11.43	-	63.48
Purchases	99.36	8,602.57	-	8,430.18
Advertisement	-	0.40	-	0.21
IT Software purchase & Hardware Maintenance	-	107.89	-	18.21
Consultant Charges	-	40.19	-	37.75
Remuneration to Key Managerial Personnel	130.63	-	117.96	-
Directors Remuneration, Commission, & Perquisites	1,829.56	-	1,627.46	-
Director Sitting Fee	-	75.89	-	50.02
Sale of Services	3.58	8.98	8.00	2.13
Rental Income	-	1.10	-	0.72
Convention charges received	-	5.25	-	1.50
Reimbursement of Expenses	-	0.46	-	0.21
Amount outstanding at the end of the year				
Trade payable	-	493.42	-	423.97
Consultant Charges Payable	-	3.14	-	2.91
Remuneration payable	1,480.31	-	1,267.46	-
Expense Payable	16.26	31.46	15.45	41.93
Rent Income Receivable	-	0.09	-	-
Capital Advance	-	-	-	73.28
Lease Advance paid	49.00	35.00	49.00	35.00

Guarantees given by Managing Director and Joint Managing Director are restricted to the amount of outstanding borrowings (Refer Note No.18).

The remuneration to key management personnel does not include the provision made for Gratuity as they are determined on an actuarial basis for the company as a whole.

The Company has entered into various lease arrangements with related parties against which Right-of-use Assets and Lease Liabilities has been recognised as required by IND AS 116. The lease liability at the year end is ₹ 1,041.70 lakhs (Previous year was ₹ 1,166.45 lakhs)

The Company's related party transactions during the year ended March 31, 2025 and March 31, 2024 have been entered into at arms length and in the ordinary course of business.

C. Disclosure requirements under Part A schedule V read with regulation 34(3) & regulation 53(f) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 :

Disclosure of transactions of the listed entity with any person or entity belonging to the Promoter / Promoter group which holds 10% or more shareholding in the listed entity - Dr.Thavamani Devi Palaniswami. ₹ in Lakhs

Particulars	31-03-2025	31-03-2024
Lease rent paid	213.12	202.58
Purchase of Fuel	99.36	87.71
Remuneration, Commission & Perquisites	703.98	630.49
Amount Payable	602.20	512.93

Note 46 - Segment reporting

The company is engaged in the business of Healthcare and Medical Education activities. Details of segment wise Revenue and results along with segment assets and liabilities are given below:

a. Segment revenues and results

₹ in Lakhs

Particulars	Segment Revenue		Segment Results	
	2024-25	2023-24	2024-25	2023-24
Healthcare	1,27,856.35	1,12,589.36	30,512.78	24,824.16
Education	9,254.95	9,365.91	3,240.93	4,480.18
Unallocated (Income) & Expenses (net)			2,730.68	2,254.28
Finance cost	-	-	3,267.67	3,294.39
Profit before tax (PBT)	-	-	27,755.36	23,755.67
Income tax	-	-	6,860.74	5,782.60
Profit after tax (PAT)	-	-	20,894.62	17,973.07

b. Segment assets and liabilities

₹ in Lakhs

Particulars	As at 31-03-2025	As at 31-03-2024
Segment assets		
Healthcare	1,43,336.99	1,04,538.80
Education	30,536.77	32,642.05
Unallocated	6,117.68	6,642.55
Sub – Total (A)	1,79,991.44	1,43,823.40
Segment liabilities		
Healthcare	51,891.14	36,380.57
Education	13,402.72	13,305.82
Unallocated	6,081.35	5,283.16
Sub – Total (B)	71,375.21	54,969.55
Total (A-B)	1,08,616.23	88,853.85

c. Other Information

₹ in Lakhs

Particulars	Healthcare		Education		Unallocated		Total	
	31 March, 2025	31 March, 2024	31 March, 2025	31 March, 2024	31 March, 2025	31 March, 2024	31 March, 2025	31 March, 2024
a) Additions to Non-Current Assets								
i) Capital Advance	1,349.21	1202.2	80,240.00	74.83	-	-	81,589.21	1,277.03
ii) Fixed Asset	25,507.58	11,420.27	683.09	710.50	2.59	33.91	26,193.26	12,164.68
iii) CWIP (Net of Withdrawals)	11,078.28	1,309.47	15.82	221.25	-	-	11,094.10	1,530.72
iv) Intangible asset	283.14	105.32	-	-	-	-	283.14	105.32
Total	38,218.21	14,037.26	80,938.91	1,006.58	2.59	33.91	1,19,159.71	15,077.75
b) Depreciation and Amortisation	8,259.65	7,714.61	1,358.85	1,358.85	140.16	140.16	9,758.66	9,213.62
c) Other Non cash expenditure	(46.13)	(185.82)					(46.13)	(185.82)

Note 47 – Expenditure in Foreign Currency:

₹ in Lakhs

Particulars	31-03-2025	31-03-2024
I. CIF value of imports - Capital goods	259.16	-
II. CIF value of imports - Purchase of Medicines	14.97	-
III. Dividend paid in foreign currency		
a. Dividend	-	17.66
b. No. of Non Resident shareholders (in Nos.)	-	11
c. No. of Shares of ₹ 10 each held by them (in Nos)	-	1,76,605

Note 48 - Corporate Social Responsibility (CSR) Activities:
a) Gross amount required to be spent by the company

₹ in Lakhs

Particulars	2024-25	2023-24
Gross amount required to be spent by the company during the year	357.69	271.25
Unspent amount pertaining to Previous Financial years	-	13.29
Total	357.69	284.54

b) Additional disclosures with regard to CSR Activities

₹ in Lakhs

Particulars	2024-25	2023-24
a) Amount required to be spent by the company during the year	357.69	284.54
b) Amount of Expenditure Incurred		
(i) Construction / acquisition of any asset	74.82	284.76
(ii) On purposes other than (i) above	-	-
c) Short fall at the end of the year	282.87	-
d) Total of Previous year shortfall	-	-
d) Reason for Short fall	Pertains to ongoing projects Delay in Construction	-
e) Nature of CSR Activities	Construction of Classrooms and Toilets, Installation of Cremace furnace and Installation of CCTV cameras	Toilets and Class rooms to Govt primary Schools & College Public Toilets @ Kalapatti, Supply of provision items to under privileged Peoples, PPE Kits & Sanitizers to Coimbatore Corporation
f) Details of Related Party	-	-
g) Where a provision is made with respect to liability incurred by entering in to Contractual Obligation	283.35	-

*The unspent amount will be transferred to unspent CSR account within 30 days from the end of the financial year, in accordance with the Companies Act, 2013 read with CSR Amendment Rules

Movement in Provision for Corporate Social Responsibility Liabilities:

₹ in Lakhs

Particulars	FY 2024-25	FY 2023-24
Opening Provision as at 01.04.2024	-	224.76
Less : Amount Spent during the year	74.82	224.76
Add : Provision made during the year	358.17	-
Closing Provision as at 31.03.2025	283.35	-

Note 49 - Income tax assessments u/s 143(3) of Income Tax Act, 1961 have been completed up to the Assessment year 2023-24.

Note 50 - Disclosure pertaining to micro and small enterprises

₹ in Lakhs

Particulars	31.03.2025	31.03.2024
The principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting year included in:		
Principal amount due to micro and small enterprises	1,500.52	680.73
Interest due on above	41.38	40.85
Total	1,541.90	721.58
The amount of interest paid by the buyer in terms of section 16 of the MSMED Act, 2006 along with the amounts of the payment made to the supplier beyond appointed day.	-	-
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointment day during the year) but without adding the interest specified under the MSMED Act, 2006.	0.53	14.96
The amount of interest accrued and remaining unpaid at the end of each accounting year.	0.53	14.96
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid for the purpose of disallowance as a deductible under section 23 of the MSMED Act, 2006.	41.38	40.85

The Company has disclosed the suppliers who have registered themselves under “Micro, Small and Medium Enterprises Development Act, 2006” to the extent they have identified on the basis of information available with the Company.

Note 51 - Disclosure as required under section 186(4) of the Companies Act, 2013

Loans and guarantees furnished by the Company: Nil (Previous year – Nil).

Investments made are given under the respective head.

Note 52 - The New Code on Social Security 2020 (the Code) has been enacted which would impact the contribution by the company towards PF and Gratuity. The effective date from which the changes are applicable is yet to be notified and the rules are yet to be framed. Impact, if any, of the change will be assessed and accounted in the period in which the said Code becomes effective and the rules framed thereunder are published.

Note 53 - Power and Fuel consumed is net off Solar Power Income ₹ 1,220.50 lakhs (Previous Year ₹ 504.40 lakhs)

Note 54 - The Board of directors recommended a final dividend ₹ 10 per Equity share (100% of face value of ₹ 10/- each) for the financial year 2024-2025. The dividend proposed is subject to approval of the members in the ensuing Annual General Meeting.

Note 55 – Ratios

S.No	Ratio	Ratio Formula	2024-25	2023-24	Variance	Reason for Variance (more than 25%)
1	Current Ratio	Current Assets / Current Liabilities	1.22	1.23	-0.65%	-
2	Debt Equity Ratio	Borrowings / Shareholders' Fund ⁵	0.38	0.35	8.57%	-
3	Debt service coverage Ratio	Earning available for Debt Service ^o / Interest + Principal repayments + lease payments	2.59	1.28	102.34%	Increased due to addition of loan
4	Return on Equity	Net Profit /Average Shareholders' Fund ⁵	21.17%	22.36%	-5.35%	-
5	Inventory turnover ratio	Net sales* /Average inventory	94.53	87.56	7.96%	-
6	Trade Receivables turnover ratio	Net sales [#] /Average Trade Receivables	57.5	63.86	-9.96%	-
7	Trade payables turnover ratio	Purchases /Average Trade Payables	14.90	13.67	8.97%	-
8	Working capital turnover ratio	Sales [@] /Working Capital	22.60	25.79	-12.36%	-
9	Net profit ratio - %	Net Profit /Sales [@]	15.24%	14.74%	3.40%	-
10	Return on capital employed - %	EBIT /Capital Employed ^a	20.24%	21.90%	-7.56%	-
11	Return on Investments - %	Capital Appreciation / Investments at the beginning of the year	-22.20%	74.54%	-129.78%	Decrease in Return on investments

* Net sales has been Calculated as 'Net Sales = Revenue from Operation-Other Operating income -Income from Education'

Net sales has been Calculated as 'Net Sales = Revenue from Operation-Other Operating income '

@ Sales = Revenue from Operations

\$ Capital Reserve is excluded in the calculation of Shareholders' Fund

α Capital Employed has been Calculated as 'Capital Employed = Tangible Net Worth- Capital Reserve + Total Debt + Deferred Tax Liability'

∞ Earning available for Debt Service = Net Profit after taxes + Non-cash operating expenses like depreciation and other amortizations + Interest + other adjustments like loss on sale of Fixed Assets etc.

Note 56 - In respect of Note nos 8,9,11,14,15 there is no amount due from a director or other officers of the Company or any of them either severally or Jointly with any other persons or debts due by firms or Private Companies respectively in which any director is a partner or a director or a member, except due from Mrs. Thavamani Devi Palaniswami – Joint Managing Director of the Company of ₹ 49 lakhs which is paid as lease advance.

Note 57 - ADDITIONAL DISCLOSURE ON ACCOUNT OF AMENDMENTS TO SCHEDULE III OF COMPANIES ACT 2013:

(i) Details of Benami property:

No proceedings have been initiated or are pending against the company for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.

(ii) Compliance with number of layers of companies:

The company has complied with the number of layers prescribed under the Companies Act, 2013.

(iii) No funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall:

- Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Company or
- Provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

No funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall:

- Directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Funding Party or
- Provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;"

(iv) Undisclosed income:

There is no income surrendered or disclosed as income during the current or previous year in the tax assessments under the Income Tax Act, 1961, that has not been recorded in the books of account.

(v) Details of crypto currency or virtual currency:

The company has not traded or invested in crypto currency or virtual currency during the current or previous year.

(vi) Valuation of Property, Plant & Equipment, intangible asset and investment property:

The company has not revalued its property, plant and equipment (including Right of Use Assets) or intangible assets or both during the current or previous year.

(vii) Wilful Defaulter:

The company had not been declared a wilful defaulter by any bank or financial institution or other lender (as defined under the Companies Act, 2013) or consortium thereof, in accordance with the guidelines on wilful defaulters issued by the Reserve Bank of India.

(viii) Compliance with approved scheme(s) of arrangements:

There is no accounting impact of approved scheme of arrangement during the current or previous year.



(ix) Loans to Related Parties and others:

The company had not granted any loans or advances in the nature of loans to promoters, directors, KMP's and the related parties (as defined under Companies Act, 2013), either severally or jointly with any other person that: a) are repayable on demand or b) without specifying any terms or period of repayment.

(x) Struck Off Companies:

The company has no transactions with companies struck off under section 248 of the Companies Act, 2013, or section 560 of the Companies Act, 1956

Note 58 - Figures of the previous year have been regrouped, reclassified and rearranged wherever necessary to conform to current year's classification including those as required consequent to amendment to Schedule III of the Companies Act, 2013. All figures are in lakhs unless otherwise stated.

Material Accounting Policies and the accompanying notes are an integral part of the Financial Statements

As per our report of even date

For VKS Aiyer & Co

Chartered Accountants

ICAI Firm Registration No: 000066S

Sd/-

C S SATHYANARAYANAN

Partner

Membership No. 028328

Place: Coimbatore

Date : 28.05.2025

For and on behalf of the Board of Directors

Sd/-

Dr. NALLA G PALANISWAMI

Managing Director

DIN: 00013536

Sd/-

CA. M. ALAGIRISWAMY

Director

DIN: 02112350

Sd/-

CA. P.K. GOPIKRISHNAN

Chief Financial Officer

Sd/-

CS. R. PONMANIKANDAN

Company Secretary



KOVAI MEDICAL CENTER AND HOSPITAL LIMITED

CIN : L85110TZ1985PLC001659

Registered Office: 99, Avanashi Road, Coimbatore -641 014, Tamilnadu

Phone No: 0422 - 4323800 E-Mail Id: secretarialdept@kmchhospitals.com Website: www.kmchhospitals.com

FORM NO. MGT - 11

PROXY FORM

[Pursuant to section 105(6) of the Companies Act, 2013 and Rule 19(3) of the Companies (Management and Administration) Rules, 2014]

Name of the member(s),
Registered address,
E-mail ID, Folio No.,
Client ID: & DP ID:

I/We being the member(s) holding shares of the above named Company, hereby appoint:

1) Name :	
Address :	
Email ID:	Signature
or failing him/her	
2) Name :	
Address :	
Email ID:	Signature
or failing him/her	
3) Name :	
Address :	
Email ID:	Signature

Electronic Voting Particulars

If desirous of E-voting, please read the instructions given in the Notice before exercising

EVEN (E-voting Event Number)	USER ID	Password
134206		

—Cut here—

P.T.O.



KOVAI MEDICAL CENTER AND HOSPITAL LIMITED

CIN : L85110TZ1985PLC001659

Registered Office: 99, Avanashi Road, Coimbatore -641 014, Tamilnadu

Phone No: 0422 - 4323800 E-Mail Id: secretarialdept@kmchhospitals.com Website: www.kmchhospitals.com

ATTENDANCE SLIP

PLEASE BRING THIS ATTENDANCE SLIP AND HAND IT OVER AT THE VENUE Brindhavan Auditorium,1/443 A-1, Chinniyampalayam, Coimbatore-641062,

Name and address of the Shareholder

Folio No. / Demat ID :

No. of Shares held :

I hereby record my presence at 39th Annual General Meeting held on Friday, 22nd August, 2025 at 10.30 a.m, at Brindhavan Auditorium,1/443 A-1, Chinniyampalayam, Coimbatore-641062, Tamil Nadu

Signature of Member / Proxy*

* Strike out whichever is not applicable

As my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 39th Annual General Meeting of the company, to be held on Friday, 22nd August, 2025 at 10.30 a.m, at Brindhavan Auditorium,1/443 A-1, Chinniyampalayam, Coimbatore-641062, Tamil Nadu and at any adjournment thereof in respect of such resolutions as are indicated below :

S. No.	Subject	
1	Adoption of audited financial statements	
2	Declaration of dividend	
3	Appointment of Dr.Purani P Palaniswami as a director, liable to retire by rotation	
4.	Re-appointment of Dr. Thavamani Devi Palaniswami as Joint Managing Director of the Company and approval of Remuneration payable to her	
5.	Reappointment of Cost Auditor for the Company and fixing their Remuneration	
6.	Appointment of Secretarial Auditor for the Company and fixing their Remuneration	
7.	Approval for Borrowing in excess of the paid-up capital & free reserves of the Company	
8.	Approval for creation of charge / mortgage etc. on Company's movable / immovable properties	

Signed this day of 2025

Signature of shareholder :

Signature of Proxy holder (s) :

Affix
Revenue
Stamp

Note :

This form of proxy, in order to be effective, should be duly stamped, completed, signed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.



**SCAN TO
AGM VENUE**

AWARDS



“Brand Coimbatore Ambassador Award - 2025” by The India Chamber of Commerce and Industry, Coimbatore



“Coimbatore Best Employer Brand Award - 2025” by Employer Branding Awards



Awarded **“Excellence in Hospital Operations (Clinical) Award - 2024”** by Association of Healthcare Providers India (AHPI).



Awarded **“Employee Centric Hospital Award - 2024”** by Association of Healthcare Providers India (AHPI).



“Best Performance in Kidney Transplants” among Private Hospitals in Tamil Nadu, 2023-2024



“Best Performance in Liver Transplants” among Private Hospitals in Tamil Nadu, 2023-2024

KMCH Ranked as the

1 **MULTISPECIALITY HOSPITAL** in Coimbatore

For the **7th** Consecutive Year!

2018,2019,2020,2021,2022,2023 & 2024

BY **THE WEEK** Hansa Research Survey: India's Best Hospitals 2024

K M C H
HEALTHCARE EXCELLENCE
Since 1990

Thank you all for your trust and support.
Together, we continue to raise new heights in healthcare excellence.



The Next Level in Cardiac Care

2024

KMCH

launches for the

1st
Time in
South Asia

Allia IGS 5 Cath Lab



Key Advantages

- Intuitive touch panel for augmented 2D, 3D imaging
- AI-driven software
- Can perform complex structural heart procedures
- Quick and accurate analysis of images
- Reduces radiation dose and contrast usage

2022 **1st**
Launched

Cardiology Cryotherapy unit in
Tamil Nadu

2023 **1st**
Launched

Ensite XP system with magnetic guidance
in Western Tamil Nadu

KMCH introduce enhanced choices and options, enriching patients' healthcare experience.

For more details, call  **733 9333 485**

KOVAI MEDICAL CENTER AND HOSPITAL LIMITED

Accredited by NABH

99, Avanashi Road, Coimbatore - 641 014. | Ph: 0422 - 4323 800 - 802 / 680 3000 | www.kmchhospitals.com

MAKING THE IMPOSSIBLE, POSSIBLE

Follow us on     [kmchhospitals.com](http://www.kmchhospitals.com)